

Summary of Selected Financial Data
Third Quarter Ended December 31, 2025

ALSOK CO.,LTD.

1. Consolidated Financial Results

(1) Consolidated Statements of Income

	April 1 - June 30			July 1 - September 30			October 1 - December 31			3Q Accounting Period		
	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)
Net Sales (Billion yen)	129.0	141.1	9.4	134.2	150.1	11.9	137.2	147.8	7.7	400.5	439.1	9.6
Operating Income (Billion yen)	7.0	10.4	47.1	8.1	12.0	48.0	10.8	11.5	6.7	26.0	34.0	30.6
Ordinary Income (Billion yen)	7.7	10.9	41.1	8.9	12.9	45.5	11.6	12.6	8.9	28.3	36.5	29.2
Profit Attributable to Owners of Parent (Billion yen)	4.1	6.4	54.4	5.6	8.1	43.8	7.3	9.0	24.0	17.1	23.6	38.0
Net Income Per Share (Yen)	8.36	13.27	—	11.63	16.82	—	15.07	18.65	—	34.98	48.76	—

	1Q Accounting Period			2Q Accounting Period			3Q Accounting Period			Annual Financial Results		
	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)
Net Sales (Billion yen)	129.0	141.1	9.4	263.2	291.3	10.7	400.5	439.1	9.6	551.8	598.0	8.4
Operating Income (Billion yen)	7.0	10.4	47.1	15.2	22.5	47.6	26.0	34.0	30.6	40.2	48.5	20.6
Ordinary Income (Billion yen)	7.7	10.9	41.1	16.6	23.8	43.5	28.3	36.5	29.2	43.1	51.5	19.5
Profit Attributable to Owners of Parent (Billion yen)	4.1	6.4	54.4	9.8	14.6	48.3	17.1	23.6	38.0	27.1	32.9	21.4
Net Income Per Share (Yen)	8.36	13.27	—	19.96	30.10	—	34.98	48.76	—	55.41	67.74	—

Note: The forward-looking statements such as operational forecasts contained in this summary of financial results are based on the information currently available to the Company and certain assumptions which are regarded as legitimate, and the Company does not promise the achievement of these results. Actual results may differ significantly from these forecasts due to various factors.

(2) Consolidated Balance Sheets

	3Q Accounting Period		
	FY2024	FY2025	FY2026
Total Assets (Billion yen)	543.5	601.1	611.9
Net Assets (Billion yen)	344.2	369.1	392.1
Equity Ratio (%)	57.4	55.3	57.5
Net Assets Per Share (Yen)	622.68	685.11	723.88

Note: On July 1, 2023, there was a stock split in which each share of common stock was split into 5 shares. The “Net income per share” is stated after taking into account the impact of the stock split.

(3) Consolidated Statements of Cash Flows

	3Q Accounting Period		
	FY2024	FY2025	FY2026
Net Cash provided by (used in) Operating Activities (Billion yen)	29.5	30.4	35.5
Net Cash provided by (used in) Investing Activities (Billion yen)	(12.9)	(10.4)	(15.7)
Net Cash provided by (used in) Financing Activities (Billion yen)	(14.0)	(27.8)	(13.5)
Cash and Cash Equivalents at End of Period (Billion yen)	54.0	61.2	66.1

(4) Dividend

	Dividends Per Share				
	End of 1Q Yen	End of 2Q Yen	End of 3Q Yen	Year-end Yen	Annual Yen
FY2025	-	12.40	-	13.40	25.80
FY2026	-	14.60	-	-	-
FY2026(Forecast)	-	-	-	14.60	29.20

Note: Detail of Year-end Dividend for Fiscal Year Ended March 2025: Ordinary Dividend ¥12.40
Commemorative Dividend ¥1.00

2. Major Items

(1) Sales by Business Segment

(Billion yen)

