Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 1899

Start date of measures for electronic provision: March 4, 2025

Date of sending by postal mail: March 11, 2025

To Shareholders:

Masanori Araaki, President & Representative Director Fukuda Corporation

3-10, Ichibanboridoricho, Chuo-ku, Niigata-shi, Niigata

# Notice of the 98th Annual General Meeting of Shareholders

Fukuda Corporation (the "Company") will hold its 98th Annual General Meeting of Shareholders (the "General Meeting of Shareholders") as described below.

When convening the General Meeting of Shareholders, the Company takes a measure for the electronic provision of information that is contained in the reference documents for the general meeting of shareholders, etc. (matters for which the Company takes the measure for electronic provision), and posts this information as "Notice of the 98th Annual General Meeting of Shareholders" on the Company's website. Please access the Company's website by using the internet address shown below to review the information.

The Company's website: https://www.fkd.co.jp/news/category/ir/ (in Japanese)

In addition to posting matters for which the Company takes the measure for electronic provision on the website listed above, the Company also posts this information on the website of Tokyo Stock Exchange, Inc. (TSE). To access this information from the latter website, access the TSE website (Listed Company Search) by using the internet address shown below, enter the issue name (company name) or securities code, and click "Search," and then click "Basic information" and select "Documents for public inspection/PR information."

TSE website (Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show (in Japanese)

Please review the Reference Documents for the General Meeting of Shareholders and exercise your voting rights in accordance with the Instructions for Exercising Voting Rights by no later than Wednesday, March 26, 2025, at 5:30 p.m. (JST).

1. Date and time: Thursday, March 27, 2025 at 10 a.m. (The reception desk will open at 9 a.m. (JST).)

2. Venue: Hisho Meeting Room on the third floor in ANA Crowne Plaza Niigata

11-20, Bandai 5-chome, Chuo-ku, Niigata-shi, Niigata

#### 3. Purpose of the Meeting

#### Matters to be reported:

- 1. Reports for Business Report, Consolidated Financial Statements, and audit results of Consolidated Financial Statements by the accounting auditor and the Audit and Supervisory Committee for the 98th fiscal year (from January 1, 2024 to December 31, 2024)
- 2. Reports for Non-consolidated Financial Statements for the 98th fiscal year (from January 1, 2024 to December 31, 2024)

## Matters to be resolved:

**Proposal No. 1** Election of Nine Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

**Proposal No. 2** Election of Three Directors Who Are Audit and Supervisory Committee Members

**Proposal No. 3** Election of One Substitute Director Who Is Audit and Supervisory Committee Member

#### 4. Instructions for Exercising Voting Rights, etc.

Please refer to Instructions for Exercising Voting Rights.

- 1. In the event that there is no indication of a vote of approval or disapproval on a proposal on the Form for Exercising Voting Rights if you are exercising your voting rights in writing (by post), it will be treated as a vote of approval.
- 2. If you exercise your voting rights more than once via the Internet, only the last vote shall be deemed effective.

- 3. Please note that your online vote will prevail should you exercise your voting rights both via the Internet and in writing (by post) regardless of the date and time of arrival.
- 4. If you are attending the meeting in person, please submit the Form for Exercising Voting Rights, which has been sent together with this Notice, to the reception desk.
  - If you are exercising your voting rights by proxy, one other shareholder with the voting rights of the Company may attend the General Meeting of Shareholders as your proxy. In this case, please have your proxy submit a form proving that you give power of attorney to that person.
- 5. Documents including the matters for which the Company takes the measure for electronic provision will be sent together with this Notice to shareholders who have requested issuance of paper-based documents. However, these documents will exclude the following matters in accordance with laws and regulations and Article 14 of the Articles of Incorporation of the Company.
  - (1) "Overview of System for Ensuring Appropriateness of Operations and the Operational Status of Such System" in the Business Report
  - (2) "Consolidated Statement of Changes in Equity" in the Consolidated Financial Statements
  - (3) "Notes to Consolidated Financial Statements" in the Consolidated Financial Statements
  - (4) "Non-consolidated Statement of Changes in Equity" in the Non-consolidated Financial Statements
  - (5) "Notes to Non-consolidated Financial Statements" in the Non-consolidated Financial Statements

Note: The matters listed above are available in Japanese only.

