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May 12, 2025

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

Company name:	MAMEZO DIGITAL HOLDINGS CO., LTD.	Listing:	Tokyo Stock Exchange
Securities code:	202A	URL:	https://www.mamezo-dhd.com/
Representative:	Tetsuya Nakahara, President and Representative Director		
Inquiries:	Takenori Izumi, Director and General Manager, Administration Division		
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Scheduled date of annual general meeting of shareholders:	June 25, 2025
Scheduled date to commence dividend payments:	June 26, 2025
Scheduled date to file annual securities report:	June 24, 2025
Preparation of supplementary material on financial results:	Yes
Holding of financial results briefing:	None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	10,551	10.1	2,070	15.1	2,051	12.7	1,433	23.6
March 31, 2024	9,586	8.2	1,799	15.1	1,820	14.5	1,159	5.1

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥1,433 million [23.6%]
For the fiscal year ended March 31, 2024: ¥1,159 million [5.1%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	89.40	87.33	50.6	49.7	19.6
March 31, 2024	72.48	-	41.0	44.6	18.8

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2025: - For the fiscal year ended March 31, 2024: -

Note: 1. The Company conducted a reverse stock split on April 15, 2024, at a ratio of 1 for 5 shares of common stock. Basic earnings per share and diluted earnings per share are calculated on the assumption that the reverse stock split has been conducted at the beginning of the previous fiscal year.

2. Since the Company was listed on the Growth Market of the Tokyo Stock Exchange on June 27, 2024, diluted earnings per share for the fiscal year ended March 31, 2025 is calculated by considering the average share price from the initial listing date to the end of the fiscal year ended March 31, 2025 as the average share price during the period.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	4,712	3,409	72.3	212.39
March 31, 2024	3,543	2,261	63.8	141.35

Reference: Equity: As of March 31, 2025: ¥3,408 million As of March 31, 2024: ¥2,261 million

Note: The Company conducted a reverse stock split on April 15, 2024, at a ratio of 1 for 5 shares of common stock. Net assets per share are calculated on the assumption that the reverse stock split has been conducted at the beginning of the previous fiscal year.

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	1,371	(180)	(187)	1,832
March 31, 2024	1,154	1,922	(2,288)	828

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	-	22.44	-	4.35	26.79	2,143	184.8	75.8
Fiscal year ended March 31, 2025	-	0.00	-	60.00	60.00	963	67.1	33.9
Fiscal year ending March 31, 2026 (Forecast)	-	0.00	-	61.00	61.00		-	

Note: The Company conducted a reverse stock split on April 15, 2024, at a ratio of 1 for 5 shares of common stock. The dividend for the fiscal year ended March 31, 2024 is the amount prior to the reverse stock split.

3. Consolidated earnings forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	-	-	-	-	-	-	-	-	-

Note: The Company plans to merge its three wholly owned subsidiaries, Mamezou Co., Ltd. , Kowamex Inc. and NT Solutions Co., Ltd. , effective October 1, 2025, and after the merger, the Company will disclose its business results on a non-consolidated basis. Therefore, we do not provide a consolidated earnings forecast for the fiscal year ending March 31, 2026. Assuming that the Company were to continue its consolidated accounting through March 31, 2026, the forecast of consolidated financial results would be as follows.

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	11,607	10.0	2,142	3.5	2,140	4.3	1,447	0.9	90.17

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	16,050,000 shares
As of March 31, 2024	16,000,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	- shares
As of March 31, 2024	- shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	16,038,219 shares
Fiscal year ended March 31, 2024	- shares

Note: The Company conducted a reverse stock split on April 15, 2024, at a ratio of 1 for 5 shares of common stock. Total number of issued shares at the end of the period (including treasury shares), number of treasury shares at the end of the period and average number of shares outstanding during the period are calculated on the assumption that the reverse stock split has been conducted at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(1) The forward-looking statements such as Consolidated earnings forecast in this document are based on the information available at the time of publication and certain assumptions that the Company judges as rational and are not intended to be a promise by the Company to achieve these forecasts. In addition, actual financial results may vary significantly due to various reasons.

(2) In the “Presentation Material for Business Plans and Growth Potential” disclosed on June 27, 2024, the next disclosure was scheduled for “around the time of the announcement of full-year financial results,” and we plan to disclose this information in June 2025.

Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	828,367	1,832,835
Notes receivable - trade	7,190	—
Accounts receivable - trade	1,173,126	1,466,943
Contract assets	18,234	88,192
Finished goods	11,870	20,011
Work in process	33,712	60,040
Raw materials	53,990	30,653
Income taxes refund receivable	237,827	—
Other	234,674	181,661
Total current assets	2,598,993	3,680,339
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	82,043	101,410
Machinery and equipment, net	109,281	69,283
Tools, furniture and fixtures, net	21,648	20,867
Leased assets, net	—	2,626
Construction in progress	218,122	82,087
Total property, plant and equipment	431,095	276,273
Intangible assets		
Software	112,330	75,170
Software in progress	—	261,496
Other	1,468	1,040
Total intangible assets	113,799	337,708
Investments and other assets		
Deferred tax assets	215,942	174,471
Other	183,402	243,606
Total investments and other assets	399,344	418,078
Total non-current assets	944,239	1,032,060
Total assets	3,543,232	4,712,399

