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Securities Code: 2122
December 2, 2025

To our shareholders

Shinichiro Kawabata
Representative Director and CEO

Interspace Co., Ltd.

2-4-1, Nishi Shinjuku, Shinjuku-ku, Tokyo

Notice of the 26th Annual General Meeting of Shareholders

We are pleased to announce the 26th Annual General Meeting of Shareholders of Interspace Co., Ltd. (the “Company”), to be held as described below.

In convening this General Meeting of Shareholders, the Company has taken measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. (items for which measures for providing information in electronic format are to be taken) in electronic format, and has posted this information on each of the following websites on the Internet. Please access one of these websites and check the information.

[The Company’s website]

<https://www.interspace.ne.jp/ir/irnews.html> (in Japanese)

(Please visit the above website and select the “Announcements” tab.)

[Website for posted informational materials for the general meeting of shareholders]

<https://d.sokai.jp/2122/teiji/> (in Japanese)

If you are unable to attend the meeting in person, you may exercise your voting rights via the Internet or in writing, and we ask you to exercise your voting rights no later than 6:30 p.m., on Thursday, December 18, 2025 (JST).

Meeting Details

- 1. Date and Time:** Friday, December 19, 2025 at 3:00 p.m. (JST)
(Reception will open at 2:00 p.m.)
- 2. Venue:** NS Sky Conference Hall A, B
Shinjuku NS Building 30F, 2-4-1, Nishi Shinjuku, Shinjuku-ku,
Tokyo

3. Purpose of the meeting:

Matters to be reported:

1. The Business Report and the Consolidated Financial Statements for the 26th Fiscal Year (from October 1, 2024 to September 30, 2025), as well as the Audit Report for the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
2. The Report of Non-consolidated Financial Statements for the 26th Fiscal Year (from October 1, 2024 to September 30, 2025)

Matter to be resolved:

- Proposal:** Election of Four Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

- If you plan to attend the meeting, please submit the enclosed voting card to the receptionist at the meeting.
- If you are unable to attend the General Meeting of Shareholders, another shareholder who holds a voting right may attend the meeting as a proxy. In this case, please note that the proxy is requested to submit a document evidencing the proxy's authority to represent.
- For this General Meeting of Shareholders, regardless of whether or not a request for delivery of the paper-based documents has been made, the Company will uniformly send paper-based documents stating the items for which measures for providing information in electronic format are to be taken. Of the items for which measures for providing information in electronic format are to be taken, the following are not included in the paper-based documents to be sent pursuant to the provisions of laws and regulations, and Article 15, paragraph 2 of the Company's Articles of Incorporation. Accordingly, the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements included in such documents constitute part of the documents audited by the Financial Auditor and the Audit and Supervisory Committee in preparing their audit reports.
 - (i) "Status of Share Acquisition Rights, etc." and "System to Ensure the Appropriateness of the Company's Business and Its Operation Status" in the Business Report
 - (ii) "Consolidated Statement of Changes in Equity" and "Notes to the Consolidated Financial Statements" in the Consolidated Financial Statements
 - (iii) "Non-consolidated Statement of Changes in Equity" and "Notes to the Non-consolidated Financial Statements" in the Non-consolidated Financial Statements
- In the event of any modification to the items for which measures for providing information in electronic format are to be taken, a notice of the modification and the details before and after the modification will be posted on each of the above-mentioned Internet websites.

Reference Documents for the General Meeting of Shareholders

Proposal and Reference Information

Proposal: Election of Four Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of all five Directors (excluding Directors who are Audit and Supervisory Committee Members; applicable to the rest of this proposal) will expire at the conclusion of this General Meeting of Shareholders.

Therefore, the Company proposes the election of four Directors.

The Audit and Supervisory Committee considered this proposal and expressed its opinion that there are no particular matters to be pointed out.

The candidates for Directors are as follows:

Candidate No.	Name	Positions and responsibility in the Company	Attendance at meetings of the Board of Directors
1	Shinichiro Kawabata	Representative Director and CEO Performance Marketing Business [Reelection]	15/15 (100%)
2	Kazuya Ogyu	Director, Senior Executive Officer Media Business & Group Alliances [Reelection]	15/15 (100%)
3	Keita Iwabuchi	Director, Senior Executive Officer Group CFO [Reelection]	15/15 (100%)
4	Katsuhiko Handa	Director [Reelection] [Outside, Independent]	11/11 (100%)