Consequently, the Business Report, Consolidated Financial Statements and Non-consolidated Financial Statements presented in these documents are a portion of the documents subject to audit by the accounting auditor and the Audit and Supervisory Committee when preparing their respective audit reports.

6. If revisions to the matters for which the Company takes the measure for electronic provision arise, a notice of the revisions and the details of the matters before and after the revisions will be posted on the Company's website and the TSE website.

# **Instructions for Exercising Voting Rights**

Exercising voting rights at the Company's General Meeting of Shareholders is an important right of shareholders. Please exercise your voting rights after reviewing the Reference Documents for the General Meeting of Shareholders.

There are three methods to exercise your voting rights as indicated below.

### **Attending the General Meeting of Shareholders**

You are kindly requested to exercise your voting rights by submitting the Form for Exercising Voting Rights, which has been sent together with this Notice, to the reception desk at the meeting.

Date and time: Thursday, March 27, 2025 at 10 a.m. (The reception desk will open at 9 a.m. (JST).)

### **Exercising voting rights by postal mail**

You are kindly requested to indicate your vote of approval or disapproval of each proposal on the Form for Exercising Voting Rights, which has been sent together with this Notice, and to return the completed voting form to the Company. You do not need to affix a stamp.

Deadline for exercise of voting rights: The Company must receive the form by no later than Wednesday, March

26, 2025 at 5:30 p.m. (JST).

#### **Exercise voting rights via the Internet**

Please indicate whether you approve or disapprove of each proposal by following the instructions on the next page. Deadline for exercise of voting rights:

All data entry to be completed no later than Wednesday, March 26, 2025

at 5:30 p.m. (JST).

# How to Fill Out Your Form for Exercising Voting Rights

Proposals No. 1 and No. 2

If you approve of all candidates: Circle "Approve."

If you disapprove of all candidates: Circle "Disapprove."

If you disapprove of some of the candidates: Circle "Approve" and enter the candidate number(s) that you disapprove of.

Proposal No. 3

If you approve of the proposal: Circle "Approve."

If you disapprove of the proposal: Circle "Disapprove."

Please note that your online vote will prevail should you exercise your voting rights both in writing (by post) and via the Internet. If you exercise your voting rights more than once via the Internet, only the last vote shall be deemed effective.

# Information about Exercising Your Voting Rights via the Internet, Etc.

# Scanning the QR Code

You can log in to the website for the exercise of voting rights without entering the login ID or temporary password printed on the Form for Exercising Voting Rights.

- 1. Please scan the QR Code provided on the Form for Exercising Voting Rights.
- \* "QR Code" is a registered trademark of DENSO WAVE INCORPORATED.
- 2. Indicate your approval or disapproval by following the instructions on the screen.

# Entering login ID and temporary password

Website for exercising voting rights: https://evote.tr.mufg.jp/ (in Japanese)

- 1. Please access the website for exercising voting rights.
- 2. Enter your "login ID" and "temporary password" printed on the Form for Exercising Voting Rights and click.
- 3. Indicate your approval or disapproval by following the instructions on the screen.

In case you need instructions for how to	Stock Transfer Agency (Help Desk), Mitsubishi UFJ Trust and
operate your personal computer or	Banking Corporation
smartphone in order to exercise your voting	0120-173-027
rights via the Internet, please contact:	(Business hours: 9 a.m. to 9 p.m. (JST), toll-free)

Institutional investors may use the Electronic Voting Platform for institutional investors operated by ICJ, Inc.

# (Reference Documents for the General Meeting of Shareholders) Proposals and Reference Information

**Proposal No. 1** Election of Nine Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of nine Directors (excluding Directors who are Audit and Supervisory Committee Members) (hereinafter in this proposal, "Directors") will expire at the conclusion of the General Meeting of Shareholders. Therefore, the Company proposes the election of nine Directors.

The candidates for Director were decided based on deliberations and reports of the voluntary Nomination and Remuneration Committee, a majority of whose members are independent Outside Directors.

The Audit and Supervisory Committee expressed its opinion that there are no particular matters to be raised in connection with this proposal.

The candidates for Director are as follows.

