



Consolidated Financial Results for the Three Months of the Year Ending March 31, 2027 (Based on Japanese GAAP)

July 31, 2026

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 Stock code: 2109 <https://www.msdm-hd.com/>
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 Planned date to start dividend payment: —
 Preparation of supplementary material for financial statements: None
 Briefing session for financial statements: None

(Amounts are rounded down to the nearest 1 million yen.)

1. Consolidated Financial Results for the Three Months of the Year Ending March 31, 2027 (from April 1, 2026, to June 30, 2026) (1) Consolidated Results of Operations (Percentages are year-over-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
First three months of FY2026	45,332	(3.3)	3,883	8.9	4,163	5.3	2,936	9.8
First three months of FY2025	46,874	4.5	3,565	8.8	3,955	(0.1)	2,675	(7.4)

(Note) Comprehensive income: Three months ended June 30, 2026: 2,995 million yen (58.1%)
 Three months ended June 30, 2025: 1,894 million yen (-48.3%)

	Earnings per share	Diluted earnings per share
	Yen	Yen
First three months of FY2026	94.37	—
First three months of FY2025	84.43	—

(2) Consolidated Financial Position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Million yen	Million yen	%	Yen
As of June 30, 2026	182,056	115,556	62.1	3,633.63
As of March 31, 2026	181,955	114,595	61.6	3,599.62

(Reference) Equity capital: As of June 30, 2026: 113,066 million yen As of March 31, 2026: 112,008 million yen

2. Cash Dividends

	Annual dividend				
	End of 1Q	End of 2Q	End of 3Q	Year end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended March 31, 2026	—	65.00	—	65.00	130.00
Year ending March 31, 2027	—	—	—	—	—
Year ending March 31, 2027 (forecast)	—	70.00	—	70.00	140.00

(Note) Revision of the dividend forecast announced most recently: None

3. Consolidated Business Forecasts for the Year Ending March 31, 2027 (from April 1, 2026, to March 31, 2027)

(Percentages are year-over-year changes.)

	Net sales		Operating income		Ordinary income		Profit attributable to owners of parent		Earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	181,000	0.5	13,000	0.7	12,700	0.5	7,700	94.4	247.46

(Note) Revision of the business forecasts announced most recently: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting methods unique to preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policy and accounting estimates and restatement

(i) Changes in accounting policy due to any revision of accounting standards: None

(ii) Changes in accounting policy other than i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of outstanding shares (common shares)

(i) Number of outstanding shares at period end (including treasury shares)	As of June 30, 2026	31,464,780 shares	As of March 31, 2026	31,464,780 shares
(ii) Number of treasury shares at period end	As of June 30, 2026	348,173 shares	As of March 31, 2026	348,131 shares
(iii) Average number of shares during period (from the beginning of fiscal year to period end)	Three months ended June 30, 2026	31,116,633 shares	Three months ended June 30, 2025	31,685,656 shares

Note: We have introduced a trust-based stock compensation scheme for directors, etc. The number of treasury shares at period end includes treasury shares held by the trust (131,500 shares as of June 30, 2026; 143,800 shares as of June 30, 2025). In addition, the average number of shares during the period is calculated excluding treasury shares, which include those held by the trust (131,500 shares in the three months ended June 30, 2026; 143,800 shares in the three months ended June 30, 2025).

* Review of accompanying Quarterly Consolidated Financial Statements by certified public accountant or audit firm: None

* Explanation on the appropriate use of business forecasts, and other special notes

- Business forecasts and other forward-looking statements contained in this report and supplementary materials are based on information currently available to us and on certain assumptions deemed rational. They do not constitute a guarantee that we will achieve its forecasts or other forward-looking statements. Actual results may differ significantly from forecasts due to various factors. For assumptions and other criteria used to formulate business forecasts, please refer to "1. Summary of Operating Results, (3) Description of consolidated business forecasts and other information about future forecasts" on page 3 of the Appendix.

- We plan to disclose the quarterly document with an accompanying review report after the Quarterly Consolidated Financial Statements have been reviewed by a certified public accountant or audit firm. The planned disclosure date is August 6, 2026.

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1. Summary of Operating Results

(1) Summary of operating results for the quarterly period under review

During the first quarter of the current fiscal year, the Japanese economy maintained a moderate recovery trend, supported by continued inbound demand and expectations for expansionary fiscal policies. However, the outlook remains uncertain due to the impact of prolonged high inflation, the ongoing depreciation of the yen, and geopolitical risks stemming from unstable international conditions.