Candidate No.	Name (Date of birth)	Career summary, positions and responsibility in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
1	Reelection Shinichiro Kawabata (October 16, 1970)	April 1994	Joined Daiwa Securities Co. Ltd.	2,933,200
		November 1999	Established the Company, Representative Director and President	
		October 2011	Representative Director and President, and General Manager of Media Business Headquarters	
		October 2024	Representative Director, CEO, Performance Marketing Business (current position)	
[Reason for nomination as candidate for Director] Since the Company's establishment in November 1999, Shinichiro Kawabata has served as Representative Director of the Company and has contributed to the Group's growth by establishing and developing the Performance Marketing Business and the Media Business. The Company proposes his reelection as Director as we expect that he will continue to exercise strong leadership and promote the enhancement of the Group's corporate value over the medium to long term in the rapidly changing business environment.				
2	Reelection Kazuya Ogyu (September 6, 1974)	April 1998	Joined NICHIRI Inc.	33,000
		February 2009	Representative Director of Girls Auction Co. Ltd.	
		March 2011	Joined the Company, General Manager of Business & Solution Development Division	
		October 2014	Executive Officer, General Manager of Media & Solution Business Division	
		December 2015	Director in charge of Media Business	
		December 2019	Representative Director and President of 4MEEE Inc. (current position)	
		October 2024	Director, Senior Executive Officer, Media Business & Group Alliances (current position)	
[Reason for nomination as candidate for Director] Since assuming the position of Director of the Company in December 2015, Kazuya Ogyu has been a leader and contributed to the development of the Media Business of the Group through the operation and launch of female-oriented media such as "mamasta" and various lifestyle media. The Company proposes his reelection as Director as we expect that he will continue to leverage his knowledge of media to contribute to the resolution of management issues arising from changes in the Group's business environment.				
3	Reelection Keita Iwabuchi (March 26, 1981)	April 2000	Joined Hotel Keikyu Co., Ltd.	4,000
		October 2008	Joined HIKARI TSUSHIN, INC.	
		April 2010	Joined the Company	
		December 2011	Director, General Manager of Corporate Management Headquarters	
		October 2014	Director in charge of Corporate Management	
		October 2024	Director, Senior Executive Officer, Group CFO (current position)	
[Reason for nomination as candidate for Director] Since assuming the position of Director in December 2011, Keita Iwabuchi has strengthened the management base and contributed to the business development by overseeing corporate divisions such as corporate planning and accounting & finance, and by conducting corporate management, IR, and M&A. The Company proposes his reelection as Director as we expect that he will oversee management, giving consideration to all stakeholders, and he will appropriately strengthen the whole Group's financial structure and governance, in order to achieve sustainable growth of the Group.				

Candidate No.	Name (Date of birth)	Career summary, positions and responsibility in the Company, and significant concurrent positions outside the Company	Number of the Company's shares owned
4	<p>Reelection [Outside, Independent]</p> <p>Katsuhiko Handa (May 9, 1972)</p>	<p>April 1995 Joined DAIKO ADVERTISING INC.</p> <p>June 2001 Joined Hakuhodo Incorporated</p> <p>December 2003 Transferred to HAKUHODO DY MEDIA PARTNERS INCORPORATED</p> <p>June 2006 Representative Director and President of F1 Media, Inc.</p> <p>November 2017 Joined Dream Incubator Inc.</p> <p>October 2019 Executive Officer of Dream Incubator Inc.</p> <p>February 2021 Representative Director and Chairman of the Board of Directors of Peaks Inc.</p> <p>March 2022 Outside Director of MOBCAST HOLDINGS INC. (current position)</p> <p>April 2024 Established Chikai Inc., Representative Director (current position)</p> <p>December 2024 Outside Director of the Company (current position)</p> <p>November 2025 Director of Link Solution Co., Ltd. (current position)</p>	0
<p>[Reason for nomination as candidate for outside Director and expected roles, etc.]</p> <p>Since assuming the position of outside Director of the Company in December 2024, Katsuhiko Handa has leveraged his ample experience relating to the advertising agency industry and the media business and his high-level insight as a corporate manager to actively make statements concerning matters such as business promotion and organizational management from various perspectives, and contribute to deeper discussions at meetings of the Board of Directors. Furthermore, he has participated in the voluntary Remuneration Committee from an objective and neutral standpoint, and played an important role in ensuring transparency of the decision process related to officer remuneration and maintaining an appropriate level of remuneration. The Company has determined that he is able to carry out these duties in an appropriate manner going forward, and proposes his reelection as outside Director.</p>			

- Notes:
1. There is no special interest between any of the candidates for Directors and the Company.
 2. Shinichiro Kawabata is a parent company, etc. as defined in Article 2, item 4-2 of the Companies Act.
 3. Katsuhiko Handa is a candidate for outside Director.
 4. At the conclusion of this Annual General Meeting of Shareholders, Katsuhiko Handa's tenure as outside Director will have been one year.
 5. Pursuant to provisions of Article 427, paragraph 1 of the Companies Act and Article 29 of the Company's Articles of Incorporation, the Company has entered into an agreement with Katsuhiko Handa to limit his liability for damages under Article 423, paragraph 1 of the same Act. The maximum amount of liability for damages under this agreement is the amount provided for under Article 425, paragraph 1 of the same Act. If his reelection is approved, the Company plans to renew the aforementioned agreement with him.
 6. The Company has submitted notification to Tokyo Stock Exchange, Inc. that Katsuhiko Handa has been designated as an independent officer who will not have any conflict of interests with general shareholders, as provided for by the aforementioned exchange. If his reelection is approved, the Company plans to submit notification concerning his appointment as an independent officer to continue to the aforementioned exchange. Although he is from HAKUHODO DY MEDIA PARTNERS INCORPORATED, a business partner of the Company, the size of transactions with HAKUHODO DY MEDIA PARTNERS INCORPORATED in the most recent fiscal year was less than 0.1% of the annual net sales of both companies.
 7. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph 1 of the Companies Act. This policy covers damages due to "filed claims," "claims for damages" or "claims for compensation for securities related damages" arising from acts (including nonfeasance) carried out by the insured, which includes the Company, its subsidiaries and their Directors. If each candidate for Director is elected and assumes the office as Director, each one will be included as an insured in the insurance policy.
- In addition, when the policy is renewed, the Company plans to renew the policy with the same terms.