July 30, 2026

For immediate release

Company: Kraftia Corporation
Representative: Kazuyuki Ishibashi, Executive Officer Representative President
(Stock Exchange Code: 1959, TSE Prime Market, Fukuoka Stock Exchange)
Contact: Satoshi Mizoguchi, Department Deputy General Manager, Corporate Strategy Planning Department
(TEL: 050-6861-1696)

Notice Regarding the Establishment of the Strategic Investment Fund "Kraftia Succession Value Partners Investment Limited Partnership" (Establishment of a Subsidiary)

We hereby announce that a meeting of the Board of Directors held today resolved to establish "Kraftia Succession Value Partners Investment Limited Partnership," a strategic investment fund aimed at enhancing the sustainable corporate value of domestic companies.

While regarding business succession as one of its key investment areas, this fund aims to enhance the medium- to long-term corporate value of its portfolio companies through a variety of strategic investments, such as growth investments, corporate restructuring, carve-outs, and capital policy initiatives for listed and unlisted companies.

Furthermore, we will leverage the technical expertise, operational capabilities, customer base, and nationwide network that our Group has cultivated to promote business partnerships with our portfolio companies and support their growth. In doing so, we aim to enhance the corporate value of both our portfolio companies and our Group.

1. Background of the Establishment

Japanese companies are currently facing major changes in the business environment, including population decline, a shortage of successors, digital transformation (DX), response to green transformation (GX), labor shortages, and changes in industrial structures.

On the other hand, many companies, despite possessing excellent technology, talent, and a customer base, are unable to make sufficient investments in growth, implement business succession plans, or execute capital policies.

In order to respond to these changes in the business environment and address the management challenges faced by companies, our Group has decided to establish this fund.

2. Purpose of This Fund

The purpose of this fund is to support the enhancement of corporate value in portfolio companies through strategic investments in companies with excellent technology and business foundations. It also seeks to promote collaboration and business partnerships with our Group to achieve sustainable growth for both parties.

In addition to taking an equity stake in portfolio companies, we aim to foster sustainable growth by providing support—such as strengthening their management foundations, providing human resources support, fostering business growth, and promoting DX—as needed.

3. Significance of This Fund's Establishment

Through this fund, our Group aims to build relationships with promising companies. We also aim to strengthen our access to new technologies, services, and talent.

With such measures, we will strive to create new business opportunities through collaboration with our portfolio companies, advance the enhancement of our business portfolio and strengthen the foundation for sustainable growth.

4. Investment Policy

This fund targets the following investment opportunities:

(Investment Style)

Business succession, growth investments, corporate restructuring, carve-outs, response to capital policies including those of listed companies, and strategic business and capital alliances

(Main Investment Areas)

Electrical equipment installation, HVAC and plumbing, AI and digital solutions, construction technology, green innovation, real estate and urban development, and other areas expected to generate synergies with our Group.

5. Features of This Fund

This fund will not only seek short-term investment returns but also engage in strategic investments that prioritize medium- to long-term value creation, and will be operated as a strategic investment platform aimed at enhancing the corporate value of both our Group and our portfolio companies.

In addition to leveraging our Group's customer base, technical expertise, on-site capabilities, talent network, and nationwide business foundations, we will aim to create synergies that enhance corporate value through collaboration with our portfolio companies.

Furthermore, this fund is intended to serve as a vehicle for providing ongoing growth support in accordance with the growth stages and capital policy developments of the portfolio companies in our existing CVC fund, "Kraftia Innovation Investment Limited Partnership." Through this approach, we will support the enhancement of the corporate value of these portfolio companies over the medium to long term.

6. Fund Overview

Name	Kraftia Succession Value Partners Investment Limited Partnership
Location	5-9-1 Toranomon, Minato Ward, Tokyo
Legal basis for establishment, etc.	Limited Partnership Act for Investment
Business activities	Investment in domestic companies (It aims to create value through collaboration with Kraftia, with majority investments as its basic investment policy.)
Date of establishment	September 2026 (scheduled)
Fund size	Kraftia investment: 20,000 million yen (Total commitment amount, capital call method)
Investment period	10 years (extendable by up to 2 years)
Limited liability partner	Kraftia Corporation
Overview of the Unlimited Liability Partner	Spiral Innovation Partners Limited Liability Partnership 5-9-1 Toranomon, Minato Ward, Tokyo Representative partner: Kazuhiro Kamata
Major shareholders and shareholding ratios	Kraftia: Approximately 99.9% (at establishment) *Scheduled to change following the admission of additional limited partners (LPs) after the fund's establishment.
Relationship between Kraftia and the subject fund	Consolidated subsidiary
Financial condition for the past three years and operating results	Not applicable as this is a newly established entity.

This fund adopts a capital call method, with the investment amount listed representing the total commitment amount (investment commitment amount). Actual payments will be made in stages, depending on funding needs such as investment execution. Please note that this fund may become a specified subsidiary of Kraftia if the total capital contributions received since its establishment reach an amount equivalent to 10% or more of Kraftia’s capital stock. Moreover, we plan to admit additional limited partners (LPs) within one year of the fund’s establishment, and our ownership interest in the fund is expected to change as a result of their participation. Should any significant changes occur in the future, we will promptly disclose them as appropriate.

7. Future Schedule

July 30, 2026	Board of Directors resolution
September 2026	Fund establishment (scheduled)
October 2026 or after	Start of operations (scheduled)

8. Impact on Operating Results

The impact of this matter on our consolidated operating results is minimal.

Should any matters requiring disclosure arise in the future, we will promptly disclose them.