Against this backdrop, our Group has formulated a new “Midterm Management Plan 2030: Mitsui DM Group 2.0—Driving Value Creation through Transformation and Advancing to the Next Growth Phase,” covering the fiscal years ending March 2027 through March 2030. Under this new Midterm Management Plan, we have identified the three transformations: “Business Model Transformation,” “Management Infrastructure Transformation,” and “Sustainability Management Transformation.” By accelerating our Group’s transformation more than ever before and continuing to create new values to bring happiness to people and society, we will move forward toward our next stage of growth.

Please note that, starting with the first quarter of the current fiscal year, we have changed the method of allocating corporate expenses to more accurately assess the profit and loss of each reporting segment. Accordingly, the explanations in the “Summary of operating results for the quarterly period under review” are presented on a comparative basis using figures from the consolidated financial statements for the first quarter of the previous fiscal year, which have been adjusted to reflect this change.

(Sugar Business)

Overseas raw sugar prices opened in the mid-15-cent range per pound but temporarily fell to the low 13-cent range due to forecasts of a global supply glut, driven in part by increased sugarcane production in Thailand. Prices rebounded in tandem with the surge in crude oil prices driven by the situation in the Middle East, returning to the mid-15-cent range. However, a gradual downward trend—driven by expectations of strong sugarcane crushing in Brazil—was supported by weather risks such as the El Niño phenomenon, and prices closed at the end of the first quarter of the current fiscal year in the low 14-cent range. In addition, domestic market prices ranged from 241-243 yen per kilogram throughout the period.

In the domestic market, demand for seasonings—such as salad dressings, driven by stable vegetable prices, and pasta sauces, driven by a shift in consumption from rice to noodles—remained strong; however, shipments of summer beverages showed some sluggishness due to the continued mild weather. Furthermore, overall performance was impacted by a decline in average selling prices resulting from the reduction in shipping prices implemented last November, as well as the exclusion of certain consolidated subsidiaries during the previous fiscal year. On the other hand, through the stable procurement of raw materials, we were able to absorb various costs—such as persistently high ocean freight rates, packaging materials, and logistics expenses—caused by soaring energy prices.

Overseas, sales at our Group’s Vietnamese subsidiary—which operates under SIS’ 88 Pte Ltd (consolidated subsidiary in Singapore) and owns a new production facility—exceeded the levels recorded in the same period of the previous year.

As a result, the Sugar Business reported net sales of 38,226 million yen (down 4.2% year on year) and segment profit of 4,923 million yen (up 5.8% year on year).

Sugar market status during period

Overseas raw sugar price (NY sugar current delivery, per pound)

Opening price: 15.44 cents, highest price: 15.50 cents, lowest price: 13.22 cents, closing price: 14.32 cents

Domestic market price (listed in *Nihon Keizai Shimbun* “The Nikkei”, per kilogram of a large bag of superfine sugar, Tokyo)

Three months ended June 30, 2026: 241-243 yen

(Life Energy Business)

At TAISHO TECHNOS CO., LTD. (consolidated subsidiary), sales of quality-enhancing agents and shelf-life improvers for processed foods remained strong. At YOUR MEAL Co., Ltd. (consolidated subsidiary), the nutritionally enhanced meals and home-delivery meal box business grew thanks to advertising campaigns, new product launches, new customer acquisition, and improved repeat purchase rates. Furthermore, at NUTRI Co., Ltd. (consolidated subsidiary), which develops nutritional care supplements, overall sales volume remained steady.

As a result, the Life Energy Business reported net sales of 6,472 million yen (up 2.5% year on year) and segment profit of 190 million yen (up 21.3% year on year).

(Real Estate Business)

In addition to the Okayama and Kobe-Nagata areas, our rental properties located throughout Japan—including our head office building, “Mita S-Garden” (Shiba, Minato-ku, Tokyo)—continue to operate smoothly; however, we were impacted by a decrease in rental income resulting from the sale of some rental properties during the previous fiscal year, as well as increased repair expenses for our rental properties. As a result, the Real Estate Business reported net sales of 633 million yen (down 4.6 year on year) and segment profit of 226 million yen (down 7.8% year on year).