Candidate No.	Name	Present position and responsibility, etc.	Attributes
1	Katsuyuki Fukuda	Chairman & Representative Director Chairman of the Board	Re-election
2	Masanori Araaki	President & Representative Director President of the Board	Re-election
3	Yutaka Yamaga	Director  Managing Executive Officer (General Manager of Department of Building and in charge of THAI FUKUDA)	Re-election
4	Hideaki Saito	Director  Managing Executive Officer (General Manager of Niigata  Main Branch)	Re-election
5	Shinichi Otsuka	Director Managing Executive Officer (General Manager of Tokyo Main Branch)	Re-election
6	Shuichi Sunada	Director and Executive Officer (General Manager of Department of Civil Engineering)	Re-election
7	Toshio Omi	Director Executive Officer (General Manager of Department of Business Administration and in charge of Business Governance, IR and Real Estate Business)	Re-election
8	Jumatsu Eizuka	Outside Director	Re-election Outside Independent
9	Sayuri Uehara	Outside Director  Director, General Manager of Corporate Management  Promotion Headquarters, and Supervising Group Companies of Television Niigata Network Co., Ltd.  President & Representative Director of TeNY Service Co., Ltd.	Re-election Outside Independent

Re-election: Candidate for Director to be re-elected

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange, etc.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company  Apr. 1979 Joined The Industrial Bank of Japan, Limited Mar. 1990 Joined FUKUDA ROAD CONSTRUCTION CO., LTD.  Mar. 1997 President and Representative Director Mar. 2003 Joined the Company			
	Katsuyuki Fukuda	Mar. 1990 Mar. 1997 Mar. 2003	Mar. 1990 Joined FUKUDA ROAD CONSTRUCTION CO., LTD.  Mar. 1997 President and Representative Director Mar. 2003 Joined the Company President & Representative Director			
	(August 25, 1955) Re-election	May 2003  Mar. 2005	Chairman and Representative Director of FUKUDA ROAD CONSTRUCTION CO., LTD.  President & Representative Director, and	232,875		
1		Mar. 2009	President of the Board of the Company Chairman & Representative Director, and Chairman of the Board (current position)			
	Reasons for nomination as cano	didate for Directo	·	l .		
			f Japan, Limited in 1979, and joined FUKUDA ROA	AD.		
	-		rving as President and Representative Director of FU			
			d as President & Representative Director of the Con			
			Company in 2009. He possesses experience nurtured			
	_			iii a iiiiaiiciai		
	institution and a wealth of expe			1 ' 4		
	1 2	•	cies will be reflected in important decision-making a			
	-	-	he will contribute to the Company's sustainable grow			
		uch, we hereby nominate him as a candidate for Dir	ector again and			
	request that he be elected accor					
		Apr. 1982	Joined the Company			
		Jan. 2002	General Manager of Department of Business			
			Administration of Niigata Main Branch			
		Jan. 2011	Executive Officer, Deputy General Manager of			
			the Overseeing Business Headquarters, and			
			General Manager of Department of Business Administration			
	Masanori Araaki	Mar. 2015	Managing Executive Officer and General			
	(January 24, 1959)		Manager of Tohoku Branch	3,600		
	Re-election	Jan. 2017	Managing Executive Officer and General Manager of Sales Headquarters			
2		Mar. 2017	Director, Managing Executive Officer, General Manager of Sales Headquarters, General			
			Manager of Infrastructure Proposal Division,			
			and in charge of Corporate Relations			
		Mar. 2019	President & Representative Director, and			
			President of the Board (current position)			
	wealth of experience and know	sponsible positio ledge and a high	or ons of administration for many years in the Company level of expertise. He served in numerous key positions as Director and Managing Executive Officer in 2017	ions such as Genera		
	Representative Director in 2019	* *	5 5			
	=		cies will be reflected in important decision-making a	nd appropriate		
			he will contribute to the Company's sustainable grow			
	= -		uch, we hereby nominate him as a candidate for Dir			
	request that he he elected accor		, j 11111 as a valididade 101 D11			

