

SHIMIZU CORPORATION

Consolidated Financial Report [Japanese GAAP] For the year ended March 31, 2026



Shares Listed: Tokyo Stock Exchange Prime Market and Nagoya Stock Exchange Premier Market
 Stock Code: 1803
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Scheduled date of general meeting of shareholders: June 26, 2026
 Scheduled date to file securities report: June 24, 2026
 Scheduled date to commence dividend payments: June 29, 2026
 Supplementary documents on financial results: Yes
 Holding of financial results presentation: Yes (for analysts and institutional investors)

1. Consolidated Financial Highlights

(Yen amounts have been rounded down to the nearest million)

(1) Consolidated Results of Operations

(Percentage figures are changes from the previous fiscal year)

	Net Sales (Millions of Yen)		Operating Income (Millions of Yen)		Ordinary Income (Millions of Yen)		Net Income attributable to shareholders of the Corporation (Millions of Yen)	
	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)
Year ended March 31, 2026	2,057,802	5.8%	118,669	67.1%	122,324	70.7%	126,617	91.8%
Year ended March 31, 2025	1,944,360	(3.0%)	71,030	—	71,664	—	66,015	284.6%

	Net Income per share (Yen)	Diluted Net Income per share (Yen)	ROE (Ratio of Net Income to Owners' Equity)	ROA (Ratio of Ordinary Income to Total Assets)	Ratio of Operating Income to Net Sales
Year ended March 31, 2026	186.68	—	13.8%	4.7%	5.8%
Year ended March 31, 2025	94.80	—	7.6%	2.8%	3.7%

(Reference) Equity in earnings of affiliates Year ended March 31, 2026 : (125) Millions of Yen Year ended March 31, 2025 : (405) Millions of Yen

(2) Consolidated Financial Position

	Total Assets (Millions of Yen)	Net Assets (Millions of Yen)	Ratio of Owners' Equity attributable to shareholders of the Corporation	Net Assets per share (Yen)
As of March 31, 2026	2,654,382	1,001,175	36.8%	1,439.89
As of March 31, 2025	2,524,219	923,922	34.1%	1,260.48

(Reference) Owners' Equity (Net Assets less non-controlling interests) As of March 31, 2026 : 977,977 Millions of Yen As of March 31, 2025 : 860,077 Millions of Yen

(Note) During the fiscal year ended March 2026, the Company finalized the provisional accounting treatment for business combinations, and the figures for the fiscal year ended March 2025 reflect the details of the finalized provisional accounting treatment.

(3) Consolidated Cash Flows

	Cash Flows from Operating Activities (Millions of Yen)	Cash Flows from Investing Activities (Millions of Yen)	Cash Flows from Financing Activities (Millions of Yen)	Cash and Cash Equivalents at End of Year (Millions of Yen)
As of March 31, 2026	41,639	(6,858)	(120,591)	354,492
As of March 31, 2025	159,094	7,813	(71,102)	438,144

2. Dividends

	Dividends per share					Total amount of Dividends (Millions of Yen)	Dividends payout ratio (consolidated)	Ratio of Dividends to Net Assets (consolidated)
	End of 1Q (Yen)	End of 2Q (Yen)	End of 3Q (Yen)	Year-End (Yen)	Total (Yen)			
Year ended March 31, 2025	—	17.50	—	20.50	38.00	26,201	40.1%	3.0%
Year ended March 31, 2026	—	22.00	—	50.00	72.00	48,844	38.6%	5.3%
Year ending March 31, 2027(Forecast)	—	38.50	—	38.50	77.00		40.2%	

(Reference) Consolidated dividends pay out ratio for the fiscal year ended March 2026 deducting 5,927 million yen of Gain on negative goodwill is 40.5%.

