

To whom it may concern

Company name Nihon M&A Center Holdings Inc.

Representative Suguru Miyake, President and
Representative Director

(Stock code: 2127 on TSE Prime Market)

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Notice of Change of Major Shareholder

Nihon M&A Center Holdings Inc. (the “Company”) hereby announces that there has been a change in our major shareholders as of April 30, 2026, as follows.

1. Background of the Change

The Company has confirmed a change in its major shareholders based on the Large Shareholding Report (change report) submitted to the Kanto Local Finance Bureau on May 12, 2026, by the shareholder noted below.

2. Overview of the shareholder subject to the change

(1) Name	Asset Management One Co., Ltd.
(2) Head office location	1-8-2, Marunouchi, Chiyoda-ku, Tokyo
(3) Representative	President & CEO, Noriyuki Sugihara
(4) Main business	Investment management business; investment advisory and agency business; Type II financial instruments business; commodity investment advisory business; and all other businesses incidental or related to any of the foregoing

3. Number of voting rights (number of shares) held by the said shareholder and its ratio to the voting rights held by all shareholders before and after the change

	Number of voting rights (Number of shares held)	Percentage of total shareholder voting rights*	Ranking order of major shareholder
Before the change (As of December 15, 2025)	278,987 units (27,898,700 shares)	8.80%	—
After the change	322,748 units (32,274,800 shares)	10.18%	—

- (Note)
1. The table above shows the number of shares held by Asset Management One Co., Ltd. (27,898,700 shares before the change and 32,274,800 shares after the change), together with the number of voting rights and the percentage of voting rights held of the total voting rights of all shareholders.
 2. Total number of issued shares as of March 31, 2026: 336,934,800 shares.
 3. Number of shares deducted from the total number of issued shares as shares without voting rights: 19,877,500 shares
 4. Percentages of voting rights held of the total voting rights of all shareholders are rounded to the nearest second decimal place.
 5. The above information is based on the submitted large shareholding report; therefore, the Company has not been able to confirm the actual number of shares held under the name of the shareholder in question. Furthermore, the ranking among major shareholders is not stated as it could not be confirmed.

4. Future Outlook

This notice is based on the Large Shareholding Report (change report) submission, and as such, the Company has no particular statement to make with regard to the future outlook.