request that he be elected accordingly.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned		
		Apr. 1981 Jan. 2015				
	Yutaka Yamaga	Jan. 2020	Executive Officer and Deputy General Manager of Department of Building			
	(October 22, 1962)	Mar. 2021	Director, Executive Officer, and General	1,700		
	Re-election		Manager of Department of Building			
		Mar. 2022	Director, Managing Executive Officer, and General Manager of Department of Building			
		Mar. 2024	Director, Managing Executive Officer, and			
3			General Manager of Department of Building			
			and in charge of THAI FUKUDA (current			
İ	D C ' ' ' 1'	1 ( D: 4	position)			
İ	Reasons for nomination as candid		or is of construction for many years in the Company and	d nossesses a		
		_	nd a high level of expertise. He served in numerous	•		
	_	-	Building of Kyushu Branch, and was appointed as I			
		-	Managing Executive Officer in 2022, taking charge o			
	Company.					
	The Company has concluded that his competencies will be reflected in important decision-making and appropriate					
		-	he will contribute to the Company's sustainable grov			
	request that he be elected accordi		uch, we hereby nominate him as a candidate for Dire	ector again and		
	request that he be elected accordi	Apr. 1984	Joined the Company			
İ		Jan. 2016	General Manager in charge of Department of			
			Civil Engineering of Niigata Main Branch			
		Jan. 2018	General Manager of Department of Civil			
			Engineering of Tokyo Main Branch			
		Jan. 2019	Deputy General Manager of Tokyo Main			
ı			Branch and General Manager of Department of			
	Hideaki Saito	I 2020	Civil Engineering of Tokyo Main Branch			
	(April 14, 1960)	Jan. 2020	Executive Officer and Deputy General Manager of Department of Civil Engineering	1,400		
	Re-election	Mar. 2020	Director, Executive Officer, and General			
Í		17141. 2020	Manager of Department of Civil Engineering			
		Mar. 2022	Director, Managing Executive Officer, and			
4			General Manager of Department of Civil			
			Engineering			
		Jan. 2024	Director, Managing Executive Officer, and			
			General Manager of Niigata Main Branch			
	Reasons for nomination as candid	lata for Directo	(current position)			
			of civil engineering for many years in the Company	and possesses a		
	_	-	and a high level of expertise. He served in numerous	-		
	_	_	Branch and was appointed as Director and Executive			
			r in 2022, taking charge of managing the Company.			
			cies will be reflected in important decision-making a			
			he will contribute to the Company's sustainable grov			
			uch, we hereby nominate him as a candidate for Dire	ector again and		
	request that he be elected accordi	ngıy.				

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's share owned
		Apr. 1985 July 2009 Jan. 2011	Joined the Company General Manager of Examination Division Executive Officer and General Manager of Department of Corporate Planning of Business Administration Headquarters	
	Shinichi Otsuka (June 25, 1962) Re-election	Mar. 2012 Jan. 2017	Senior Executive Officer and General Manager of Department of Corporate Planning of Business Administration Headquarters Senior Executive Officer and General Manager	1,60
	re decion	Mar. 2019	of Tohoku Branch Director, Executive Officer, and General	
5		Mar. 2022	Manager of Tokyo Main Branch Director, Managing Executive Officer, and General Manager of Tokyo Main Branch (current position)	
	Manager of Tohoku Branch at 2019. The Company has concluded supervision of the management long-term enhancement of contract of the contract of	nd has taken chargethat his competendat, through which proporate value. As s	level of expertise. He served in numerous key positive of managing the Company as Director and Executive cies will be reflected in important decision-making as the will contribute to the Company's sustainable growuch, we hereby nominate him as a candidate for Director.	ve Officer since nd appropriate vth and medium- to
	request that he be elected acco		1: 11 6	
		Apr. 1987 Jan. 2017	Joined the Company Deputy General Manager of Department of Civil Engineering of Tohoku Branch	
		Jan. 2018	General Manager in charge of Department of Civil Engineering of Tohoku Branch	
	Shuichi Sunada (May 1, 1964)	Jan. 2020	General Manager in charge of General Engineering Division of Department of Civil Engineering	1,10
	Re-election	Mar. 2020	Executive Officer and Deputy General Manager of Department of Civil Engineering	
6		Jan. 2024	Senior Executive Officer and General Manager of Department of Civil Engineering	
v		Mar. 2024	Director, Executive Officer, and General Manager of Department of Civil Engineering (current position)	
	wealth of hands-on experience as General Manager in charge the Company as Director and The Company has concluded	sponsible position and knowledge a of Department of Executive Officer that his competence	as of civil engineering for many years in the Compan and a high level of expertise. He served in numerous Civil Engineering of Tohoku Branch, and has taken	key positions such charge of managir nd appropriate

long-term enhancement of corporate value. As such, we hereby nominate him as a candidate for Director again and

