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Non-consolidated Financial Results for the Nine Months Ended September 30, 2025 [Japanese GAAP]



October 29, 2025

Company name:	Kanro Inc.
Listing:	Tokyo Stock Exchange
Securities code:	2216
URL:	https://www.kanro.co.jp/en/
Representative:	Tetsuya Murata, President and CEO
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Scheduled date to commence dividend payments:	—
Preparation of supplementary material on financial results:	Yes
Holding of financial results briefing:	No

(Amounts are rounded down to the nearest million yen)

1. Non-consolidated Financial Results for the Nine Months Ended September 30, 2025 (January 1, 2025 to September 30, 2025)

(1) Non-consolidated Operating Results (% of change from the previous fiscal year.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Nine months ended September 30, 2025	24,392	7.6	3,341	6.2	3,380	6.7	2,366	1.4
September 30, 2024	22,679	10.0	3,147	40.8	3,169	40.1	2,334	50.5

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended September 30, 2025	56.17	—
September 30, 2024	55.56	—

(Note) Since a three-for-one share split of common shares was implemented with an effective date of July 1, 2025, basic earnings per share is calculated on the assumption that the share split was implemented at the beginning of the previous fiscal year.

(2) Non-consolidated Financial Position

	Total assets	Net assets	Equity ratio
	Million yen	Million yen	%
As of September 30, 2025	29,144	17,706	60.8
As of December 31, 2024	29,105	16,831	57.8

(Reference) Equity: As of September 30, 2025: ¥17,706 million
As of December 31, 2024: ¥16,831 million

2. Cash Dividends

	Annual cash dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY2024	—	35.00	—	58.00	93.00
FY2025	—	45.00	—		
FY2025 (Forecast)				16.00	—

(Notes) 1. Revision to the forecast for dividends announced most recently: No

2. The Company implemented a three-for-one share split of common shares with an effective date of July 1, 2025. The interim dividend per share at the end of the second quarter of the fiscal year ending December 31, 2025 represents the actual dividend before such share split, and the total annual

dividend for the fiscal year ending December 31, 2025 (forecast) is shown as “–”. The year-end dividend per share for the fiscal year ending December 31, 2025 (forecast) on a pre-split basis will be 48.00 yen per share, resulting in an annual dividend per share of 93.00 yen per share.

3. Consolidated Financial Results Forecast for FY2025 (January 1, 2025 to December 31, 2025)

(% of change from the previous fiscal year.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	Yen
Full year	34,100	–	4,400	–	4,450	–	3,300	78.31

(Notes) 1. Revision to the financial results forecast announced most recently: Yes

2. Consolidated financial results will begin from the fiscal year ending December 31, 2025.

Since consolidated financial statements were not prepared for the previous fiscal year, the percentage change from the previous fiscal year is not stated.

Since a three-for-one share split of common shares was implemented with an effective date of July 1, 2025, basic earnings per share is calculated on the assumption that the share split was implemented at the beginning of the current consolidated fiscal year. Without considering the share split, basic earnings per share for the fiscal year ending December 31, 2025 would be 234.94 yen.

* Notes:

(1) Accounting policies adopted specially for the preparation of non-consolidated financial statements: No

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: No

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(3) Total number of issued shares (common shares)

	As of September 30, 2025	As of December 31, 2024
1) Total number of issued shares at the end of the period (including treasury shares)	45,946,812 shares	45,946,812 shares
2) Total number of treasury shares at the end of the period	3,808,348 shares	3,807,498 shares
	January 1, 2025 to September 30, 2025	January 1, 2024 to September 30, 2024
3) Average number of shares during the period	42,138,720 shares	42,026,634 shares

* 1. Since a three-for-one share split of common shares was conducted, effective July 1, 2025, the total number of issued shares at the end of the period, the total number of treasury shares at the end of the period, and the average number of shares during the period are calculated assuming that the share split was conducted at the beginning of the previous fiscal year.

2. Total number of treasury shares at the end of the period includes the Company's treasury shares owned by Custody Bank of Japan, Ltd. (Trust Account) (September 30, 2025: 1,039,500 shares and December 31, 2024: 1,039,500 shares).

* Review of the Japanese-language originals of the attached non-consolidated financial statements by a certified public accountant or audit firm: No

* Explanation of the proper use of financial results forecast and other notes

The earnings forecasts and other forward-looking statements herein are based on currently available information and certain assumptions deemed reasonable. Actual results may differ significantly from these forecasts due to a wide range of factors. Please refer to “(3) Explanation of Non-consolidated Financial Results Forecast and Other Forward-looking Information” on page 3 of the Appendix for assumptions on financial results forecasts and notes on the use of such forecasts.

