



August 12, 2025

Company name: Morinaga Milk Industry Co., Ltd.  
5-2, Higashishimbashi 1-chome, Minato-ku,  
Tokyo  
Representative: Yohichi Ohnuki,  
President & Representative Director  
(Code: 2264, Prime Market of the Tokyo Stock Exchange)

Notice Regarding Completion of Payment for Disposal of Treasury Stock  
as Restricted Stock Compensation

Morinaga Milk Industry Co., Ltd. (hereafter “the Company”) hereby announces that, on August 12, 2025, the Company completed payment procedure for a disposal of treasury stock as restricted stock compensation, which was resolved at the meeting of Board of Directors held on July 17, 2025, as described below. For details, please refer to “Notice Regarding Disposal of Treasury Stock as Restricted Stock Compensation” dated July 17, 2025.

Outline of the disposal

(1)	Payment date	August 12, 2025	
(2)	Class and number of shares to be disposed of	23,900 shares of common stock of the Company	
(3)	Disposal price	3,340 yen per share	
(4)	Total value of shares to be disposed of	79,826,000 yen	
(5)	Allottees	6 Directors of the Company (*)	18,700 shares
		6 Managing Officers with Titles	5,200 shares
		* Excluding External Directors	

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.