[Translation for reference only]

ENGLISH TRANSLATION OF JAPANESE-LANGUAGE DOCUMENT

This is an English translation of the original Japanese-language document and is provided for convenience only. In all cases, the Japanese-language original shall take precedence.



Consolidated Financial Results for the First Three Months of the Fiscal Year Ending March 31, 2026 <under Japanese GAAP>

Company name: MEISEI INDUSTRIAL CO., LTD.

Listing: Tokyo Stock Exchange, Prime

Securities code: 1976

URL: https://www.meisei-kogyo.co.jp/en/

Representative: Tetsuji Yanase, Representative Director, President

Inquiries: Atsuo Tanaka, Executive Officer, General Manager of Finance Division

TEL: +81-6-6447-0275

Scheduled date to commence dividend payments:

Preparation of supplementary material on financial results: None Holding of financial results presentation meeting: None

(Note: Millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated Financial Results for the First Three Months of the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to June 30, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sale	es	Operating profit		it Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2025	13,840	(6.6)	1,099	(28.0)	1,287	(29.3)	802	(36.9)
June 30, 2024	14,812	18.2	1,526	87.9	1,822	85.2	1,271	58.0

Note: Comprehensive income

Three months ended June 30, 2025: ¥624 million [(75.9)%]
Three months ended June 30, 2024: ¥2,591 million [149.0%]

	Net income per share	Diluted net income per share
Three months ended	Yen	Yen
June 30, 2025	16.85	_
June 30, 2024	26.05	_

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2025	84,535	67,918	79.6	1,414.47
March 31, 2025	88,583	69,206	77.4	1,440.69

Reference: Shareholders' equity

2. Cash Dividends

	Cash dividends per share						
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Annual		
Fiscal year ended/ending	Yen	Yen	Yen	Yen	Yen		
March 31, 2025	_	21.00	_	39.00	60.00		
March 31, 2026	_						
March 31, 2026 (Forecast)		20.00		40.00	60.00		

Note: Revisions to the cash dividend forecasts most recently announced: None

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales	S	Operating p	rofit	Ordinary p	rofit	Profit attribute owners of pa		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	28,000	(11.3)	3,300	(15.9)	3,450	(19.0)	2,400	(18.4)	50.43
Fiscal year ending March 31, 2026	60,000	(9.5)	7,750	(27.0)	8,000	(28.8)	6,200	(26.7)	130.26

Note: Revisions to the earnings forecasts most recently announced: None

* Notes

- (1) Significant changes in scope on consolidation during the period: None
- (2) Application of special accounting for preparing quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates and restatements of prior period financial statements after error corrections
 - a. Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - b. Changes in accounting policies due to other reasons:

None

- c. Changes in accounting estimates:
- None
- d. Restatements of prior period financial statements after error corrections:

None

(4) Number of issued shares (common shares)

a. Total number of issued shares at end of period (including treasury shares)

As of June 30, 2025	55,117,218 shares
As of March 31, 2025	55,117,218 shares

b. Number of treasury shares at end of period

1	tumber of treasury shares at ena or period	
	As of June 30, 2025	7,521,887 shares
	As of March 31, 2025	7,251,865 shares

c. Average number of outstanding shares during period

8	81
Three months ended June 30, 2025	47,595,352 shares
Three months ended June 30, 2024	48,792,349 shares

Note: The figures stated for the number of treasury shares at end of period include shares of the Company that are held by a trust established to distribute shares to officers (Officers' Share Distribution Trust). The calculation used to calculate the average number of outstanding shares during period excludes treasury shares, which include shares of the Company held by the Officers' Share Distribution Trust.

- * Review of the attached quarterly consolidated financial statements by a certified public accountant or auditing firm: None
- * Proper use of earnings forecasts and other special notes

(Caution regarding forward-looking statements)

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. These statements do not purport to be a promise by the Company to realize such statements. Actual business and other results may differ substantially due to various factors.

Please refer to "1. Overview of Results of Operations, (3) Explanation of Consolidated Earnings Forecasts and Other Forward-looking Statements" on page 3 for forecast assumptions and notes of caution for usage.

