



February 13, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Japanese GAAP)

Company name: SANKI ENGINEERING CO., LTD.
 Listing: Tokyo Stock Exchange
 Securities code: 1961
 URL: <https://www.sanki.co.jp/>
 Representative: Hirokazu Ishida, President and Representative Director
 Inquiries: Yoshio Kawabe, Director, Senior Executive Officer, General Manager of the Accounting Division
 Telephone: +81-3-6367-7084

Scheduled date to commence dividend payments: –
 Preparation of supplementary materials on financial results: Yes
 Holding of financial results briefing: None

(Amounts of less than 1 million yen are truncated)

1. Consolidated Financial Results for the Nine Months Ended December 31, 2025 (April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2025	170,597	(3.3)	14,982	5.7	15,806	3.4	13,049	28.4
December 31, 2024	176,490	18.0	14,175	136.3	15,285	119.0	10,164	109.1

(Note) Comprehensive income: Nine months ended December 31, 2025: ¥16,465 million [157.0%]
 Nine months ended December 31, 2024: ¥ 6,407 million [(26.1)%]

	Basic earnings per share	Diluted earnings per share
Nine months ended	Yen	Yen
December 31, 2025	252.93	252.29
December 31, 2024	191.96	191.38

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
December 31, 2025	196,395	108,161	55.0
March 31, 2025	200,839	106,380	52.9

(Reference) Shareholders' equity: As of December 31, 2025: ¥108,030 million As of March 31, 2025: ¥106,214 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	–	55.00	–	110.00	165.00
Fiscal year ending March 31, 2026	–	82.50	–		
Fiscal year ending March 31, 2026 (Forecast)				82.50	165.00

(Note) Revisions to forecasts of cash dividends most recently announced: None

3. Forecast of Consolidated Financial Results for the Fiscal Year Ending March 31, 2026

(April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	250,000	(1.2)	27,500	25.6	28,000	21.4	21,900	27.3	425.76

(Note) Revisions to forecasts of consolidated financial results most recently announced: None

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	53,661,156 shares
As of March 31, 2025	54,661,156 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	2,743,700 shares
As of March 31, 2025	2,890,148 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	51,593,767 shares
Nine months ended December 31, 2024	52,952,177 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

There are no changes to our consolidated and non-consolidated earnings forecasts announced on November 14, 2025.

The forward-looking statements such as earnings forecasts contained in these materials are based on the information available at the time they were prepared, and the actual results could differ from forecasts depending on a variety of factors.

Disclaimer: This is a Japanese–English translation of the summary of financial statements of the Company produced for your convenience. Officially, only the Japanese version is assumed to be the summary of financial statements of the Company. This summary does not constitute any guarantee and the Company will not compensate any losses and/or damage stemming from actions taken based on these statements. In the case that there is any discrepancy between the Japanese and English versions, the Japanese version is assumed to be correct.

2. Quarterly Consolidated Financial Statements

(1) Quarterly consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	31,856	34,134
Notes receivable - trade	337	66
Electronically recorded monetary claims - operating	8,990	6,263
Accounts receivable from completed construction contracts and other	47,958	35,372
Contract assets	27,521	37,736
Securities	11,992	3,000
Costs on construction contracts in progress	2,926	5,522
Raw materials and supplies	901	1,026
Other	6,351	6,955
Allowance for doubtful accounts	(2)	(3)
Total current assets	138,834	130,075
Non-current assets		
Property, plant and equipment		
Buildings and structures	44,784	44,786
Accumulated depreciation	(36,041)	(36,413)
Buildings and structures, net	8,742	8,372
Machinery, vehicles, tools, furniture and fixtures	2,382	2,445
Accumulated depreciation	(1,877)	(1,976)
Machinery, vehicles, tools, furniture and fixtures, net	504	468
Land	3,086	3,097
Leased assets	292	296
Accumulated depreciation	(147)	(123)
Leased assets, net	145	173
Construction in progress	35	362
Total property, plant and equipment	12,515	12,475
Intangible assets		
Other	1,830	1,813
Total intangible assets	1,830	1,813
Investments and other assets		
Investment securities	31,383	35,925
Long-term loans receivable	46	39
Retirement benefit asset	10,198	10,373
Leasehold and guarantee deposits	1,652	1,542
Insurance funds	433	450
Deferred tax assets	1,263	1,005
Other	3,003	3,015
Allowance for doubtful accounts	(321)	(321)
Total investments and other assets	47,660	52,031
Total non-current assets	62,005	66,320
Total assets	200,839	196,395

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Electronically recorded obligations – operating	2,132	1,292
Accounts payable for construction contracts	36,934	32,940
Short-term borrowings	5,759	5,570
Lease liabilities	100	116
Income taxes payable	5,974	529
Contract liabilities	11,972	20,601
Provision for bonuses	8,471	3,510
Provision for directors' bonuses	350	255
Provision for warranties for completed construction	462	507
Provision for loss on construction contracts	2,006	930
Other	8,119	6,533
Total current liabilities	82,283	72,788
Non-current liabilities		
Long-term borrowings	1,348	578
Lease liabilities	192	257
Retirement benefit liability	4,613	5,272
Deferred tax liabilities	54	3,314
Other	5,967	6,023
Total non-current liabilities	12,175	15,446
Total liabilities	94,458	88,234
Net assets		
Shareholders' equity		
Share capital	8,105	8,105
Capital surplus	4,221	4,181
Retained earnings	84,245	85,249
Treasury shares	(6,376)	(8,940)
Total shareholders' equity	90,195	88,595
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	13,383	16,685
Deferred gains or losses on hedges	(0)	6
Foreign currency translation adjustment	413	552
Remeasurements of defined benefit plans	2,223	2,190
Total accumulated other comprehensive income	16,019	19,434
Share acquisition rights	166	130
Total net assets	106,380	108,161
Total liabilities and net assets	200,839	196,395

