

November 20, 2025

To whom it may concern,

Company name: Nihon M&A Center Holdings Inc.

Representative Suguru Miyake, President and
Representative Director

(Stock exchange code: 2127, TSE Prime Market)

Contact Takamaro Naraki, Senior Vice President
and Director
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Notice of Change in Corporate Officer of Consolidated Subsidiary

Nihon M&A Center Holdings Inc. (the “Company”) and its consolidated subsidiary, Nihon M&A Center Inc. (hereinafter referred to as Nihon M&A Center) hereby announce that at the respective Board of Directors meeting held today, a resolution was reached regarding the appointment of a corporate officer at Nihon M&A Center as follows.

1 . Newly appointed Corporate Officer (Scheduled to assume office December 1, 2025)

Name	New Position	Former Position
Yusuke Higashi	Nihon M&A Center Corporate Officer Head of Digital Marketing Department Marketing Headquarters	—

As of December 1, 2025, the Corporate Officers of the Subsidiary are as follows:

Hideyuki Kumagai	Director and Associate Senior Corporate Executive Officer, Deputy Head of Value Promotion HQ
Kaoru Nakagawa	Director & Senior Corporate Officer, Head of Marketing HQ
Yuta Noto	Director & Senior Corporate Officer, Head of Value Promotion HQ
Kenji Fujiie	Associate Senior Corporate Executive Officer, Head of Financial Institutions Business in Sales HQ
Mamoru Saito	Senior Corporate Officer, Head of Compliance Division

Hajime Kuriki	Senior Corporate Officer, Head of Direct Marketing Channel in Sales HQ
Ryoji Amemori	Senior Corporate Officer, Head of Growth Strategy Channel in Sales HQ
Narumi Watanabe	Senior Corporate Officer, Deputy Head of Corporate HQ
Ryuichi Nagakawa	Corporate Officer, Head of Corporate Planning Dept.
Yoichi Miyazaki	Corporate Officer, Head of IR Dept.
Ryuichi Moriyama	Corporate Officer, Head of Real Marketing Dept. and CS Promotion Dept. in Marketing HQ
Yusuke Higashi	Corporate Officer, Head of Digital Marketing in Marketing HQ
Ryuzo Kadoi	Corporate Officer, Deputy Head of Sales HQ and Head of Financial Institutions Business Planning Dept.
Satoshi Kamiebisu	Corporate Officer, Head of Accounting Offices Channel in Sales HQ
Takashi Mikami	Corporate Officer, Head of Securities Channel in Sales HQ
Yasunori Kasai	Corporate Officer, Financial Institutions Alliance Dept. in Sales HQ
Takao Umezu	Corporate Officer, Head of Corporations Business Channel in Sales HQ
Akira Shibata	Corporate Officer, Supervisor for Direct Marketing Channel in Sales HQ
Daisuke Nishikawa	Corporate Officer, Head of Growth Strategy Development Center in Sales HQ
Hiroshi Takeuchi	Corporate Officer, Strategy Executive of Sales HQ, Growth Strategy Development Center
Tsutomu Koukame	Corporate Officer, Head of TPM Division
Shin Yokoi	Corporate Officer, Head of Legal Advisory Dept. in Value Promotion HQ
Kozo Kadono	Corporate Officer, Deputy Head of Corporate HQ
Kenta Nakamura	Corporate Officer, Head of HR Strategy Dept. and President Office in Corporate HQ
Kentaro Komori	Corporate Officer, Head of Deal Control Dept. in Value Promotion HQ
Shuichi Saito	Corporate Officer, Head of Business Control Dept. in Corporate HQ