As a result, in the first three months of the fiscal year, our Group recorded net sales of 45,332 million yen (down 3.3% year on year) and operating income of 3,883 million yen (up 8.9% year on year).

In non-operating income and expenses, non-operating income decreased due to factors such as a decline in royalty income from the development and marketing rights agreement for fingolimod (FTY720), as well as a decrease in sales prices at affiliates in Thailand resulting from weak overseas raw sugar prices. As a result, ordinary income was 4,163 million yen (up 5.3% year on year). In addition, we recorded a cost for quality assurance related to a voluntary product recall at NUTRI Co., Ltd. (consolidated subsidiary). As a result, profit attributable to owners of parent was 2,936 million yen (up 9.8% year on year).

(2) Summary of quarterly financial position

Changes in consolidated financial position

As of June 30, 2026, total assets stood at 182,056 million yen, up 101 million yen from the end of the previous fiscal year. Significant changes in the main items on the consolidated balance sheet were as follows:

(i) Current assets

Current assets decreased by 660 million yen from the end of the previous consolidated fiscal year to 85,398 million yen. This was primarily due to an increase of 2,551 million yen in cash and deposits, an increase of 216 million yen in accounts receivable, and an increase of 1,133 million yen in raw materials and supplies, offset by a decrease of 4,060 million yen in merchandise and finished goods and a decrease of 383 million yen in work in progress, among other factors.

(ii) Non-current assets

Non-current assets increased by 762 million yen from the end of the previous consolidated fiscal year to 96,658 million yen. This was primarily due to an increase of 258 million yen in buildings and structures, an increase of 605 million yen in construction in progress, and an increase of 267 million yen in investment securities, among other factors, offset by a decrease of 351 million yen in machinery, equipment, and vehicles, and a decrease of 93 million yen in deferred tax assets, among other factors.

(iii) Liabilities

Liabilities decreased by 859 million yen from the end of the previous consolidated fiscal year to 66,500 million yen. This was primarily due to 1,915 million yen increase in notes payable and accounts payable, an increase of 6,000 million yen in long-term debt due within one year, and an increase of 786 million yen in accrued expenses, among other factors; while, on the other hand, there was a decrease of 2,018 million yen in short-term debt, a decrease of 927 million yen in income taxes payable, a decrease of 6,310 million yen in long-term debt, and a decrease of 169 million yen in deferred tax liabilities, among other factors.

(iv) Net assets

Net assets increased by 961 million yen compared to the end of the previous consolidated fiscal year, reaching 115,556 million yen. This was primarily due to net income attributable to owners of the parent of 2,936 million yen; an increase in retained earnings of 905 million yen resulting from dividends from surplus of 2,031 million yen; an increase in the foreign currency translation adjustment of 113 million yen; and a decrease in non-controlling interests of 96 million yen, among other factors.

(3) Description of consolidated business forecasts and other information about future forecasts

Our Group's consolidated business forecasts for the fiscal year ending March 31, 2027, are unchanged from the forecasts released on May 15, 2026. We will make timely disclosures in the event of developments that require revisions to their consolidated business forecasts.

2. Quarterly Consolidated Financial Statements and Important Notes

(1) Quarterly consolidated balance sheets

(Million yen)

	FY2025 (As of March 31, 2026)	First three months of FY2026 (As of June 30, 2026)
Assets		
Current assets		
Cash and deposits	28,915	31,466
Notes receivable - trade	281	302
Accounts receivable - trade	12,390	12,607
Merchandise and finished goods	28,161	24,101
Work in process	2,552	2,168
Raw materials and supplies	9,602	10,736
Other	4,158	4,018
Allowance for doubtful accounts	(3)	(3)
Total current assets	86,058	85,398
Non-current assets		
Property, plant and equipment		
Buildings and structures	44,949	45,544
Accumulated depreciation	(28,437)	(28,772)
Buildings and structures, net	16,512	16,771
Machinery, equipment and vehicles	98,440	98,737
Accumulated depreciation	(84,616)	(85,265)
Machinery, equipment and vehicles, net	13,823	13,472
Tools, furniture and fixtures	4,098	4,106
Accumulated depreciation	(3,496)	(3,505)
Tools, furniture and fixtures, net	602	600
Land	26,094	26,062
Lease assets	1,643	1,672
Accumulated depreciation	(1,108)	(1,212)
Lease assets, net	534	460
Construction in progress	1,079	1,685
Total property, plant and equipment	58,647	59,051
Intangible assets		
Goodwill	1,043	987
Other	1,746	2,044
Total intangible assets	2,790	3,032
Investments and other assets		
Investment securities	17,390	17,657
Investments in capital of subsidiaries and associates	3,966	4,055
Long-term loans receivable	16	16
Net defined benefit asset	3,480	3,499
Deferred tax assets	834	740
Other	9,081	8,920
Allowance for doubtful accounts	(310)	(315)
Total investments and other assets	34,458	34,574
Total non-current assets	95,896	96,658
Total assets	181,955	182,056