request that he be elected accordingly.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, icant concurrent positions outside the Company	Number of the Company's shares owned		
		Apr. 1989 Apr. 2014 Jan. 2017	Joined the Company General Manager in charge of Department of Business Administration of Tohoku Branch General Manager in charge of Department of Corporate Planning			
	Toshio Omi (December 31, 1966)	Mar. 2021	Executive Officer and Deputy General Manager of Department of Business Administration and General Manager of Department of Corporate Planning	700		
_	Re-election	Mar. 2023	Director, Executive Officer, General Manager of Department of Business Administration and in charge of Business Governance, IR, Real Estate Business and THAI FUKUDA			
7		Mar. 2024	Director, Executive Officer, General Manager of Department of Business Administration and in charge of Business Governance, IR and Real Estate Business (current position)			
Tosi of e Mai Exe The sup-	Reasons for nomination as candidate for Director  Toshio Omi has been in responsible positions of administration for many years in the Company and possesses a wealth of experience and knowledge and a high level of expertise. He served in numerous key positions such as General Manager of Department of Corporate Planning and has taken charge of managing the Company as Director and Executive Officer since 2023.  The Company has concluded that his competencies will be reflected in important decision-making and appropriate supervision of the management, through which he will contribute to the Company's sustainable growth and medium-to long-term enhancement of corporate value. As such, we hereby nominate him as a candidate for Director again and					
	request that he be elected accordi	Apr. 1981  June 2017	Joined The Daishi Bank, Ltd. (currently, The Daishi Hokuetsu Bank, Ltd.) Managing Director			
	Jumatsu Eizuka (April 2, 1958) Re-election Outside	June 2020 June 2022	President and Representative Director of The Daishi JCB Card Co., Ltd. and The Daishi DC Card Co., Ltd.  President and Representative Director of The	100		
	Independent	Mar. 2023	Hokuetsu Card Co., Ltd. Outside Director of the Company (current position)			
8	Reasons for nomination as candidate for Outside Director and expected roles if elected  Jumatsu Eizuka has a wealth of knowledge, experience and capabilities through serving as a management executive of financial institutions. After taking up the position of Outside Director of the Company, his competencies have been reflected in important decision-making and appropriate supervision of the management, through which he has been contributing to the Company's sustainable growth and medium- to long-term enhancement of corporate value. The Company expects that he will provide supervision of the business execution of the Company and provide advice on the overall management. As such, we hereby nominate him as a candidate for Outside Director again and request that he be elected accordingly.  Matters concerning independence Mr. Eizuka satisfies the requirements for an independent officer as provided for in the regulations of the Tokyo Stock					

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
		Apr. 1988	Joined Television Niigata Network Co., Ltd.	
		July 2020	Head of Corporate Planning Office of	
			Corporate Management Promotion	
			Headquarters and Head of Work Style Reform Promotion Office	
		June 2021	Director of TeNY Service Co., Ltd.	
		Apr. 2022	Executive Officer, Head of Corporate	
			Management Promotion Office of Corporate	
	Sayuri Uehara (June 21, 1964) Re-election Outside Independent		Management Promotion Headquarters of	
			Television Niigata Network Co., Ltd.	
		June 2022	Director, General Manager of Corporate	300
			Management Promotion Headquarters, and	300
			Head of Corporate Management Promotion	
			Office	
		Mar. 2023	Outside Director of the Company (current	
9			position)	
		June 2023	Director, General Manager of Corporate	
			Management Promotion Headquarters, and	
			Supervising Group Companies of Television	
		1 2022	Niigata Network Co., Ltd. (current position)	
		June 2023	President & Representative Director of TeNY	
-	D C ' 4'	1:1 4 6 0 4 :1	Service Co., Ltd. (current position)	
			e Director and expected roles if elected rience and capabilities through serving as a corporat	a avagutiva Aftar
	-		company, her competencies have been reflected in	
			agement, through which she has been contributing to	-
			nhancement of corporate value. The Company expec	

(Notes)

1. There is no special interest between any of the candidates and the Company.

Matters concerning independence

Exchange.

2. Jumatsu Eizuka and Sayuri Uehara are currently Outside Directors of the Company. At the conclusion of the General Meeting of Shareholders, Jumatsu Eizuka and Sayuri Uehara will have been in their position for two years.

Ms. Uehara satisfies the requirements for an independent officer as provided for in the regulations of the Tokyo Stock

provide supervision of the business execution of the Company and provide advice on the overall management. As such,

we hereby nominate her as a candidate for Outside Director again and request that she be elected accordingly.