Contents of Attachments

1. Overview of Results of Operations	2
(1) Results of Operations	2
(2) Financial Position	2
(3) Explanation of Consolidated Earnings Forecasts and Other Forward-looking Statements	3
2. Quarterly Consolidated Financial Statements and Notes	4
(1) Quarterly Consolidated Balance Sheets	4
(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income	6
Quarterly Consolidated Statements of Income (cumulative)	6
Quarterly Consolidated Statements of Comprehensive Income (cumulative)	7
(3) Notes to Quarterly Consolidated Financial Statements	8
Going Concern Assumption	8
Significant Changes in Shareholders' Equity	8
Notes to Quarterly Consolidated Statements of Cash Flows	8
Segment Information	9
Revenue Recognition	9
3. Supplementary Information	10
(1) Status of Orders Received, Net Sales and Balance of Orders	10

1. Overview of Results of Operations

(1) Results of Operations

In the first quarter of the current fiscal year, the Japanese economy showed a moderate recovery in business sentiment and corporate appetite for capital investment remained resilient. However, uncertainties persisted due to factors such as the impact of U.S. tariff policies and rising prices driven by surging resource costs.

Orders received by the Meisei Industrial Group decreased 6.8% from the same period of the previous fiscal year to 16,705 million yen. This was the result of a decrease in overseas orders. Net sales decreased 6.6% to 13,840 million yen due to a decline in large-scale projects in the construction business, despite the steady progress of carryover projects from the previous fiscal year in the boiler business.

Due to lower sales, operating profit decreased 28.0% to 1,099 million yen, ordinary profit decreased 29.3% to 1,287 million yen, and profit attributable to owners of parent was down 36.9% to 802 million yen.

Business segment performance was as follows.

1) Construction Business

Net sales decreased 9.5% to 11,915 million yen. Segment profit was down 28.3% to 1,020 million yen due to lower sales.

2) Boiler Business

Net sales increased 16.6% to 1,925 million yen because of steady progress at large projects. Segment profit was down 44.4% to 55 million yen.

(2) Financial Position

Assets

At the end of the first quarter of the current fiscal year, current assets totaled 56,948 million yen, a decrease of 4,288 million yen from the end of the previous fiscal year. The main factors include an increase of 235 million yen in costs on construction contracts in progress and a decrease of 4,808 million yen in notes receivable, accounts receivable from completed construction contracts and other. Non-current assets totaled 27,587 million yen, an increase of 239 million yen from the end of the previous fiscal year. The main factors include an increase of 108 million yen in investment securities.

As a result, total assets decreased 4,048 million yen to 84,535 million yen.

Liabilities

At the end of the first quarter of the current fiscal year, current liabilities totaled 11,876 million yen, a decrease of 2,754 million yen from the end of the previous fiscal year. The main factors include decreases of 1,897 million yen in notes payable, accounts payable for construction contracts and other, and 1,402 million yen in income taxes payable. Non-current liabilities totaled 4,739 million yen, a decrease of 6 million yen from the end of the previous fiscal year. The main factors include a decrease of 13 million yen in deferred tax liabilities.

As a result, total liabilities decreased 2,760 million yen to 16,616 million yen.

Net assets

At the end of the first quarter of the current fiscal year, net assets totaled 67,918 million yen, a decrease of 1,287 million yen from the end of the previous fiscal year. This was mainly due to an increase of 802 million yen in profit attributable to owners of parent and a decrease of 1,861 million yen due to dividends of surplus.

Consequently, the capital adequacy ratio was 79.6% (compared with 77.4% at the end of the previous fiscal year).

(3) Explanation of Consolidated Earnings Forecasts and Other Forward-looking Statements

The Company maintains its consolidated forecasts for the first half and full year of the fiscal year ending on March 31, 2026 that were announced on May 9, 2025.

