

Summary of Selected Financial Data
First Quarter Ended June 30, 2025

1. Consolidated Financial Results

(1) Consolidated Statements of Income

	1Q Accounting Period			2Q Accounting Period			Annual Financial Results		
	FY2025	FY2026	Increase/ Decrease (%)	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)	FY2025	FY2026 (Forecast)	Increase/ Decrease (%)
Net Sales (Billion yen)	129.0	141.1	9.4	263.2	284.3	8.0	551.8	590.0	6.9
Operating Income (Billion yen)	7.0	10.4	47.1	15.2	18.1	18.6	40.2	43.9	9.2
Ordinary Income (Billion yen)	7.7	10.9	41.1	16.6	19.7	18.3	43.1	47.0	9.0
Profit Attributable to Owners of Parent (Billion yen)	4.1	6.4	54.4	9.8	12.0	21.8	27.1	29.4	8.5
Net Income Per Share (Yen)	8.36	13.27	—	19.96	24.75	—	55.41	60.63	—

(2) Consolidated Balance Sheets

	FY2024 1Q	FY2025 1Q	FY2026 1Q
Total Assets (Billion yen)	519.3	566.4	576.6
Net Assets (Billion yen)	335.4	367.7	377.3
Equity Ratio (%)	59.3	59.0	58.7
Net Assets Per Share (Yen)	607.91	677.27	698.06

(3) Consolidated Statements of Cash Flows

	FY2024 1Q	FY2025 1Q	FY2026 1Q
Net Cash provided by (used in) Operating Activities (Billion yen)	18.2	16.4	5.7
Net Cash provided by (used in) Investing Activities (Billion yen)	(1.8)	(4.2)	(7.2)
Net Cash provided by (used in) Financing Activities (Billion yen)	(3.9)	(9.2)	0.1
Cash and Cash Equivalents at End of Period(Billion yen)	64.1	72.2	58.5

(4) Dividend

	Dividends Per Share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
FY2025	—	12.40	—	13.40	25.80
FY2026(Forecast)	—	13.60	—	13.60	27.20

2. Major Items

(1) Sales by Business Segment

(Billion yen)

	FY2025 1Q	Share(%)	Increase/ Decrease (%)	FY2026 1Q	Share(%)	Increase/ Decrease (%)
Security Services						
Electric Security Services	40.6	31.5	2.8	43.8	31.1	7.8
HOME ALSOK Services	5.7	4.5	0.5	6.1	4.4	6.8
Stationed Security Services	29.6	23.0	(1.9)	34.9	24.8	18.1
Transportation Security Services	18.0	14.0	7.7	17.8	12.7	(0.7)
Total	94.1	72.9	2.0	102.9	72.9	9.4
Facility Management Services etc.	15.3	11.9	1.3	17.7	12.6	15.7
Long-Term Care Services	13.0	10.1	3.9	13.6	9.6	4.5
Overseas Services	6.5	5.0	302.1	6.8	4.9	5.2
Total	129.0	100.0	6.1	141.1	100.0	9.4

(2) Contracts by Business Segment

(Contract: Thousands)

	FY2023	FY2024 1Q	FY2024	FY2025 1Q	FY2025	FY2026 1Q
Security Services						
Electric Security Services	562	569	579	581	591	592
HOME ALSOK Services	483	491	505	506	521	526
Stationed Security Services	3	3	4	4	4	4
Transportation Security Services	85	87	86	87	90	91
Total	1,135	1,152	1,176	1,179	1,208	1,214
Facility Management Services etc.	121	122	127	128	130	133
Long-Term Care Services	27	27	27	28	28	28
Overseas Services	2	3	4	4	4	4
Total	1,287	1,306	1,336	1,340	1,371	1,380

<Comparison to the previous period>	FY2024 1Q Increase/ Decrease	Increase/ Decrease (%)	FY2025 1Q Increase/ Decrease	Increase/ Decrease (%)	FY2026 1Q Increase/ Decrease	Increase/ Decrease (%)
Security Services						
Electric Security Services	6	1.2	1	0.3	0	0.2
HOME ALSOK Services	8	1.8	1	0.3	4	0.9
Stationed Security Services	0	2.8	0	0.3	(0)	(0.1)
Transportation Security Services	1	1.6	0	0.4	0	0.4
Total	17	1.5	3	0.3	5	0.5
Facility Management Services etc.	0	0.8	1	0.9	2	2.2
Long-term Care Services	0	1.2	0	0.7	0	0.9
Overseas Services	0	2.6	(0)	(0.4)	0	1.5
Total	18	1.4	4	0.4	9	0.7

(3) Consolidated / Non-consolidated Ratio (Ratio of when individual financial results counted as 1)

	(Times)		
	FY2024 1Q	FY2025 1Q	FY2026 1Q
Net Sales	1.94	2.09	2.11
Operating Income	1.92	2.25	2.34
Ordinary Income	0.51	0.48	0.57
Profit Attributable to Owners of Parent	0.32	0.29	0.40
Total Assets	1.44	1.52	1.50

