



December 1, 2025

Company name: Morinaga Milk Industry Co., Ltd.

5-2, Higashishimbashi 1-chome, Minato-ku,
Tokyo

Representative: Yohichi Ohnuki,

Representative Director & President

(Code: 2264, Prime Market of the Tokyo Stock Exchange)

Notice Regarding Acquisition of Treasury Stock
(Acquisition of Treasury Stock under the Articles of Incorporation Pursuant to Article 165,
Paragraph 2 of the Companies Act)

Morinaga Milk Industry Co., Ltd. (hereinafter “the Company”) hereby announces the status of acquisition of its own shares under Article 156 which is applicable in accordance with Article 165, Paragraph 3 of the Companies Act. Brief details are provided as follows.

1. Details of acquisition

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	176,800 shares
(3) Total acquisition cost	635,457,100 yen
(4) Period of acquisition (trade date basis)	November 1 – November 30, 2025

2. (Reference) Details of the resolution approved at the board of directors’ meeting held on May 13, 2025

(1) Class of shares to be acquired	Common shares of the Company
(2) Total number of shares to be acquired	3,800,000 shares (upper limit)
(3) Total acquisition cost	10,000 million yen (upper limit)
(4) Period of acquisition	May 14, 2025 – March 31, 2026
(5) Method of acquisition	Market purchases on Tokyo Stock Exchange

3. Total number of shares to be acquired based on the resolution approved at the board of directors’ meeting held on May 13, 2025 (as of November 30, 2025)

(1) Total number of shares to be acquired	2,304,100 shares
(2) Total acquisition cost	7,692,775,800 yen

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.