	3Q Accounting Period					
	FY2025 3Q	Share(%)	Increase/ Decrease (%)	FY2026 3Q	Share(%)	Increase/ Decrease (%)
Security Services						
Electric Security Services	126.0	31.5	2.8	134.7	30.7	6.9
HOME ALSOK Services	18.2	4.6	6.7	18.5	4.2	1.8
Stationed Security Services	91.5	22.9	2.8	105.5	24.0	15.3
Transportation Security Services	52.9	13.2	3.6	54.3	12.4	2.7
Total	288.8	72.1	3.2	313.2	71.3	8.5
Facility Management Services etc.	51.8	12.9	0.7	63.8	14.5	23.1
Long-term Care Services	40.0	10.0	5.0	41.3	9.4	3.3
Overseas Services	19.7	4.9	108.8	20.6	4.7	4.7
Total	400.5	100.0	5.7	439.1	100.0	9.6

(2) Contracts by Business Segment

(Contract: Thousands)

	FY2023	FY2024 3Q	FY2024	FY2025 3Q	FY2025	FY2026 3Q
Security Services						
Electric Security Services	562	580	579	592	591	601
HOME ALSOK Services	483	504	505	517	521	535
Stationed Security Services	3	4	4	4	4	4
Transportation Security Services	85	86	86	89	90	93
Total	1,135	1,175	1,176	1,204	1,208	1,234
Facility Management Services etc.	121	127	127	130	130	137
Long-term Care Services	27	27	27	28	28	29
Overseas Services	2	4	4	4	4	5
Total	1,287	1,334	1,336	1,367	1,371	1,406

<Comparison to the previous period>	FY2024 3Q Increase/ Decrease	Increase/ Decrease (%)	FY2025 3Q Increase/ Decrease	Increase/ Decrease (%)	FY2026 3Q Increase/ Decrease	Increase/ Decrease (%)
Security Services						
Electric Security Services	17	3.0	12	2.1	9	1.7
HOME ALSOK Services	21	4.4	12	2.4	13	2.6
Stationed Security Services	0	8.9	0	4.7	0	4.5
Transportation Security Services	0	0.5	3	3.5	2	2.6
Total	39	3.5	28	2.4	26	2.2
Facility Management Services etc.	5	4.7	2	2.1	7	5.5
Long-term Care Services	0	2.6	0	3.0	0	3.3
Overseas Services	1	45.2	0	4.7	0	13.1
Total	47	3.6	31	2.4	34	2.5

Note: The above figures represent the number of long-term contracts (contracts providing continuous service over a fixed period) agreed upon with customers, not the number of clients to whom our group provides services.

(3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

(Times)

	3Q Accounting Period		
	FY2024	FY2025	FY2026
Net Sales	2.01	2.13	2.17
Operating Income	1.97	2.45	2.35
Ordinary Income	1.04	1.14	1.19
Profit Attributable to Owners of Parent	0.80	0.83	1.01
Total Assets	1.46	1.53	1.52

(4) Trends in Personnel

(Personnel)

	FY2023	FY2024 3Q	FY2024	FY2025 3Q	FY2025	FY2026 3Q
Domestic Employees	34,485	35,037	34,669	35,679	35,301	36,786
Overseas Employees	4,554	30,808	30,313	30,076	29,432	30,455

<Comparison to the previous period>	FY2024 3Q Increase/Decrease	Increase/Decrease (%)	FY2025 3Q Increase/Decrease	Increase/Decrease (%)	FY2026 3Q Increase/Decrease	Increase/Decrease (%)
Domestic Employees	552	1.6	1,010	2.9	1,485	4.2
Overseas Employees	26,254	576.5	(237)	(0.8)	1,023	3.5

Note: Increase due to effect of PT. Shield-On Service Tbk in Indonesia, subsidiary newly consolidated in FY2024.

