

June 24, 2025

Company name: PERSOL HOLDINGS CO., LTD.

Representative: Takao Wada

Representative Director, President and CEO (Security code: 2181; TSE Prime Market)

Inquiries: Junji Tokunaga

Executive Officer, CFO

(Telephone: +81-3-3375-2220)

Notice Concerning Absorption-Type Merger (Simplified/Short Form Merger) of a Wholly Owned Subsidiary

PERSOL HOLDINGS CO., LTD. (the Company) hereby announces that Board of Directors has resolved at a meeting held today to merge with our wholly owned subsidiary, PERSOL FACILITY MANAGEMENT CO., LTD., by absorption (the Merger), effective August 1, 2025. Since the Merger is a simplified absorption-type merger of a wholly owned subsidiary, some disclosure items and details are omitted.

1. Purpose of the Merger

The Company has decided to conduct the Merger with PERSOL FACILITY MANAGEMENT CO., LTD., which provides operational support services such as office contracts and management for the PERSOL Group's domestic companies, with the aim of improving efficiency through effective utilization of management resources and integration of operations.

2. Summary of the Merger

(1) Schedule of merger

Date of Board of Directors' resolution approving the merger	June 24, 2025
Merger agreement execution date	June 24, 2025
Effective date of merger	August 1, 2025
	(scheduled)

(Note) Since the Merger is a simplified merger under Article 796, Paragraph 2 of the Companies Act for the Company and a short-form merger under Article 784, Paragraph 1 of the Companies Act for PERSOL FACILITY MANAGEMENT CO., LTD., no general meeting of shareholders will be held to approve the merger agreement for each company.

(2) Method of merger

An absorption-type merger in which the Company will be the surviving company and PERSOL FACILITY MANAGEMENT CO., LTD. will be dissolved.

(3) Details of allotment in relation to merger
Since this is a merger with a wholly owned subsidiary of the Company, there will be

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no issuance of new shares or payment of cash as a result of the Merger.

(4) Treatment of stock acquisition rights and bonds with stock acquisition rights of dissolving company
Not applicable.

3. Outline of the Companies Involved in the Merger

5. Outline of the Companies Involved in the Merger								
	Surviving company		Dissolving company					
(1) Name	PERSOL HOLDINGS CO., LTD.		PERSOL FACILITY MANAGEMENT CO., LTD.					
(2) Location	2-1-1 Yoyogi, Shibuya-ku, Tokyo		Stadium Place Aoyama 5F, 2-9-5 Kita-Aoyama, Minato-ku, Tokyo					
(3) Name and title of representative	Takao Wada Representative Director, President and CEO		Noriyuki Tsuchii Representative Director and President					
(4) Business description	Management planning and administration of group companies engaged in businesses such as worker dispatch services and fee-charging employment placement services, as well as other operations incidental to these businesses		Operational support services such as office contracts and management for the PERSOL Group's domestic companies					
(5) Capital	17,479 million yen (As of March 31, 2025)		10 million yen (As of March 31, 2025)					
(6) Date of establishment	October 1, 2008		March 6, 2015					
(7) Number of shares issued and outstanding	2,278,437,810 shares		400 shares					
(8) Fiscal year end	March 31		March 31					
(9) Major shareholders and shareholding ratios	The Master Trust Bank of Japan, Ltd. (trust account) Yoshiko Shinohara Custody Bank of Japan, Ltd. (trust account) Shinohara Yoshiko Memorial Foundation, General Incorporated Association STATE STREET BANK AND TRUST COMPANY 505001 (Permanent Agent: Mizuho Bank, Ltd. Settlement Sales Department)	14.54% 11.74% 7.14% 7.04%	PERSOL HOLDINGS CO., LTD. 100% (As of March 31, 2025)					

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	CEP LUX-ORBIS	2.57%		
	SICAV (Permanent Agent:			
	Citibank, N.A. Tokyo			
	Branch)			
	JP MORGAN CHASE	2.30%		
	BANK 385864	_,_,		
	(Permanent Agent:			
	Mizuho Bank, Ltd.			
	Settlement Sales			
	Department)			
	JP MORGAN CHASE	2.04%		
	BANK 385632			
	(Permanent Agent:			
	Mizuho Bank, Ltd.			
	Settlement Sales			
	Department) The Nomura Trust	1.59%		
	and Banking Co.,	1.59 /0		
	Ltd. (Investment			
	trust account)			
	MLPFS CUSTODY	1.48%		
	ACCOUNT			
	(Permanent Agent:			
	President and			
	Representative			
	Director, BofA			
	Securities Japan Co.,			
	Ltd.)	5)		
(10) Financial	(As of March 31, 2025) Fiscal year ended March 31, 2025		Fiscal year ended Marc	ch 31 2025
position and	(consolidated, IFRS)		(non-consolidated, JG	
operating results	Total equity	206,382	,	187
for the most	(million yen)	200,362	(million yen)	107
	, ,	F20 746		207
recent fiscal year		539,746	Total assets	397
	(million yen)		(million yen)	
	Equity attributable to	85	'	467,788
	owners of parent per		(yen)	
	share			
	(yen)			
	Revenue	1,451,238	Net sales	854
	(million yen)		(million yen)	
	Operating profit	57,426	Operating profit	55
	(million yen)		(million yen)	
	Income before	57,156	Ordinary profit	56
	income taxes		(million yen)	
	(million yen)			
	Profit attributable to	35.871	Net income	32
	owners of parent	33,0,1	(million yen)	32
	(million yen)		(
	Basic earnings per	16	Net income per share	81,283
	share (yen)		(yen)	01,203
	Share (yen)		(yell)	

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4. Situation after the Merger

After the Merger, there will be no changes to the Company's name, location, representative titles and names, business activities, capital, or fiscal year end.

5. Future Outlook

The Merger is a merger with a wholly owned subsidiary of the Company, and therefore will have a minimal impact on consolidated results.