(Million yen)

	FY2025 (As of March 31, 2026)	First three months of FY2026 (As of June 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	8,798	10,713
Short-term loans payable	8,011	5,992
Current portion of bonds payable	10,000	10,000
Current portion of long-term loans payable	1,400	7,400
Lease obligations	346	282
Accrued expenses	4,793	5,580
Income taxes payable	2,465	1,537
Provision for directors' bonuses	70	30
Other	5,197	5,178
Total current liabilities	41,082	46,715
Non-current liabilities		
Long-term loans payable	17,168	10,857
Lease obligations	635	604
Deferred tax liabilities	1,846	1,676
Provision for retirement benefits for directors	108	96
Provision for share awards for directors	69	79
Reserves for business restructuring	1,002	1,002
Net defined benefit liability	3,654	3,672
Asset retirement obligations	339	340
Other	1,453	1,455
Total non-current liabilities	26,277	19,785
Total liabilities	67,359	66,500
Net assets		
Shareholders' equity		
Capital stock	7,083	7,083
Capital surplus	8,487	8,487
Retained earnings	90,629	91,534
Treasury shares	(685)	(685)
Total shareholders' equity	105,514	106,419
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,439	1,526
Deferred gains or losses on hedges	98	94
Foreign currency translation adjustment	3,562	3,675
Remeasurements of defined benefit plans	1,394	1,350
Total accumulated other comprehensive income	6,493	6,646
Non-controlling interests	2,587	2,490
Total net assets	114,595	115,556
Total liabilities and net assets	181,955	182,056

(2) Quarterly consolidated statements of income and quarterly consolidated statements of comprehensive income

(Quarterly consolidated statements of income)

(Million yen)

	First three months of FY2025 (From April 1, 2025, to June 30, 2025)	First three months of FY2026 (From April 1, 2026, to June 30, 2026)
Net sales	46,874	45,332
Cost of sales	36,152	34,330
Gross profit	10,721	11,002
Selling, general and administrative expenses		
Distribution expenses	2,002	2,068
Salaries and bonuses	1,524	1,602
Provision for directors' bonuses	12	16
Retirement benefit expenses	62	30
Share-based payment expenses	9	10
Other	3,543	3,390
Total selling, general and administrative expenses	7,156	7,119
Operating income	3,565	3,883
Non-operating income		
Interest income	2	16
Dividend income	177	171
Royalty income	91	48
Share of profit of entities accounted for using equity method	190	148
Miscellaneous income	117	107
Total non-operating income	578	492
Non-operating expenses		
Interest expenses	132	134
Loss on retirement of non-current assets	4	2
Facilities removal expenses	18	15
Miscellaneous loss	33	58
Total non-operating expenses	188	212
Ordinary income	3,955	4,163
Extraordinary income		
Gain on sale of investment securities	43	12
Subsidy income	1	85
Total extraordinary income	44	98
Extraordinary losses		
Loss on tax purpose reduction entry of non-current assets	-	58
Cost for quality assurance	-	95
Total extraordinary losses	-	154
Profit before income taxes	4,000	4,108
Income taxes — current	1,033	1,386
Income taxes — deferred	408	(112)
Total income taxes	1,442	1,274
Profit	2,557	2,834
Loss attributable to non-controlling interests	(117)	(102)
Profit attributable to owners of parent	2,675	2,936

Mitsui DM Sugar Co., Ltd. (2109)

Consolidated Financial Results for the Three Months of the Year Ending March 31, 2027

(Quarterly consolidated statements of comprehensive income)

(Million yen)

