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April 30, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name: Nihon M&A Center Holdings Inc.

Listing: Tokyo Stock Exchange

Securities code: 2127

URL: https://www.nihon-ma.co.jp/en/

Representative: Suguru Miyake, President and Representative Director Inquiries: Takamaro Naraki, Executive Managing Director

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Scheduled date of Annual General Meeting of Shareholders: June 26, 2025 Scheduled date to commence dividend payments: June 27, 2025 Scheduled date to file annual securities report: June 24, 2025

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes (for institutional investors)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	44,077	(0.1)	16,715	4.0	16,918	2.4	10,957	2.1
March 31, 2024	44,136	6.8	16,066	5.0	16,518	6.8	10,727	9.0

Note: Comprehensive income For the fiscal year ended March 31, 2025: \$\frac{\pmathbf{4}11,489\text{ million}}{\pmathbf{5}10,109\text{ million}}\$ [4.2%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	34.54	_	24.1	28.1	37.9
March 31, 2024	33.04	_	21.8	26.6	36.4

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2025: \$\frac{180}{428}\$ million
For the fiscal year ended March 31, 2024: \$\frac{428}{428}\$ million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	61,786	47,589	76.4	148.71
March 31, 2024	58,640	43,973	74.9	138.41

Reference: Equity

As of March 31, 2025: ¥47,174 million As of March 31, 2024: ¥43,897 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	13,116	11,982	(8,753)	38,715
March 31, 2024	10,547	(18,224)	(15,232)	22,303

2. Cash dividends

	Annual dividends per share							Ratio of
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total	Total cash dividends (Total)	Payout ratio (Consolidated)	dividends to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	_	11.00	_	12.00	23.00	7,371	69.6	15.2
Fiscal year ended March 31, 2025	_	14.00	_	15.00	29.00	9,199	84.0	20.2
Fiscal year ending March 31, 2026 (Forecast)	-	14.00	1	15.00	29.00		83.6	

Note 1: Breakdown of cash dividends for the fiscal year ending March 2025.:

An annual dividend per share of \(\frac{\pmathbb{4}}{6} \) as a special dividend is included, in conjunction with the termination of the shareholder boxefit program

benefit program.
Second quarter-end:

Fiscal year end:

Ordinary dividend ¥11.00, Special dividend ¥3.00 Ordinary dividend ¥12.00, Special dividend ¥3.00

Note 2: Breakdown of cash dividends for the fiscal year ending March 2026.:

An annual dividend per share of ¥6 as a special dividend is included.

Second quarter-end: Ordinary dividend ¥11.00, Special dividend ¥3.00 Fiscal year end: Ordinary dividend ¥12.00, Special dividend ¥3.00

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	20,100	8.1	6,800	14.8	6,800	13.5	4,000	(7.0)	12.61
Full year	46,300	5.0	17,000	1.7	17,000	0.5	11,000	0.4	34.67

* Notes

(1) Significant changes in the scope of consolidation during the period : None

Newly included: - Excluded: -

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - (i) Total number of outstanding shares at the end of the period (including treasury shares)

As of March 31, 2025	336,934,800 shares
As of March 31, 2024	336,934,800 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	19,709,653 shares
As of March 31, 2024	19,771,901 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	317,204,523 shares
Fiscal year ended March 31, 2024	324,675,911 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	9,365	4.9	8,426	6.4	8,388	6.7	8,387	6.7
March 31, 2024	8,929	132.4	7,916	165.1	7,865	159.4	7,860	187.3

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	26.44	_
March 31, 2024	24.21	_

(2) Non-consolidated financial position

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	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	21,454	16,258	75.8	51.25
March 31, 2024	22,736	16,078	70.7	50.66

Reference: Equity

- * Financial results reports are exempt from audits conducted by certified public accountants or an audit corporation.
- * Proper use of earnings forecasts and other special matters

 The forward-looking statements herein are based on information available to the Company and certain assumptions deemed reasonable as of the date of publication of this document. Actual results may differ significantly from these forecasts due to a wide range of factors.