The forward-looking statements, including earnings forecasts, contained in these materials are based on information currently available to the Company and actual results may differ due to various factors. We will make an announcement promptly if there is a need to revise this forecast.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheets

		(Millions of yen)
	As of March 31, 2025	As of June 30, 2025
Assets		
Current assets		
Cash and deposits	33,258	33,395
Notes receivable, accounts receivable from completed construction contracts and other	25,697	20,888
Securities	399	399
Costs on construction contracts in progress	647	882
Merchandise and finished goods	461	379
Raw materials and supplies	144	195
Other	633	811
Allowance for doubtful accounts	(4)	(4)
Total current assets	61,236	56,948
Non-current assets		
Property, plant and equipment		
Buildings and structures	12,246	12,301
Machinery and vehicles	6,280	6,343
Land	10,986	10,986
Other	2,803	2,772
Accumulated depreciation	(14,103)	(14,236)
Total property, plant and equipment	18,214	18,168
Intangible assets	188	177
Investments and other assets		
Investment securities	6,297	6,405
Investment property	1,638	1,627
Retirement benefit asset	467	466
Deferred tax assets	41	44
Other	545	743
Allowance for doubtful accounts	(46)	(45)
Total investments and other assets	8,944	9,241
Total non-current assets	27,347	27,587
Total assets	88,583	84,535

/3 F'1	1.		`
(N/I 1 I	lions	ot v	zen l
/ TATIT	110113	OI 1	

	-	(Millions of yei	
	As of March 31, 2025	As of June 30, 2025	
Liabilities	·		
Current liabilities			
Notes payable, accounts payable for construction contracts and other	8,563	6,666	
Accounts payable - trade	227	169	
Current portion of long-term borrowings	100	100	
Income taxes payable	1,920	517	
Contract liabilities	488	984	
Provision for bonuses	540	1,030	
Provision for bonuses for directors (and other officers)	65	_	
Provision for warranties for completed construction	109	87	
Provision for loss on construction contracts	1	1	
Other	2,615	2,319	
Total current liabilities	14,631	11,876	
Non-current liabilities	,	,,	
Long-term borrowings	700	700	
Retirement benefit liability	157	163	
Provision for retirement benefits for	126	121	
directors (and other officers)	126	131	
Provision for share awards for directors (and other officers)	65	70	
Deferred tax liabilities	3,025	3,012	
Deferred tax liabilities for land revaluation	498	498	
Asset retirement obligations	12	12	
Other	159	151	
Total non-current liabilities	4,745	4,739	
Total liabilities	19,377	16,616	
Net assets			
Shareholders' equity			
Share capital	6,889	6,889	
Capital surplus	999	999	
Retained earnings	60,358	59,298	
Treasury shares	(4,996)	(4,996)	
Total shareholders' equity	63,251	62,191	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	2,797	2,920	
Revaluation reserve for land	944	944	
Foreign currency translation adjustment	1,332	1,026	
Remeasurements of defined benefit plans	244	238	
Total accumulated other comprehensive income	5,319	5,130	
Non-controlling interests	636	596	
Total net assets	69,206	67,918	
Total liabilities and net assets	88,583	84,535	
-	· · · · · · · · · · · · · · · · · · ·	,	

(2) Quarterly Consolidated Statements of Income and Quarterly Consolidated Statements of Comprehensive Income

Quarterly Consolidated Statements of Income (cumulative)

(Millions of yen) Three months ended Three months ended June 30, 2024 June 30, 2025 14,812 13,840 Net sales of completed construction contracts Cost of sales of completed construction contracts 11,991 11,294 Gross profit on completed construction contracts 2,821 2,545 Selling, general and administrative expenses 1,294 1,446 1,099 Operating profit 1,526 Non-operating income 30 20 Interest income Dividend income 119 114 Rental income from real estate 57 56 87 8 Foreign exchange gains 42 32 Other Total non-operating income 337 231 Non-operating expenses 1 1 Interest expenses Rental costs on real estate 35 35 4 Other 6 41 43 Total non-operating expenses 1,822 1,287 Ordinary profit Profit before income taxes 1,822 1,287 Income taxes - current 575 544 Income taxes - deferred (53) (69)Total income taxes 522 474 812 Profit 1,300 Profit attributable to non-controlling interests 29 10 Profit attributable to owners of parent 1,271 802

Quarterly Consolidated Statements of Comprehensive Income (cumulative)

(Millions of yen)

		(Illinons er jon)
-	Three months ended June 30, 2024	Three months ended June 30, 2025
Profit	1,300	812
Other comprehensive income		
Valuation difference on available-for-sale securities	1,119	123
Foreign currency translation adjustment	178	(305)
Remeasurements of defined benefit plans, net of tax	(7)	(5)
Total other comprehensive income	1,290	(188)
Comprehensive income	2,591	624
Comprehensive income attributable to	•	
Comprehensive income attributable to owners of parent	2,561	613
Comprehensive income attributable to non- controlling interests	29	10

(3) Notes to Quarterly Consolidated Financial Statements

Going Concern Assumption

Not applicable.

