

# Translation

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## Summary of Consolidated Financial Results for the Six Months Ended June 30, 2025 (Based on Japanese GAAP)

August 7, 2025

Company name: EPCO Co., Ltd.  
 Stock exchange listing: Tokyo  
 Stock code: 2311 URL <https://www.epco.co.jp/>  
 Representative: President and Group CEO Yoshiyuki Iwasaki  
 Inquiries: Managing Executive Officer and CFO Tomohisa Hirakawa TEL +81-3-6853-9165  
 Scheduled date to file Semi-annual Securities Report: August 8, 2025  
 Scheduled date to commence dividend payments: September 2, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results meeting: Yes (for shareholders and institutional investors)

(Amounts less than one million yen are rounded down)

### 1. Consolidated financial results for the six months ended June 30, 2025 (from January 1, 2025 to June 30, 2025)

#### (1) Consolidated financial results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended June 30, 2025	3,351	19.9	218	26.4	235	90.3	201	233.5
Six months ended June 30, 2024	2,794	16.2	172	216.5	123	57.4	60	(66.1)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Six months ended June 30, 2025	22.47	—
Six months ended June 30, 2024	6.75	—

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of June 30, 2025	5,725	4,476	78.2
As of December 31, 2024	5,822	4,645	79.8

### 2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended December 31, 2024	—	14.00	—	18.00	32.00
Year ending December 31, 2025	—	14.00			
Year ending December 31, 2025 (Forecast)			—	18.00	32.00

### 3. Forecast of consolidated financial results for the year ending December 31, 2025 (from January 1, 2025 to December 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	6,530	16.5	426	27.5	531	20.6	492	50.6	55.07

#### 4. Notes

(1) Significant changes in the scope of consolidation during the six months ended June 30, 2025: Yes

(2) Application of special accounting methods for preparing semi-annual consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2025	9,316,000 shares	As of December 31, 2024	9,316,000 shares
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Number of treasury shares at the end of the period

As of June 30, 2025	363,268 shares	As of December 31, 2024	369,108 shares
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Average number of shares during the period (cumulative from the beginning of the fiscal year)

Six months ended June 30, 2025	8,948,838 shares	Six months ended June 30, 2024	8,939,680 shares
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**Semi-annual consolidated financial statements**  
**Semi-annual consolidated balance sheets**

	(Thousands of yen)	
	As of December 31, 2024	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	2,174,498	2,586,183
Notes and accounts receivable - trade	650,439	728,075
Work in process	144,412	109,454
Other	136,490	266,310
Allowance for doubtful accounts	(365)	(350)
Total current assets	3,105,475	3,689,672
Non-current assets		
Property, plant and equipment	498,712	480,162
Intangible assets	29,203	21,777
Investments and other assets		
Investment securities	291,390	244,578
Shares of subsidiaries and associates	717,729	763,719
Investments in capital of subsidiaries and associates	564,373	304,589
Deferred tax assets	21,183	29,415
Other	594,261	191,869
Total investments and other assets	2,188,937	1,534,173
Total non-current assets	2,716,853	2,036,112
Total assets	5,822,328	5,725,784
Liabilities		
Current liabilities		
Accounts payable - trade	99,033	156,567
Short-term borrowings	500,000	500,000
Income taxes payable	15,442	103,735
Provision for bonuses	23,981	26,357
Other	410,052	352,872
Total current liabilities	1,048,510	1,139,533
Non-current liabilities		
Retirement benefit liability	33,567	35,666
Long-term accounts payable - other	11,360	11,360
Deferred tax liabilities	32,337	17,469
Other	51,213	44,811
Total non-current liabilities	128,478	109,308
Total liabilities	1,176,988	1,248,841
Net assets		
Shareholders' equity		
Share capital	87,232	87,232
Capital surplus	126,477	127,545
Retained earnings	4,022,043	4,024,645
Treasury shares	(185,336)	(182,404)
Total shareholders' equity	4,050,416	4,057,018
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	107,393	64,090
Foreign currency translation adjustment	487,530	355,834
Total accumulated other comprehensive income	594,923	419,924
Total net assets	4,645,339	4,476,943
Total liabilities and net assets	5,822,328	5,725,784

**Semi-annual consolidated statements of income and semi-annual consolidated statements of comprehensive income**  
**Semi-annual consolidated statements of income**

