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(Code Number: 1887)
August 6, 2026
(Commencement of Electronic Provision of Documents: August 3, 2026)

To Shareholders with Voting Rights

Isao Hayashi
Representative Director and President
JDC CORPORATION
4-3-13 Toranomon, Minato-ku,
Tokyo, Japan

Notice of Convocation of the 97th Ordinary General Meeting of Shareholders

Dear Shareholders,

We would like to express our appreciation for your continued support and patronage.

Please be notified that the 97th Ordinary General Meeting of Shareholders of JDC CORPORATION (the "Company") will be held as described below.

When convening this Ordinary General Meeting of Shareholders, the Company has taken the electronic provision measures to provide information that constitutes the Reference Documents for the Ordinary General Meeting of Shareholders, etc. (matters subject to the electronic provision measures) and has posted these matters as the "Notice of Convocation of the 97th Ordinary General Meeting of Shareholders" on the following website, etc. on the Internet.

The Company website
http://www.jdc-corporation.com/ir/

Tokyo Stock Exchange (TSE) website (Listed Company Search)
https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do

Please access the TSE website above, enter "JDC CORPORATION" in the "Issue name (company name)" field or our code number "1887" in the "Code" field and click on "Search" to find search results. Then, click on "Basic information" and "Documents for public inspection/PR information" in this order to view the relevant information.

Net de Shoshu (Japanese only)
https://s.srdb.jp/1887/

If you are unable to attend the meeting in person, please refer to the Reference Documents for the Ordinary General Meeting of Shareholders in the electronic provision measures and exercise your voting rights by 5:30 p.m. JST on Wednesday, August 26, 2026.

1. **Date and Time:** Thursday, August 27, 2026 at 10:00 a.m. JST
(Reception is scheduled to start at 9:00 a.m.)
2. **Venue:** 5F Meeting Room, Head Office of the Company located at Hulic Kamiyacho Building, 4-3-13 Toranomon, Minato-ku, Tokyo, Japan
(If you need assistance when attending the General Meeting of Shareholders in person, please contact us in advance at +81-3-6777-7881 (the main number))

3. Meeting Agenda:

Matters to be reported:

1. The Business Report and the Consolidated Financial Statements for the Company's 97th fiscal year (June 1, 2025–May 31, 2026), and the results of audits by the Accounting Auditor and the Audit and Supervisory Committee of the Consolidated Financial Statements
2. The Non-consolidated Financial Statements for the Company's 97th fiscal year (June 1, 2025–May 31, 2026)

Proposals to be resolved:

Proposal 1 Appropriation of Surplus

Proposal 2 Election of 6 (six) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

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- The documents mailed to shareholders who have not made a request for delivery of documents include the Notice of Convocation, the Reference Documents for the Ordinary General Meeting of Shareholders, and a summary of the Business Report.
- In the documents mailed to shareholders who have made a request for delivery of documents, Consolidated Statements of Changes in Equity and Notes to Consolidated Financial Statements, and Non-consolidated Statements of Changes in Equity and Notes to Non-consolidated Financial Statements are not presented pursuant to the provisions of laws and regulations, and Article 14 of the Company's Articles of Incorporation. Accordingly, the documents mailed to shareholders constitute only part of the documents audited by the Audit and Supervisory Committee and the Accounting Auditor in the preparation of the Audit Report.
- If any amendments are made to matters subject to the electronic provision measures, such amendments will be posted on the respective websites where the matters are posted.
- If there are any significant changes in the operation of the Ordinary General Meeting of Shareholders, they will be posted on the Company's website.
  The Company's website: http://www.jdc-corporation.com/ir/

Reference Documents for the Ordinary General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

Returning profits to shareholders is one of the priority issues of the Company's management. As a basic policy, the Company secures internal reserves needed to strengthen the financial standing and prepare for future business development, while maintaining stable dividends, after due consideration of the business results and the business environment.

In view of the above policy and the business results for the fiscal year under review, the Company proposes to pay 15 yen per share as a year-end dividend for the fiscal year under review. Accordingly, the annual dividend including an interim dividend of 10 yen will amount to 25 yen per share.

Based on the above, the surplus will be appropriated as follows.