(4) Trends in Personnel

	(Personnel)					
	FY2023	FY2024 1Q	FY2024	FY2025 1Q	FY2025	FY2026 1Q
Domestic Employees	34,485	34,998	34,669	35,141	35,301	36,125
Overseas Employees	4,554	4,623	30,313	30,445	29,432	28,928

<Comparison to the previous period>	FY2024 1Q	Increase/Decrease (%)	FY2025 1Q	Increase/Decrease (%)	FY2026 1Q	Increase/Decrease (%)
	Increase/Decrease		Increase/Decrease		Increase/Decrease	
Domestic Employees	513	1.5	472	1.4	824	2.3
Overseas Employees	69	1.5	132	0.4	(504)	(1.7)

(5) Capital Expenditure / Depreciation / Research and Development Expenditure

	(Billion yen)						
	FY2024 1Q	Increase/Decrease (%)	FY2025 1Q	Increase/Decrease (%)	FY2026 1Q	Increase/Decrease (%)	FY2026 (Forecast)
Capital Expenditure	2.7	(5.3)	3.8	41.3	7.6	96.3	19.6
Depreciation	4.4	4.7	4.8	9.0	5.0	3.4	21.0
Research and Development Expenditure	0.1	(3.3)	0.1	(21.0)	0.1	31.7	0.6

3. Consolidated Financial Statements

(1) Consolidated Statements of Income (YoY/ Comparison to the Plan)

(Billion yen)

	FY2025 1Q		FY2026 1Q		YoY	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/ Decrease (%)
Net Sales	129.0	100.0	141.1	100.0	12.1	9.4
Cost of Sales	99.5	77.1	107.2	76.0	7.7	7.7
Gross Profit	29.4	22.9	33.9	24.0	4.4	15.0
Selling, General and Administrative Expenses	22.3	17.4	23.4	16.6	1.0	4.9
Operating Income	7.0	5.5	10.4	7.4	3.3	47.1
Non-operating Income	1.2	1.0	1.2	0.9	(0.0)	(5.2)
Non-operating Expenses	0.6	0.5	0.7	0.5	0.0	15.3
Ordinary Income	7.7	6.0	10.9	7.7	3.1	41.1
Extraordinary Income	0.1	0.1	0.0	0.1	(0.0)	(29.6)
Extraordinary Loss	0.3	0.2	0.1	0.1	(0.1)	(58.9)
Profit Attributable to Owners of parent	4.1	3.2	6.4	4.6	2.2	54.4

(2) Consolidated Statements of Income (Main variable factors)

(Billion yen)

	YoY		Factors
	Amount	Increase/ Decrease (%)	
Net Sales	12.1	9.4	Security Services 8.8 Electronic Security Services 3.1 HOME ALSOK Services 0.3 Stationed Security Services 5.3 Transportation Security Services (0.1) Facility Management Services etc. 2.4 Long-term Care Services 0.5 Overseas Services 0.3
Cost of Sales	7.7	7.7	
Gross Profit	4.4	15.0	
Selling, General and Administrative Expenses	1.0	4.9	
Operating Income	3.3	47.1	
Non-operating Income	(0.0)	(5.2)	
Non-operating Expenses	0.0	15.3	
Ordinary Income	3.1	41.1	
Extraordinary Income	(0.0)	(29.6)	
Extraordinary Loss	(0.1)	(58.9)	
Profit Attributable to Owners of parent	2.2	54.4	

(3) Consolidated Balance Sheets (YoY)

(Billion yen)

	FY2025		FY2026		Increase/Decrease	
	Amount	Share(%)	Amount	Share(%)	Amount	Increase/Decrease (%)
Assets	572.4	100.0	576.6	100.0	4.2	0.7
Current Assets	256.7	44.8	258.0	44.8	1.3	0.5
Noncurrent Assets	315.6	55.2	318.5	55.2	2.8	0.9
Property, Plant and Equipment	122.4	21.4	126.9	22.0	4.4	3.7
Intangible Assets	38.7	6.8	36.4	6.3	(2.2)	(5.9)
Investments and Other Assets	154.5	27.0	155.2	26.9	0.6	0.4
Liabilities	196.4	34.3	199.2	34.6	2.8	1.5
Current Liabilities	108.8	19.0	110.8	19.2	1.9	1.8
Noncurrent Liabilities	87.5	15.3	88.3	15.3	0.8	1.0
Net Assets	376.0	65.7	377.3	65.4	1.3	0.4
Shareholders' Equity	310.0	54.2	310.0	53.8	(0.0)	(0.0)
Accumulated Other Comprehensive Income	28.3	5.0	28.4	4.9	0.1	0.4
Non-controlling Interests	37.5	6.6	38.8	6.7	1.3	3.5

(4) Consolidated Balance Sheets (Main variable factors)

(Billion yen)

	Account Title	YoY	Remarks
Current Assets	Other	8.4	Prepaid expenses etc.
Noncurrent Assets	Property, plant and equipment	4.4	Investments related to office systems etc.
Current Assets	Notes and Accounts Receivables - Trade, and contract assets	(8.2)	
Current Liabilities	Other	7.9	Deposits received etc.
Current Liabilities	Short-term borrowings	5.5	
Current Liabilities	Short-term loans payable	(6.4)	
Current Liabilities	Income taxes payable	(3.9)	