	First three months of FY2025 (From April 1, 2025, to June 30, 2025)	First three months of FY2026 (From April 1, 2026, to June 30, 2026)
Profit	2,557	2,834
Other comprehensive income		
Valuation difference on available-for-sale securities	(12)	71
Deferred gains or losses on hedges	68	62
Foreign currency translation adjustment	(328)	(34)
Remeasurements of defined benefit plans	(15)	(44)
Share of other comprehensive income of entities accounted for using equity method	(374)	106
Total other comprehensive income	(662)	160
Comprehensive income	1,894	2,995
Comprehensive income attributable to:		
Owners of parent	2,044	3,089
Non-controlling interests	(149)	(94)

(3) Notes on quarterly consolidated financial statements

(Preparation of quarterly consolidated financial statements)

The quarterly consolidated financial statements are prepared in accordance with Article 4, Paragraph 1 of the Standards for Preparation of Quarterly Financial Statements, etc. (hereinafter referred to as the “Standards”) published by Tokyo Stock Exchange, Inc. (TSE), and the accounting standards generally accepted in Japan as fair and appropriate for interim consolidated financial statements (however, the omission of information as stipulated in Article 4, Paragraph 2 of the Standards is applied).

(Notes on segment information, etc.)

Segment information

I. First three months of FY2025 (From April 1, 2025, to June 30, 2025)

Information on net sales and income/loss and revenue breakdown by each reportable segment

(Million yen)

	Reportable segment				Adjustments	Amount recorded in quarterly consolidated statements of income
	Sugar Business	Life Energy Business	Real Estate Business	Total		
Net sales						
Revenue from contracts with customers	39,897	6,312	—	46,210	—	46,210
Other revenue	—	—	664	664	—	664
Net sales to third-party customers	39,897	6,312	664	46,874	—	46,874
Intersegment of net sales and transfer	49	82	40	172	(172)	—
Total	39,946	6,395	705	47,047	(172)	46,874
Segment profit	4,652	157	245	5,055	(1,490)	3,565

(Note) 1. The adjustment to segment income of (1,490) million yen includes corporate expenses and other items that have not been allocated to the individual reporting segments. Corporate expenses consist primarily of general and administrative expenses and other items not attributable to any reporting segment.

2. Some adjustments have been made between segment profit and operating income recorded in the quarterly consolidated statements of income.

II. First three months of FY2026 (From April 1, 2026, to June 30, 2026)

1. Information on net sales and income/loss and revenue breakdown by each reportable segment

(Million yen)

	Reportable segment				Adjustments	Amount recorded in quarterly consolidated statements of income
	Sugar Business	Life Energy Business	Real Estate Business	Total		
Net sales						
Revenue from contracts with customers	38,226	6,472	—	44,698	—	44,698
Other revenue	—	—	633	633	—	633
Net sales to third-party customers	38,226	6,472	633	45,332	—	45,332
Intersegment of net sales and transfer	45	51	40	137	(137)	—
Total	38,272	6,523	674	45,469	(137)	45,332
Segment profit	4,923	190	226	5,340	(1,457)	3,883

(Note) 1. The adjustment to segment income of (1,457) million yen includes corporate expenses and other items that have not been allocated to the individual reporting segments. Corporate expenses consist primarily of general and administrative expenses and other items not attributable to any reporting segment.

2. Some adjustments have been made between segment profit and operating income recorded in the quarterly consolidated statements of income.

2. Matters Concerning Changes to Reportable Segments, etc.

(Change in Measurement Method)

Effective from the first quarter of the current fiscal year, we have changed the method of allocating corporate expenses to more appropriately evaluate the profit and loss of each reportable segment. This change has no impact on the net sales of each segment or the amounts reported in the consolidated statement of income.

Please note that the segment information for the first quarter of the previous fiscal year has been restated based on the revised measurement method.

(Notes when the amount of the shareholders' equity significantly fluctuates)

None.

(Notes on assumptions of a going concern)

None.

(Notes on quarterly consolidated statements of cash flow)

Quarterly consolidated statements of cash flows for the first quarter of the current fiscal year have not been prepared. Depreciation and amortization (including amortization related to intangible assets excluding goodwill) and amortization of goodwill for the first quarter of the current and previous fiscal years are as follows.

	First three months of FY2025	First three months of FY2026
	(From April 1, 2025, to June 30, 2025)	(From April 1, 2026, to June 30, 2026)
	(million yen)	(million yen)
Depreciation and amortization	1,339	1,361
Amortization of goodwill	146	55

(Notes on important subsequent events)

None.