Significant Changes in Shareholders' Equity

Not applicable.

Notes to Quarterly Consolidated Statements of Cash Flows

The quarterly consolidated statements of cash flows have not been prepared for the first three months. Deprecation (including amortization of intangible assets excluding goodwill) and amortization of goodwill for the first three months are as follows.

		(Millions of yen)		
	Three months ended June 30, 2024	Three months ended June 30, 2025		
Depreciation	153	222		
Amortization of goodwill	6	6		

Segment Information

I. Three months ended June 30, 2024 (from April 1, 2024 to June 30, 2024)

Information on net sales and profit or loss on each reportable segment, and information on disaggregation of revenue
(Millions of yen)

	Construction	Boiler	Total	Adjustment (Note 1)	Amounts on the quarterly consolidated statements of income (Note 2)
Net sales:					
Japan	12,035	1,616	13,651	_	13,651
Asia	1,125	35	1,160		1,160
Revenue from contracts with customers	13,161	1,651	14,812	_	14,812
Sales to external customers	13,161	1,651	14,812	_	14,812
Intersegment sales or transfers	5	72	77	(77)	_
Total	13,166	1,723	14,890	(77)	14,812
Segment profit	1,422	100	1,522	3	1,526

Notes: 1. Adjustment for segment profit represents eliminations of intersegment sales or transfers.

II. Three months ended June 30, 2025 (from April 1, 2025 to June 30, 2025)

Information on net sales and profit or loss on each reportable segment, and information on disaggregation of revenue
(Millions of yen)

	Construction	Boiler	Total	Total Adjustment (Note 1) in	
Net sales:					
Japan	10,910	1,918	12,829	_	12,829
Asia	1,004	6	1,011	_	1,011
Revenue from contracts with customers	11,915	1,925	13,840	_	13,840
Sales to external customers	11,915	1,925	13,840	_	13,840
Intersegment sales or transfers	8	77	85	(85)	_
Total	11,923	2,002	13,925	(85)	13,840
Segment profit	1,020	55	1,075	23	1,099

Notes: 1. Adjustment for segment profit represents eliminations of intersegment sales or transfers.

Revenue Recognition

Information on revenue from contracts with customers broken down is described in Segment Information.

^{2.} Segment profit is adjusted to be consistent with operating profit in the quarterly consolidated statements of income.

^{2.} Segment profit is adjusted to be consistent with operating profit in the quarterly consolidated statements of income.

3. Supplementary Information

(1) Status of Orders Received, Net Sales and Balance of Orders

a. Orders received

Segment	Three months ended June 30, 2024				Increase (decrease)	Fiscal year e March 31, 2	
	Millions of yen	%	Millions of yen	%	Millions of yen	Millions of yen	%
Construction	15,454	86.2	14,407	86.2	(1,047)	56,778	91.2
Boiler	2,473	13.8	2,298	13.8	(175)	5,493	8.8
Total	17,927	100.0	16,705	100.0	(1,222)	62,271	100.0

b. Net sales

Segment	Three months ended June 30, 2024		7 20 2024		Increase (decrease)	Fiscal year e March 31, 2	
	Millions of yen	%	Millions of yen	%	Millions of yen	Millions of yen	%
Construction	13,161	88.9	11,915	86.1	(1,246)	58,944	88.9
Boiler	1,651	11.1	1,925	13.9	274	7,338	11.1
Total	14,812	100.0	13,840	100.0	(971)	66,283	100.0

c. Balance of orders

Segment	Three months ended June 30, 2024		1 20 2024		Increase (decrease)	Fiscal year e March 31, 2	
	Millions of yen	%	Millions of yen	%	Millions of yen	Millions of yen	%
Construction	20,712	78.5	18,744	84.8	(1,967)	16,252	84.4
Boiler	5,664	21.5	3,369	15.2	(2,294)	2,996	15.6
Total	26,376	100.0	22,114	100.0	(4,261)	19,249	100.0