- 3. The Company has notified the Tokyo Stock Exchange that Jumatsu Eizuka and Sayuri Uehara are independent officers.
- 4. The Company has entered into agreements with Jumatsu Eizuka and Sayuri Uehara to limit their liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount provided for by Article 425, paragraph (1) of the same Act. If their re-election is approved, the Company plans to renew the aforementioned agreements.
- 5. The Company has concluded with an insurance company a directors and officers liability insurance policy, stipulated by Article 430-3, paragraph (1) of the Companies Act. The insurance policy covers damages and court costs that the insured, including Directors, may be legally liable for and is renewed every year. The full amount of the insurance premiums is borne by the Company. If each candidate is elected and assumes the position of Director, they will be included in the insured of the relevant insurance policy.

### **Proposal No. 2** Election of Three Directors Who Are Audit and Supervisory Committee Members

The terms of office of three Directors who are Audit and Supervisory Committee Members will expire at the conclusion of the General Meeting of Shareholders. Therefore, the Company proposes the election of three Directors who are Audit and Supervisory Committee Members

The candidates for Directors who are Audit and Supervisory Committee Members were decided based on deliberations and reports of the voluntary Nomination and Remuneration Committee, a majority of whose members are independent Outside Directors.

The consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows.

Candidate No.	Name	Present position and responsibility, etc.	Attributes
1	Katsuhiko Iwasaki	Director, Full-time Audit and Supervisory Committee Member	Re-election
2	Yoshinao Nakata	Outside Director, Audit and Supervisory Committee Member Certified public tax accountant of Yoshinao Nakata Public Tax Accountant Office	Re-election Outside Independent
3	Yoshihiro Wakatsuki	Outside Director, Audit and Supervisory Committee Member Representative Partner of Aoyama Law Office Outside Director (Audit and Supervisory Committee Member) of SEIHYO Co., Ltd.	Re-election Outside Independent

Re-election: Candidate for Director to be re-elected

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange, etc.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned	
		Apr. 1985	Joined the Company		
		Jan. 2011	General Manager in charge of Department of Business Administration of Tokyo Main Branch		
		Jan. 2016	General Manager of Legal Examination Division		
		Jan. 2017			
	Katsuhiko Iwasaki		Personnel of Department of Business		
	(December 13, 1962)		Administration	1,900	
	Re-election	Jan. 2020	Executive Officer and Deputy General Manager of Department of Business Administration	-,,,,,,	
		Mar. 2021	Director, Executive Officer, General Manager		
1			of Department of Business Administration and		
			in charge of Business Governance, IR and Real		
			Estate Business		
		Mar. 2022	Director, Executive Officer, General Manager		
i			of Department of Business Administration and		
i			in charge of Business Governance, IR, Real		
			Estate Business and THAI FUKUDA		
		Mar. 2023	Director, Full-time Audit and Supervisory		
			Committee Member (current position)		
			or who is Audit and Supervisory Committee Member		
			other key positions for many years in the Company		
	-	_	s regarding the Company as a whole. The Company	-	
	=		tandpoint by leveraging his competencies, and that h		
			and Supervisory Committee Member. As such, we her	•	
	as a candidate for Director who	is an Audit and	Supervisory Committee Member again and request t	hat he be elected	

accordingly.

Candidate No.	Name (Date of birth)		Career summary, position and responsibility in the Company, and significant concurrent positions outside the Company	
No.	Yoshinao Nakata (April 29, 1955) Re-election Outside Independent	Apr. 1979  July 1996  July 2006  July 2009  July 2015  Aug. 2016  Mar. 2017  Mar. 2023	Employed by Kanto Shinetsu Regional Taxation Bureau Chief of Administration and Legal Section of Personnel Division of Commissioner's Secretariat of National Tax Agency Internal Inspector of Kanto Shinetsu Regional Taxation Bureau of Commissioner's Secretariat of National Tax Agency District Director of Sado Tax Office District Director of Tokorozawa Tax Office Registered as a certified public tax accountant Tokyo Certified Public Tax Accountants' Association Shibuya Certified public tax accountant of Yoshinao Nakata Public Tax Accountant Office (current position) Outside Director of the Company Outside Director, Audit and Supervisory	Company's shares owned
	D 6		Committee Member (current position)	<u> </u>