Matters related to the year-end dividends

(1) Type of dividend property

Cash

(2) Allotment of dividend property and the total amount thereof

15 yen per common share of the Company

totaling 1,206,915,810 yen

(3) Effective date for the dividends from surplus

August 28, 2026

Proposal 2: Election of 6 (six) Directors (Excluding Directors Who Are Audit and Supervisory Committee Members)

The terms of office of all 6 (six) Directors (excluding Directors who are Audit and Supervisory Committee Members) will expire at the conclusion of this Ordinary General Meeting of Shareholders. Accordingly, the Company proposes the election of 6 (six) Directors (excluding Directors who are Audit and Supervisory Committee Members).

The Audit and Supervisory Committee has expressed that there are no matters in particular that should be raised at the meeting about this proposal.

The candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) are as follows:

No.	Name		Current positions and responsibilities at the Company
1	Yukio Hasegawa	New appointment	Managing Officer; Head of Building Division
2	Yutaka Kikuchi	Reappointment	Director; Executive Officer; General Manager, New Business & Regional Co-Creation Initiative Office; responsible for Safety & Health Management Office
3	Kenji Moriya	Reappointment	Director; Representative Director and President of Kokudo BuilACE Corporation
4	Hidetaka Matsuishi	Reappointment Outside	Director
5	Yukie Toge	Reappointment Outside	Director
6	Kenichi Morijiri	New appointment Outside	–

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Director at meeting conclusion)</th><th>Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">1</td><td>
Yukio Hasegawa
(February 17, 1968)
(–)

New appointment</td><td>April 1990 Joined the Company
June 2021 General Manager of Building Department, Building Division, Nagoya Branch
June 2022 Head of Large Construction Site Management Department, Building Division
June 2023 Executive Officer; Deputy Head of Building Division; Sustainable Management Division
August 2023 Executive Officer; Head of Building Division
August 2025 Managing Officer; Head of Building Division (incumbent)</td><td>6,837</td></tr>
<tr><td colspan="3">[Reason for nomination as a candidate for Director]
Mr. Yukio Hasegawa has accumulated abundant experience in construction work at the forefront of the building business since joining the Company, and after leading multiple large-scale projects as Site Manager, he has held prominent posts, including General Manager of Building Department, contributing to strengthening on-site capabilities and organizational management. After assuming the position of Executive Officer in June 2023, he concurrently served in the Sustainable Management Division and was involved in promoting ESG management, and from August of the same year, he has overseen the business as Head of Building Division, achieving profitability in the division through thorough profit-and-loss management, which greatly contributed to improving the Company’s earnings. The Company believes that, through his proven management ability and strong leadership, he is able to drive, on a company-wide basis, the improvement of capital efficiency and the sustainable enhancement of the Group’s corporate value, with the aim of achieving the restructuring of a management foundation that continuously generates profit and the return to a growth trajectory, as outlined in the “Medium-Term Management Plan 2027.” Therefore, the Company newly nominated him as a candidate for Director.
[Attendance at the Board of Directors meetings]
–</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Director at meeting conclusion)</th><th colspan="2">Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">2</td><td>
Yutaka Kikuchi
(November 15, 1965)
(Three years)

Reappointment</td><td>April 1989
August 2002
June 2018

August 2019

June 2023

August 2023

June 2024

June 2025</td><td>Joined the Company
Site Manager of Morioka Site, Tohoku Branch
General Manager of Sales Department (Tohoku), Building Division
General Manager of Civil Engineering Sales Department (Tohoku), Civil Engineering Division; General Manager of Tohoku Branch
Executive Officer; Deputy Head of Civil Engineering Division; General Manager of General Marketing Management Department
Director; Executive Officer in charge of General Marketing Management
Director; Executive Officer; General Manager of Strategic Business Promotion Office; responsible for Safety & Health Management Office
Director; Executive Officer; General Manager of New Business & Regional Co-Creation Initiative Office; responsible for Safety & Health Management Office (incumbent)</td><td>32,963</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Director]
Mr. Yutaka Kikuchi has been involved in the commercial sales division, especially in the Tohoku region, for many years, and has held prominent posts, including General Manager of Tohoku Branch. Since June 2024, leveraging his abundant experience in the commercial sales division, he has served as General Manager of the Strategic Business Promotion Office (currently the New Business & Regional Co-Creation Initiative Office), which was set up for the purpose of developing new businesses segments. In this role, he has been engaged in new business development activities such as community development and decarbonization. The Company believes that he is able to contribute to enhancing the Group's corporate value by using his strong management skills and extensive network of contacts in promoting the "Create New Businesses & Regional Co-creation," as outlined in the Medium-Term Management Plan 2027. Therefore, the Company renominated him as a candidate for Director.
[Attendance at the Board of Directors meetings]
100% (attended 15 out of 15 meetings)</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Director at meeting conclusion)</th><th colspan="2">Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">3</td><td>
Kenji Moriya
(March 19, 1963)
(One year)