(5) Capital Expenditure / Depreciation / Research and Development Expenditure

(Billion yen)

	3Q Accounting Period						FY2026 (Forecast)
	FY2024	Increase/Decrease (%)	FY2025	Increase/Decrease (%)	FY2026	Increase/Decrease (%)	
Capital Expenditure	11.1	(0.8)	13.4	21.0	18.2	35.1	19.6
Depreciation	13.8	3.4	14.9	8.0	15.7	5.1	21.0
Research and Development Expenditure	0.4	(4.9)	0.3	(12.0)	0.5	31.0	0.6

3. Consolidated Financial Statements

(1) Consolidated Statements of Income

(Billion yen)

	3Q Accounting Period				(Billion yen)	
	FY2025		FY2026		YoY	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)
Net Sales	400.5	100.0	439.1	100.0	38.6	9.6
Cost of Sales	306.4	76.5	334.0	76.1	27.6	9.0
Gross Profit	94.0	23.5	105.0	23.9	11.0	11.7
Selling, General and Administrative Expenses	67.9	17.0	71.0	16.2	3.0	4.5
Operating Income	26.0	6.5	34.0	7.8	7.9	30.6
Non-operating Income	4.3	1.1	4.8	1.1	0.4	10.6
Non-operating Expenses	2.1	0.5	2.3	0.5	0.1	8.0
Ordinary Income	28.3	7.1	36.5	8.3	8.2	29.2
Extraordinary Income	1.2	0.3	1.1	0.3	(0.1)	(10.3)
Extraordinary Loss	0.9	0.2	0.1	0.0	(0.7)	(85.9)
Profit Attributable to Owners of parent	17.1	4.3	23.6	5.4	6.5	38.0

(2) Consolidated Statements of Income (Main variable factors)

(Billion yen)

	YoY		Factors
	Amount	Increase/ Decrease (%)	
Net Sales	38.6	9.6	Security Services 24.4 Electronic Security Services 8.7 HOME ALSOK Services 0.3 Stationed Security Services 13.9 Transportation Security Services 1.4 Facility Management Services etc. 11.9 Long-term Care Services 1.3 Overseas Services 0.9
Cost of Sales	27.6	9.0	
Gross Profit	11.0	11.7	
Selling, General and Administrative Expenses	3.0	4.5	
Operating Income	7.9	30.6	
Non-operating Income	0.4	10.6	
Non-operating Expenses	0.1	8.0	
Ordinary Income	8.2	29.2	
Extraordinary Income	(0.1)	(10.3)	
Extraordinary Loss	(0.7)	(85.9)	
Profit Attributable to Owners of parent	6.5	38.0	

(3) Consolidated Balance Sheets (YoY)

(Billion yen)

	FY2025		FY2026 3Q		Increase/Decrease	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)
Assets	572.4	100.0	611.9	100.0	39.5	6.9
Current Assets	256.7	44.8	286.6	46.8	29.9	11.7
Noncurrent Assets	315.6	55.2	325.3	53.2	9.6	3.1
Property, Plant and Equipment	122.4	21.4	126.9	20.7	4.5	3.7
Intangible Assets	38.7	6.8	37.5	6.1	(1.1)	(2.9)
Investments and Other Assets	154.5	27.0	160.7	26.3	6.2	4.0
Liabilities	196.4	34.3	219.8	35.9	23.4	11.9
Current Liabilities	108.8	19.0	130.5	21.3	21.6	19.9
Noncurrent Liabilities	87.5	15.3	89.3	14.6	1.8	2.1
Net Assets	376.0	65.7	392.1	64.1	16.1	4.3
Shareholders' Equity	310.0	54.2	321.2	52.5	11.1	3.6
Accumulated Other Comprehensive Income	28.3	5.0	30.4	5.0	2.1	7.6
Non-controlling Interests	37.5	6.6	40.3	6.6	2.7	7.4

(4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

	Account Title	YoY	Remarks
Current Assets	Cash for Transportation Security Services	15.7	
Current Assets	Other	7.8	Prepaid expenses
Current Assets	Cash and deposits	7.7	
Noncurrent Assets	Investment securities	5.0	
Current Liabilities	Short-term loans payable	23.0	
Current Liabilities	Other	7.8	Deposits received
Current Liabilities	Notes and accounts payable - trade	(6.4)	