



March 13, 2026

Company name: Morinaga Milk Industry Co., Ltd.

5-2, Higashishimbashi 1-chome, Minato-ku,  
Tokyo

Representative: Yohichi Ohnuki,

Representative Director and President

(Code: 2264, Prime Market of the Tokyo Stock Exchange)

### Notice Concerning Cancellation of Treasury Stock

Morinaga Milk Industry Co., Ltd. (hereinafter “the Company”) hereby announces that the cancellation of treasury stock in accordance with Article 178 of the Companies Act of Japan, as announced on May 13, 2025, was approved at the meeting of the Board of Directors held today, as described below. The number of shares to be cancelled will be announced after completion of the acquisition of treasury stock based on the resolution approved at the meeting of the Board of Directors held on May 13, 2025.

#### Cancellation of treasury stock

(1) Class of shares to be canceled	Common shares of the Company
(2) Total number of shares to be canceled	Total number of treasury shares to be acquired based on the resolution approved at the meeting of the Board of Directors held on May 13, 2025
(3) Scheduled date of cancellation	March 31, 2026

#### (Reference) Details of the resolution approved at the board of directors’ meeting held on May 13, 2025

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	3,800,000 shares (upper limit)
(3) Total acquisition cost	10,000 million yen (upper limit)
(4) Period of acquisition	May 14, 2025 – March 31, 2026
(5) Method of acquisition	Market purchases on Tokyo Stock Exchange

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.