Reappointment</td><td>April 1986
June 2014

April 2017

December 2018

June 2020

October 2020

June 2021

June 2022

August 2022

August 2023

August 2025</td><td>Joined the Company
General Manager of Building Department 3, Building Business Division, East Japan Regional Office
General Manager of Cost Management Department, Building Business Division, West Japan Regional Office
General Manager of Building Department, West Japan Building Business Unit (Osaka), Building Division
Deputy Head of Building Division; General Manager of Tokyo Branch
Deputy Head of Building Division; General Manager of Facilities Department; General Manager of Project Management Department
Executive Officer; Deputy Head of Building Division; General Manager of Facilities Department; General Manager of Remodeling Department
Executive Officer; Building Division (in charge of remodeling); seconded to Kokudo BuilACE Corporation
Executive Officer; Building Division (in charge of remodeling) of the Company; Executive Director of Kokudo BuilACE Corporation
Representative Director and President of Kokudo BuilACE Corporation
Director of the Company; Representative Director and President of Kokudo BuilACE Corporation (incumbent)</td><td>56,266</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Director]
Mr. Kenji Moriya has accumulated abundant experience, particularly in the building business, since joining the Company, and has held prominent posts in the building division successively. Since he assumed the position of Representative Director and President of Kokudo BuilACE Corporation, a group company, in August 2023, he has led the growth of the company, which specializes mainly in renewal projects, and contributed to improving its performance. Furthermore, since assuming the position of Director of the Company in August 2025, while fulfilling his responsibilities as Director, he has been working to strengthen the building business and building lifecycle-related businesses from a Group management perspective. Under the Medium-Term Management Plan 2027, the building business aims to “From Stable to Growth Business,” with a particular emphasis on developing services that support the entire building lifecycle, including renewal projects. In light of this, he is scheduled to assume the position of Managing Officer effective August 27, 2026, and is expected to play a core role in the execution of these business areas as well. The Company will continue to leverage his abundant experience, management skills, and track record as Director to enhance the corporate value of the entire Group. Therefore, the Company renominated him as a candidate for Director.
[Attendance at the Board of Directors meetings]
100% (attended 11 out of 11 meetings)</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Outside Director at meeting conclusion)</th><th colspan="2">Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">4</td><td>
Hidetaka Matsuishi
(February 22, 1957)
(Four years)

Reappointment
Outside
Independent</td><td>April 1981
October 2000

January 2003
April 2005
April 2008

April 2009

July 2009

April 2014

June 2016

April 2018

June 2018
April 2021

August 2022
June 2023</td><td>Joined Ricoh Company, Ltd.
General Manager of SCM Innovation Center, Marketing Group of Ricoh Company, Ltd.
President of Nishi Tokyo Ricoh Co., Ltd.
President of Ricoh Tohoku Co., Ltd.
General Manager of Business Strategy Center, Marketing Group of Ricoh Company, Ltd.
General Manager of Major Accounts Marketing Division, Marketing Group
Representative Director and President of Ricoh IT Solutions Co., Ltd.
Group Executive Officer (Corporate Senior Vice President) of Ricoh Company, Ltd.
Representative Director, President and CEO of RICOH LEASING COMPANY, LTD.
Corporate Senior Vice President
General Manager of Japan Marketing Group of Ricoh Company, Ltd.
Representative Director, President and CEO of Ricoh Japan Corporation
Corporate Executive Vice President
CFO of Ricoh Company, Ltd.
General Manager of Business Planning Division
Director of Ricoh Company, Ltd.
Executive Corporate Officer
General Manager of Corporate Planning Division
Joined the Company; Director (incumbent)
Outside Director (Audit and Supervisory Committee Member) of SCSK Corporation (incumbent)</td><td>1,177</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Outside Director and overview of expected role, etc.]
Mr. Hidetaka Matsuishi has held prominent posts in a company that is engaged in a business different from the construction business, which is the Company’s main business, and possesses extensive knowledge of corporate management. Since assuming the position of Director of the Company in August 2022, he has provided supervision and advice primarily in the fields of “corporate management,” “accounting,” “ICT & DX,” and “sales,” fulfilling his role expected of Outside Director appropriately. Following his appointment, we expect him to continue to provide supervision and advice on the overall management of the Company as an Outside Director, utilizing the knowledge and insight he has gained thus far.
[Attendance at the Board of Directors meetings]
100% (attended 15 out of 15 meetings)</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Outside Director at meeting conclusion)</th><th colspan="2">Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">5</td><td>
Yukie Toge
(December 22, 1966)
(Four years)