	(Thousands of yen)	
	Six months ended June 30, 2024	Six months ended June 30, 2025
Net sales	2,794,401	3,351,751
Cost of sales	1,936,840	2,407,991
Gross profit	857,561	943,760
Selling, general and administrative expenses	684,990	725,625
Operating profit	172,570	218,134
Non-operating income		
Interest income	3,965	10,650
Foreign exchange gains	—	4,481
Subsidy income	9,962	6,600
Other	946	602
Total non-operating income	14,874	22,334
Non-operating expenses		
Interest expenses	816	2,159
Share of loss of entities accounted for using equity method	59,684	2,378
Foreign exchange losses	2,635	—
Other	348	—
Total non-operating expenses	63,485	4,537
Ordinary profit	123,960	235,930
Extraordinary income		
Gain on sale of non-current assets	149	2,703
Gain on sale of investments in capital of subsidiaries and associates	—	9,567
Gain on sale of investment securities	—	62,746
Total extraordinary income	149	75,017
Extraordinary losses		
Loss on sale and retirement of non-current assets	1,171	369
Total extraordinary losses	1,171	369
Profit before income taxes	122,938	310,578
Income taxes - current	47,205	111,090
Income taxes - deferred	15,426	(1,615)
Total income taxes	62,631	109,474
Profit	60,306	201,104
Profit attributable to owners of parent	60,306	201,104

# Semi-annual consolidated statements of comprehensive income

	(Thousands of yen)	
	Six months ended June 30, 2024	Six months ended June 30, 2025
Profit	60,306	201,104
Other comprehensive income		
Valuation difference on available-for-sale securities	(192,867)	(43,303)
Foreign currency translation adjustment	111,415	(110,126)
Share of other comprehensive income of entities accounted for using equity method	34,249	(21,570)
Total other comprehensive income	(47,201)	(174,999)
Comprehensive income	13,104	26,105
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	13,104	26,105
Comprehensive income attributable to non-controlling interests	—	—

**Semi-annual consolidated statements of cash flows**

	(Thousands of yen)	
	Six months ended June 30, 2024	Six months ended June 30, 2025
Cash flows from operating activities		
Profit before income taxes	122,938	310,578
Depreciation	61,759	56,465
Interest and dividend income	(3,965)	(10,650)
Subsidy income	(9,962)	(6,600)
Share of loss (profit) of entities accounted for using equity method	59,684	2,378
Interest expenses	816	2,159
Loss (gain) on sale of investments in capital of subsidiaries and associates	—	(9,567)
Loss (gain) on sale of investment securities	—	(62,746)
Loss (gain) on sale of property, plant and equipment	(149)	(2,703)
Loss on retirement of property, plant and equipment	1,171	369
Decrease (increase) in trade receivables	(56,349)	(77,636)
Increase (decrease) in trade payables	(45,187)	57,534
Decrease (increase) in works in process	48,269	34,927
Increase (decrease) in accounts payable - other	3,365	(31,519)
Increase (decrease) in allowance for doubtful accounts	(73)	(14)
Increase (decrease) in provision for bonuses	3,747	3,467
Increase (decrease) in retirement benefit liability	(973)	2,099
Other, net	25,997	(63,819)
Subtotal	211,088	204,721
Interest and dividends received	2,845	13,689
Interest paid	(1,018)	(2,244)
Subsidies received	9,962	6,600
Income taxes paid	(121,868)	(22,797)
Income taxes refund	9,617	281
Net cash provided by (used in) operating activities	110,626	200,251
Cash flows from investing activities		
Payments into time deposits	(456,618)	(4,770)
Purchase of property, plant and equipment	(39,934)	(28,148)
Proceeds from sale of property, plant and equipment	150	—
Purchase of intangible assets	(8,359)	—
Proceeds from sale of investment securities	—	65,079
Loan advances	(200,000)	(280,000)
Proceeds from collection of loans receivable	557,168	680,084
Payments of leasehold and guarantee deposits	(4,844)	(251)
Proceeds from refund of leasehold and guarantee deposits	132	—
Net cash provided by (used in) investing activities	(152,307)	431,992
Cash flows from financing activities		
Proceeds from short-term borrowings	500,000	—
Dividends paid	(160,897)	(161,136)
Net cash provided by (used in) financing activities	339,102	(161,136)
Effect of exchange rate change on cash and cash equivalents	65,070	(18,876)
Net increase (decrease) in cash and cash equivalents	362,491	452,229
Cash and cash equivalents at beginning of period	1,502,405	1,699,697
Cash and cash equivalents at end of period	1,864,896	2,151,926