(Thousands of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable - trade	135,723	179,478
Short-term borrowings	—	100,000
Lease liabilities	—	666
Accounts payable - other	138,540	105,293
Accrued expenses	146,600	118,106
Income taxes payable	326,945	298,777
Accrued consumption taxes	181,319	180,787
Provision for bonuses	242,616	258,973
Provision for loss on orders received	1,652	1,499
Other	99,857	47,719
Total current liabilities	1,273,255	1,291,302
Non-current liabilities		
Lease liabilities	—	2,222
Asset retirement obligations	6,633	9,750
Other	1,481	—
Total non-current liabilities	8,114	11,972
Total liabilities	1,281,370	1,303,275
Net assets		
Shareholders' equity		
Share capital	100,000	130,714
Capital surplus	500	31,214
Retained earnings	2,161,135	3,246,969
Total shareholders' equity	2,261,635	3,408,897
Share acquisition rights	226	226
Total net assets	2,261,862	3,409,124
Total liabilities and net assets	3,543,232	4,712,399

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated statement of income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales	9,586,457	10,551,965
Cost of sales	6,405,812	7,016,675
Gross profit	3,180,644	3,535,290
Selling, general and administrative expenses	1,381,482	1,464,961
Operating profit	1,799,161	2,070,328
Non-operating income		
Interest income	15,628	225
Subsidy income	540	9,422
Insurance claim income	5,000	—
Other	3,376	903
Total non-operating income	24,545	10,551
Non-operating expenses		
Interest expenses	542	386
Commitment fees	490	1,146
Share issuance costs	—	1,021
Listing expenses	2,000	25,406
Other	599	962
Total non-operating expenses	3,632	28,923
Ordinary profit	1,820,074	2,051,957
Extraordinary income		
Gain on sale of non-current assets	—	9,090
Total extraordinary income	—	9,090
Extraordinary losses		
Impairment losses	147,739	13,203
Loss on retirement of non-current assets	292	13,884
Total extraordinary losses	148,032	27,088
Profit before income taxes	1,672,042	2,033,959
Income taxes - current	559,707	558,655
Income taxes - deferred	(47,384)	41,470
Total income taxes	512,323	600,126
Profit	1,159,719	1,433,833
Profit attributable to owners of parent	1,159,719	1,433,833

Consolidated statement of comprehensive income

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,159,719	1,433,833
Comprehensive income	1,159,719	1,433,833
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,159,719	1,433,833

(3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2024

(Thousands of yen)

	Shareholders' equity				Share acquisition rights	Total net assets
	Share capital	Capital surplus	Retained earnings	Total shareholders' equity		
Balance at beginning of period	100,000	500	3,289,415	3,389,915	226	3,390,142
Changes during period						
Issuance of new shares				－		－
Dividends of surplus			(2,288,000)	(2,288,000)		(2,288,000)
Profit attributable to owners of parent			1,159,719	1,159,719		1,159,719
Total changes during period	－	－	(1,128,280)	(1,128,280)	－	(1,128,280)
Balance at end of period	100,000	500	2,161,135	2,261,635	226	2,261,862

Fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity				Share acquisition rights	Total net assets
	Share capital	Capital surplus	Retained earnings	Total shareholders' equity		
Balance at beginning of period	100,000	500	2,161,135	2,261,635	226	2,261,862
Changes during period						
Issuance of new shares	30,714	30,714		61,428		61,428
Dividends of surplus			(348,000)	(348,000)		(348,000)
Profit attributable to owners of parent			1,433,833	1,433,833		1,433,833
Total changes during period	30,714	30,714	1,085,833	1,147,262	－	1,147,262
Balance at end of period	130,714	31,214	3,246,969	3,408,897	226	3,409,124

(4) Consolidated Statements of Cash Flows

(Thousands of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,672,042	2,033,959
Depreciation	100,518	81,823
Impairment losses	147,739	13,203
Increase (decrease) in provision for bonuses	7,927	16,357
Increase (decrease) in provision for loss on orders received	1,652	(153)
Interest income	(15,628)	(225)
Subsidy income	(540)	(9,422)
Insurance claim income	(5,000)	—
Interest expenses	542	386
Loss on retirement of non-current assets	292	13,884
Gain on sale of non-current assets	—	(9,090)
Decrease (increase) in accounts receivable - trade, and contract assets	(41,024)	(356,585)
Decrease (increase) in inventories	(70,869)	(11,133)
Increase (decrease) in trade payables	(3,545)	43,755
Increase (decrease) in accounts payable - other, and accrued expenses	75,984	(61,413)
Increase (decrease) in accrued consumption taxes	(11,505)	(532)
Other, net	46,135	(40,061)
Subtotal	1,904,720	1,714,755
Interest received	15,628	225
Subsidies received	540	9,422
Proceeds from insurance income	5,000	—
Interest paid	(542)	(386)
Income taxes refund (paid)	(770,765)	(352,290)
Net cash provided by (used in) operating activities	1,154,582	1,371,725
Cash flows from investing activities		
Purchase of property, plant and equipment	(221,432)	(100,630)
Proceeds from sale of property, plant and equipment	—	182
Purchase of intangible assets	(113,922)	(26,206)
Proceeds from sale of intangible assets	—	9,369
Payments for asset retirement obligations	—	(8,890)
Net decrease (increase) in short-term loans receivable	2,271,395	—
Other, net	(13,641)	(54,067)
Net cash provided by (used in) investing activities	1,922,398	(180,241)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	—	100,000
Repayments of lease liabilities	—	(444)
Proceeds from issuance of shares	—	61,428
Dividends paid	(2,288,000)	(348,000)
Net cash provided by (used in) financing activities	(2,288,000)	(187,015)
Net increase (decrease) in cash and cash equivalents	788,980	1,004,467
Cash and cash equivalents at beginning of period	39,386	828,367
Cash and cash equivalents at end of period	828,367	1,832,835