Reasons for nomination as candidate for Outside Director who is Audit and Supervisory Committee Member and expected roles if elected

Yoshinao Nakata has served as an Outside Director since 2017, and as an Outside Director who is an Audit and Supervisory Committee Member from 2023. He has a wealth of knowledge, experience and capabilities as a certified public tax accountant from the Regional Taxation Bureau, and expresses appropriate views and opinions as a member of the Board of Directors and the Audit and Supervisory Committee based on his expert knowledge. The Company expects that he will provide supervision of the execution of duties by Directors and provide advice. As such, we hereby nominate him as a candidate for Outside Director who is an Audit and Supervisory Committee Member again and request that he be elected accordingly.

He has never in the past been involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an Outside Director based on the above reasons. Matters concerning independence

Mr. Nakata satisfies the requirements for an independent officer as provided for in the regulations of the Tokyo Stock Exchange.

Candidate No.	Name (Date of birth)		mary, position and responsibility in the Company, ficant concurrent positions outside the Company	Number of the Company's shares owned
3	Yoshihiro Wakatsuki (February 19, 1974) Re-election Outside Independent	Apr. 2000 Apr. 2003 Apr. 2006 Oct. 2008 Mar. 2014 Apr. 2017 May 2018 Mar. 2020 Apr. 2021 May 2022	Joined Tetsuya Sunada Law Office Representative Partner of Niigata Aoyama Law Office Vice Chairman of Niigata Bar Association Associate Professor of Graduate School of Practical Law of Niigata University Representative Partner of Niigata Aoyama Law Office, Inc (currently, Aoyama Law Office) (current position) Associate Professor of Faculty of Law of Niigata University Outside Audit & Supervisory Board Member of SEIHYO Co., Ltd. Outside Director (Audit and Supervisory Committee Member) of Snow Peak, Inc. Chairman of Niigata Bar Association Outside Director (Audit and Supervisory Committee Member) of SEIHYO Co., Ltd. (current position) Outside Director, Audit and Supervisory Committee Member of the Company (current position)	0
	expected roles if elected Yoshihiro Wakatsuki has served 2023. He has a wealth of knowld	as an Outside E	e Director who is Audit and Supervisory Committee Director who is an Audit and Supervisory Committee e and capabilities as an attorney, and expresses appro- and the Audit and Supervisory Committee based on	Member since opriate views and

(Notes) 1. There is no special interest between any of the candidates and the Company.

Matters concerning independence

Stock Exchange.

Committee Member again and request that he be elected accordingly.

2. Yoshinao Nakata is currently an Outside Director who is Audit and Supervisory Committee Member of the Company. At the conclusion of the General Meeting of Shareholders, Yoshinao Nakata will have been in his position for two years. At the conclusion of the General Meeting of Shareholders, his tenure since assuming office as Outside Director will have been eight years.

knowledge. The Company expects that he will provide supervision of the execution of duties by Directors and provide advice. As such, we hereby nominate him as a candidate for Outside Director who is an Audit and Supervisory

He has never in the past been involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an Outside Director based on the above reasons.

Mr. Wakatsuki satisfies the requirements for an independent officer as provided for in the regulations of the Tokyo

- Yoshihiro Wakatsuki is currently an Outside Director who is Audit and Supervisory Committee Member of the Company.
   At the conclusion of the General Meeting of Shareholders, Yoshihiro Wakatsuki will have been in his position for two years.
- The Company has notified the Tokyo Stock Exchange that Yoshinao Nakata and Yoshihiro Wakatsuki are independent officers.
- 5. The Company has entered into agreements with Katsuhiko Iwasaki, Yoshinao Nakata and Yoshihiro Wakatsuki to limit their liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount provided for by Article 425, paragraph (1) of the same Act. If re-election of each candidate is approved, the Company plans to renew the aforementioned agreements.
- 6. The Company has concluded with an insurance company a directors and officers liability insurance policy, stipulated by Article 430-3, paragraph (1) of the Companies Act. The insurance policy covers damages and court costs that the insured, including Directors, may be legally liable for and is renewed every year. The full amount of the insurance premiums is borne by the Company. If each candidate is elected and assumes the position of Directors who are Audit and Supervisory Committee Members, they will be included in the insured of the relevant insurance policy.