Reappointment
Outside
Independent</td><td>May 1999
February 2003
June 2007
March 2019

June 2019

August 2022</td><td>Registered as a Certified Public Accountant
Head of Toge Yukie CPA Office (incumbent)
Representative Director of Felice Consulting Ltd. (incumbent)
Outside Director (Audit & Supervisory Committee Member) of Mabuchi Motor Co., Ltd.
Outside Audit & Supervisory Board Member of Seven Bank, Ltd.
Joined the Company; Director (incumbent)</td><td>3,740</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Outside Director and overview of expected role, etc.]
Ms. Yukie Toge has expertise as a certified public accountant, along with extensive insight into and abundant practical experience in IT and internal controls, having worked for many years in consulting in the fields of accounting and IT. Furthermore, she has achievements through multifaceted involvement in corporate management, having served as an outside director for several publicly traded companies engaged in domains different from the Company’s main business. Since assuming the position of Director of the Company in August 2022, she has provided supervision and advice primarily in the fields of “accounting,” “human resource development,” and “ICT & DX,” fulfilling her role expected of Outside Director appropriately. Following her appointment, we expect her to continue to provide supervision and advice on the overall management of the Company as an Outside Director, utilizing the experience and knowledge she has gained thus far.
[Attendance at the Board of Directors meetings]
100% (attended 15 out of 15 meetings)</td></tr>
</table>

<table>
<tr><th>No.</th><th>Name
(Date of birth)
(Years as Outside Director at meeting conclusion)</th><th colspan="2">Career summaries, positions, responsibilities and significant concurrent positions</th><th>Number of shares of the Company held</th></tr>
<tr><td rowspan="2">6</td><td>
Kenichi Morijiri
(August 5, 1963)
(–)

New appointment
Outside
Independent</td><td>April 1986
November 1999

July 2007

June 2009

June 2013

July 2015

April 2016

June 2017

June 2019</td><td>Joined Tokyo Electric Power Company
Executive Officer
General Manager of Technology Division of Houseplus Corporation
Director of Design Center, Life Energy Center, Sales Department, Head Office of Tokyo Electric Power Company
Managing Director
General Manager of Consulting Business Division of ReBITA Inc.
General Manager of Group Business Department, Business Reform Division, Head Office of Tokyo Electric Power Company
General Manager of Smart Life & Business Service Division of Customer Service Company, Head Office
Managing Director
General Manager of Living Business Division of TEPCO Energy Partner, Inc.
Audit Mission Director of Tokyo Electric Power Company Holdings, Inc.
Managing Director of Tokyo Power Technology, Ltd. (incumbent)</td><td>0</td></tr>
<tr><td colspan="4">[Reason for nomination as a candidate for Outside Director and overview of expected role, etc.]
Mr. Kenichi Morijiri has held prominent posts, including Managing Director and Audit Mission Director, at TEPCO Group and other companies, and possesses extensive experience and broad insight in corporate management. In particular, he possesses the execution capability to successfully commercialize new business as the head of a newly established company, as well as in-depth specialized knowledge in the environmental and energy business fields. Based on these experiences, the Company expects him to provide objective and appropriate supervision of business execution and useful advice toward improving capital efficiency, in the fields of "corporate management," "human resource development," "ICT & DX," and "sales & marketing," as well as from the perspective of the energy business and sustainability promotion, which the Company positions as growth fields under the Medium-Term Management Plan. Following his appointment, we expect him to make a significant contribution to the sustainable enhancement of the Group's corporate value as an Outside Director, utilizing his extensive management experience and specialized insight.
[Attendance at the Board of Directors meetings]
–</td></tr>
</table>