(Method of obtaining supplementary material on financial results)

Supplementary material on financial results is disclosed on TDnet on October 29, 2025 as well as on the Company's website.

2. Non-consolidated Financial Statements and Primary Notes

(1) Non-consolidated Balance Sheets

(Thousand yen)

	As of December 31, 2024	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	5,041,259	4,013,782
Accounts receivable - trade	9,016,832	6,837,756
Merchandise and finished goods	1,213,548	1,651,589
Work in process	21,982	145,069
Raw materials and supplies	414,425	473,290
Other	229,861	308,054
Total current assets	15,937,909	13,429,543
Non-current assets		
Property, plant and equipment		
Buildings	8,111,574	8,132,171
Accumulated depreciation	(4,550,722)	(4,742,141)
Buildings, net	3,560,852	3,390,030
Machinery and equipment	15,863,174	15,909,318
Accumulated depreciation	(10,618,381)	(10,995,440)
Machinery and equipment, net	5,244,792	4,913,877
Land	1,497,829	1,497,829
Other	3,068,763	3,102,361
Accumulated depreciation	(2,260,084)	(2,379,486)
Other, net	808,679	722,875
Construction in progress	95,056	3,203,293
Total property, plant and equipment	11,207,210	13,727,906
Intangible assets	478,676	500,380
Investments and other assets		
Investment securities	161,295	135,982
Shares of subsidiaries and associates	—	43,404
Deferred tax assets	1,132,101	1,111,676
Other	188,601	196,056
Total investments and other assets	1,481,998	1,487,119
Total non-current assets	13,167,885	15,715,406
Total assets	29,105,795	29,144,950

(Thousand yen)

As of December 31, 2024 As of September 30, 2025

Liabilities		
Current liabilities		
Accounts payable - trade	2,776,646	2,814,772
Short-term borrowings	–	1,000,000
Accounts payable - other	2,119,548	1,194,019
Accrued expenses	2,550,578	1,864,998
Income taxes payable	663,168	447,344
Provision for bonuses	1,088,304	973,285
Provision for bonuses for directors (and other officers)	129,000	112,500
Other	289,649	332,466
Total current liabilities	9,616,894	8,739,387
Non-current liabilities		
Provision for retirement benefits	2,378,643	2,392,359
Provision for share awards for directors (and other officers)	148,706	174,885
Other	130,372	132,048
Total non-current liabilities	2,657,722	2,699,293
Total liabilities	12,274,616	11,438,681
Net assets		
Shareholders' equity		
Share capital	2,864,249	2,864,249
Capital surplus	2,577,892	2,577,892
Retained earnings	12,054,641	12,939,103
Treasury shares	(741,602)	(742,643)
Total shareholders' equity	16,755,181	17,638,603
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	76,024	67,764
Deferred gains or losses on hedges	(27)	(98)
Total valuation and translation adjustments	75,997	67,665
Total net assets	16,831,178	17,706,268
Total liabilities and net assets	29,105,795	29,144,950

(2) Non-consolidated Statements of Income
Nine Months Ended September 30

(Thousand yen)

	For the nine months ended September 30, 2024	For the nine months ended September 30, 2025
Net sales	22,679,639	24,392,942
Cost of sales	13,289,141	14,123,148
Gross profit	9,390,498	10,269,793
Selling, general and administrative expenses	6,243,036	6,927,854
Operating profit	3,147,462	3,341,938
Non-operating income		
Interest income	482	7,075
Dividend income	1,966	2,615
Electricity sale income	7,944	8,939
Royalty income	4,798	13,097
Other	12,482	13,829
Total non-operating income	27,674	45,557
Non-operating expenses		
Interest expenses	842	883
Electricity sale expenses	4,344	3,969
Other	235	1,664
Total non-operating expenses	5,421	6,516
Ordinary profit	3,169,715	3,380,979
Extraordinary income		
Gain on sale of non-current assets	—	55
Gain on sale of investment securities	75,720	21,498
Gain on sale of membership	713	—
Total extraordinary income	76,433	21,553
Extraordinary losses		
Loss on sale of non-current assets	0	—
Loss on retirement of non-current assets	3,727	3,474
Impairment losses	10,666	46,653
Total extraordinary losses	14,393	50,128
Profit before income taxes	3,231,755	3,352,404
Income taxes - current	786,962	962,666
Income taxes - deferred	109,966	22,815
Total income taxes	896,928	985,481
Profit	2,334,826	2,366,923