# (Reference information)

Expertise and experience of the Directors and the Directors who are Audit and Supervisory Committee Members subject to approval and adoption of the proposal as originally proposed at the General Meeting of Shareholders

Name	Corporate planning	Finance & accounting	Legal & risk	Civil engineering business	Building construction business	Sales & marketing	Human resources	Technology & IT
Katsuyuki Fukuda	•					•	•	
Masanori Araaki	•	•				•	•	
Yutaka Yamaga					•			•
Hideaki Saito				•		•		•
Shinichi Otsuka	•	•	•			•		•
Shuichi Sunada				•				•
Toshio Omi	•	•						
Jumatsu Eizuka	•	•				•	•	
Sayuri Uehara	•						•	
Katsuhiko Iwasaki		•	•				•	•
Yoshinao Nakata		•	•				•	
Yoshihiro Wakatsuki			•				•	

<sup>\*</sup> The above list does not reflect all knowledge, experience and competencies of Directors and candidates for Director.

# **Proposal No. 3** Election of One Substitute Director Who Is Audit and Supervisory Committee Member

The Company requests approval for the election of one substitute Director who is Audit and Supervisory Committee Member to be ready to fill a vacant position should the number of Directors who are Audit and Supervisory Committee Members fall below the number required by laws and regulations.

The consent of the Audit and Supervisory Committee has been obtained for this proposal.

The candidate for substitute Director who is Audit and Supervisory Committee Member is as below. Kazutomo Tsurui is the candidate for Outside Director who is Audit and Supervisory Committee Member.

Name	Present position, etc.	Attributes
Kazutomo Tsurui	President and Representative Director of TSURUI SANGYO Corporation	
	President and Representative Director of HOKURIKU GAS CO., LTD.	Outside
	Outside Director (Audit and Supervisory Committee Member) of The	Independent
	Daishi Hokuetsu Bank, Ltd.	

Outside: Candidate for Outside Director

Independent: Independent officer as defined by the securities exchange, etc.

Name (Date of birth)	Career summary, position in the Company, and significant concurrent positions outside the Company		Number of the Company's shares owned
Kazutomo Tsurui (October 27, 1971) Outside Independent	Apr. 1995  June 2004  June 2006  June 2011  June 2012  June 2015  Apr. 2017  June 2022	Joined Ministry of International Trade and Industry (the current Ministry of Economy, Trade, and Industry)  Managing Director of TSURUI SANGYO Corporation Director of HOKURIKU GAS CO., LTD.  President and Representative Director of TSURUI SANGYO Corporation (current position)  Vice President and Representative Director of HOKURIKU GAS CO., LTD.  Director of SECOM JOSHINETSU CO., LTD.  President and Representative Director of HOKURIKU GAS CO., LTD. (current position)  Outside Director (Audit and Supervisory Committee Member) of The Daishi Hokuetsu Bank, Ltd. (current position)	0

Reasons for nomination as candidate for substitute Outside Director who is Audit and Supervisory Committee Member Kazutomo Tsurui has a wealth of experience and a high level of insights from having served as a corporate executive. The Company judges he will appropriately fulfill his duties as an Outside Director from an objective and neutral standpoint by leveraging his competencies. As such, we hereby nominate him as a candidate for substitute Outside Director who is Audit and Supervisory Committee Member and request that he be elected accordingly.

Matters concerning independence

Mr. Tsurui satisfies the requirements for an independent officer as provided for in the regulations of the Tokyo Stock Exchange.

- (Notes) 1. There is no special interest between the candidate for substitute Outside Director who is Audit and Supervisory Committee Member and the Company.
  - 2. If Kazutomo Tsurui is elected as an Outside Director who is Audit and Supervisory Committee Member, the Company plans to notify the Tokyo Stock Exchange that he is an independent officer.
  - 3. If Kazutomo Tsurui is elected as an Outside Director who is Audit and Supervisory Committee Member, the Company plans to enter into an agreement with him to limit his liability for damages under Article 423, paragraph (1) of the Companies Act to the minimum liability amount provided for by Article 425, paragraph (1) of the same Act.
  - 4. The Company has concluded with an insurance company a directors and officers liability insurance policy, stipulated by Article 430-3, paragraph (1) of the Companies Act. The insurance policy covers damages and court costs that the insured may be legally liable for. If Kazutomo Tsurui assumes the position of Outside Director who is Audit and Supervisory Committee Member, he will be included in the insured of the relevant insurance policy.