(Notes)

1. The "number of shares of the Company held" by each of the candidates for Director (excluding Directors who are Audit and Supervisory Committee Members) presents the number of shares including those held through JDC Officers Shareholding Association.
2. There are no special interests between any of the candidates and the Company.
3. Mr. Hidetaka Matsuishi is Director (Audit and Supervisory Committee Member) of SCSK Corporation. However, there are no transactions between this company and the Company.
4. Ms. Yukie Toge is Head of Toge Yukie CPA Office and Representative Director of Felice Consulting Ltd. However, there are no transactions between those two companies and the Company.
5. Mr. Kenichi Morijiri is Managing Director of Tokyo Power Technology, Ltd. However, there are no transactions between this company and the Company.
6. Mr. Hidetaka Matsuishi, Ms. Yukie Toge, and Mr. Kenichi Morijiri are candidates for Outside Director. The Company has filed a notification designating its Outside Directors as independent directors as prescribed by the Tokyo Stock Exchange, and if their election is approved, Mr. Hidetaka Matsuishi and Ms. Yukie Toge will continue to serve as independent directors, and Mr. Kenichi Morijiri will newly become an independent director.
7. The Company has concluded agreements with Mr. Hidetaka Matsuishi and Ms. Yukie Toge to limit their liability for damages to the amount stipulated by laws and regulations, in accordance with Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation of the Company. If their reappointment is approved, the Company will extend the aforementioned agreements with both of them.
8. If the election of Mr. Kenichi Morijiri is approved, the Company will sign an agreement with him to limit his liability for damages to the amount stipulated by laws and regulations, in accordance with Article 427, Paragraph 1 of the Companies Act and the Articles of Incorporation of the Company.
9. The Company has entered into a liability insurance agreement for officers, etc. with an insurance company as stipulated in Article 430-3, Paragraph 1 of the Companies Act. The outline of the agreement is described on page 25 of the Business

Report (4. (3) Outline of the Content of Liability Insurance Agreement for Officers, etc.) (in Japanese). If the elections of the candidates for Director are approved, they will be included as insured parties in said insurance agreement.

10. Ms. Yukie Toge's name in her family register is Yukie Iijima.

Reference

If all candidates stated in this Notice are appointed as proposed, the Board of Directors will have members with diverse expertise as follows.

Name	Gender	Independence	Position	Main areas of expertise: Corporate management	Finance and Accounting	Legal affairs Compliance	Human resource development	ICT & DX Technological development Construction technology	Sales Marketing
Yukio Hasegawa	Male		Representative Director, President and CEO; COO	○				○	○
Yutaka Kikuchi	Male		Director; Executive Officer; General Manager, New Business & Regional Co-Creation Initiative Office; responsible for Safety & Health Management Office	○					○
Kenji Moriya	Male		Director; Managing Officer (in charge of Building Business); Representative Director and President, Kokudo BuilACE Corporation	○				○	○
Hidetaka Matsuishi	Male	Independent	Director (Outside)	○	○			○	○
Yukie Toge	Female	Independent	Director (Outside)		○		○	○	
Kenichi Morijiri	Male	Independent	Director (Outside)	○			○	○	○
Ichiro Sone	Male		Director, Full-time Audit and Supervisory Committee Member	○	○				
Fumihiko Kamoshida	Male	Independent	Director, Audit and Supervisory Committee Member (Outside)	○	○	○			
Kensaku Watanabe	Male	Independent	Director, Audit and Supervisory Committee Member (Outside)			○			

Definition of Each Skill

Corporate management	Having experience in corporate management (including sustainability and ESG) gained as Director or through other posts in a publicly traded company or the Group, or equivalent knowledge/experience
Finance and Accounting	Having professional knowledge on/experience in finance and accounting gained as a certified public accountant or through other posts, or management experience at a financial institution
Legal affairs Compliance	Having knowledge/experience relating to legal affairs or compliance gained as an attorney-at-law or through other posts
Human resource development	Having knowledge/experience relating to strengthening human capital, diversity & inclusion, and human resource management
ICT & DX Technological development Construction technology	Having knowledge/experience relating to telecommunications, digital transformation (DX), technological development, or construction technologies
Sales Marketing	Having knowledge on/experience in sales and marketing relating to business in a publicly traded company or the Group