(2) Quarterly consolidated statements of income and comprehensive income

Third quarter of consolidated fiscal year

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Net sales		
Net sales of completed construction contracts	174,492	168,568
Net sales in real estate business and other	1,998	2,029
Total net sales	176,490	170,597
Cost of sales		
Cost of sales of completed construction contracts	143,597	134,783
Cost of sales in real estate business and other	1,234	1,161
Total cost of sales	144,832	135,945
Gross profit		
Gross profit on completed construction contracts	30,895	33,784
Gross profit on real estate business and other	763	867
Total gross profit	31,658	34,652
Selling, general and administrative expenses	17,482	19,669
Operating profit	14,175	14,982
Non-operating income		
Interest income	43	110
Dividend income	817	878
Other	516	277
Total non-operating income	1,377	1,267
Non-operating expenses		
Interest expenses	90	90
Other	177	352
Total non-operating expenses	267	443
Ordinary profit	15,285	15,806
Extraordinary income		
Gain on sale of investment securities	476	3,294
Total extraordinary income	476	3,294
Extraordinary losses		
Loss on retirement of non-current assets	48	72
Compensation for damage	948	—
Total extraordinary losses	996	72
Profit before income taxes	14,765	19,028
Income taxes – current	4,120	3,979
Income taxes – deferred	479	1,999
Total income taxes	4,600	5,978
Profit	10,164	13,049
(Breakdown)		
Profit attributable to owners of parent	10,164	13,049
Profit attributable to non-controlling interests	—	—
Other comprehensive income		
Valuation difference on available-for-sale securities	(3,665)	3,301
Deferred gains or losses on hedges	—	7
Foreign currency translation adjustment	29	139
Remeasurements of defined benefit plans	(121)	(32)
Total other comprehensive income	(3,757)	3,415
Comprehensive income	6,407	16,465
(Breakdown)		
Comprehensive income attributable to owners of parent	6,407	16,465
Comprehensive income attributable to non-controlling interests	—	—

(3) Quarterly consolidated statements of cash flows

(Millions of yen)

	Nine months ended December 31, 2024	Nine months ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	14,765	19,028
Depreciation	1,404	1,503
Loss on retirement of non-current assets	48	72
Increase (decrease) in allowance for doubtful accounts	(2)	0
Increase (decrease) in provision for bonuses	(2,830)	(4,960)
Increase (decrease) in retirement benefit liability	283	433
Increase (decrease) in provision for loss on construction contracts	985	(1,075)
Interest and dividend income	(860)	(989)
Interest expenses	90	90
Loss (gain) on sale of property, plant and equipment	(2)	2
Loss (gain) on sale of investment securities	(476)	(3,294)
Loss on valuation of investment securities	0	—
Decrease (increase) in trade receivables and contract assets	11,532	5,364
Decrease (increase) in costs on construction contracts in progress	(2,386)	(2,597)
Increase (decrease) in trade payables	313	(4,366)
Increase (decrease) in contract liabilities	(344)	8,630
Increase (decrease) in other current liabilities	487	(1,394)
Compensation for damage	948	—
Other	(1,550)	(766)
Subtotal	22,405	15,682
Interest and dividends received	858	984
Interest paid	(93)	(94)
Income taxes paid	(6,385)	(9,182)
Income taxes refund	—	1
Compensation paid for damage	(188)	(468)
Cash flows from operating activities	16,596	6,921
Cash flows from investing activities		
Payments into time deposits	—	(4,300)
Proceeds from withdrawal of time deposits	—	4,000
Purchase of securities	(4,000)	(6,000)
Proceeds from redemption of securities	4,000	3,000
Purchase of property, plant and equipment	(580)	(1,029)
Proceeds from sale of property, plant and equipment	16	0
Payments for retirement of property, plant and equipment	(36)	(51)
Purchase of investment securities	(106)	(1,123)
Proceeds from sale of investment securities	795	4,697
Proceeds from collection of loans receivable	6	7
Purchase of intangible assets	(192)	(333)
Proceeds from maturity of insurance funds	386	104
Other	339	30
Cash flows from investing activities	629	(997)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(815)	(189)
Repayments of long-term borrowings	(769)	(769)
Purchase of treasury shares	(2,205)	(4,999)
Proceeds from exercise of share options	0	0
Repayments of lease liabilities	(93)	(97)
Dividends paid	(5,573)	(9,963)
Cash flows from financing activities	(9,457)	(16,019)
Effect of exchange rate changes on cash and cash equivalents	42	81
Net increase (decrease) in cash and cash equivalents	7,811	(10,014)
Cash and cash equivalents at beginning of period	23,500	43,848
Cash and cash equivalents at end of period	31,311	33,834