3. Forecast of Consolidated Results of Operations for the Fiscal Year Ending March 2027 (From April 1, 2026 to March 31, 2027)

(Percentage figures are changes from the previous fiscal year)

	Net Sales (Millions of Yen)		Operating Income (Millions of Yen)		Ordinary Income (Millions of Yen)		Net Income attributable to shareholders of the Corporation (Millions of Yen)		Net Income per share (Yen)
	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount	Change (%)	Amount
Year ending March 31, 2027	2,310,000	12.3%	153,000	28.9%	148,000	21.0%	130,000	2.7%	191.40

Explanatory Notes

(1) Significant changes in the scope of consolidation during the period : Yes

Newly added subsidiaries: 1 company (Aomi Construction Co., Ltd.) Excluded subsidiaries: None

(2) Changes in accounting policies and in accounting estimates, and restatements

- ① Changes in accounting policies due to amendment of accounting standards : None
- ② Changes in accounting policies other than ① above : None
- ③ Changes in accounting estimates : None
- ④ Restatements : None

(3) Number of shares issued (Common stock)

① Number of issued shares at the end of the period (including treasury stock)

FY2025 ended March 31, 2026	716,689,413	FY2024 ended March 31, 2025	716,689,413

② Number of treasury stocks at the end of the period

FY2025 ended March 31, 2026	37,488,136	FY2024 ended March 31, 2025	34,346,010

③ Average number of shares issued during the period

FY2025 ended March 31, 2026	678,240,852	FY2024 ended March 31, 2025	696,347,691

(Reference) Summary of Nonconsolidated Financial Results

1. Nonconsolidated Financial Highlights

(1) Nonconsolidated Results of Operations

(Percentage figures are changes from the previous fiscal year)

	Net Sales (Millions of Yen)		Operating Income (Millions of Yen)		Ordinary Income (Millions of Yen)		Net Income (Millions of Yen)	
Year ended March 31, 2026	1,589,544	5.9%	84,269	91.4%	96,374	86.5%	132,947	114.0%
Year ended March 31, 2025	1,501,519	(4.8%)	44,029	—	51,674	—	62,139	435.4%

	Net Income per share (Yen)	Diluted Net Income per share (Yen)
Year ended March 31, 2026	196.02	—
Year ended March 31, 2025	89.24	—

(2) Nonconsolidated Financial Position

	Total Assets (Millions of Yen)	Net Assets (Millions of Yen)	Ratio of Owners' Equity to Total Assets	Net Assets per share (Yen)
As of March 31, 2026	2,250,585	801,006	35.6%	1,179.34
As of March 31, 2025	2,074,174	690,629	33.3%	1,012.14

(Reference) Owners' Equity As of March 31, 2026 : 801,006 Millions of Yen As of March 31, 2025 : 690,629 Millions of Yen

2. Forecast of Nonconsolidated Results of Operations

for the Fiscal Year Ending March 2027 (From April 1, 2026 to March 31, 2027)

(Percentage figures are changes from the previous fiscal year)

	Net Sales (Millions of Yen)		Operating Income (Millions of Yen)		Ordinary Income (Millions of Yen)		Net Income (Millions of Yen)		Net Income per share (Yen)
Year ending March 31, 2027	1,750,000	10.1%	123,000	46.0%	129,000	33.9%	124,000	(6.7%)	182.57

This report is not subject to audit procedures by certified public accountants or audit firms.

Explanation regarding appropriate use of forecasts, and other specific comments

The forecast figures are based on the information that the Company is able to obtain at the present point. However, actual results may be different due to various factors, including, but not limited to, changes in the future economic conditions.

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PERFORMANCE RESULTS

(1) Consolidated

(Billions of Yen)

	Current Fiscal Year		Previous Fiscal Year		Increase (Decrease)	
	〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		〔 From:Apr 1, 2024 To :Mar 31, 2025 〕		Rate(%)	
Construction Contracts		1,845.3		1,696.0	149.2	8.8
Gross Profit	11.8%	218.6	9.3%	157.8	60.7	38.5
Real Estate and Other		212.5		248.3	(35.8)	(14.4)
Gross Profit	18.6%	39.4	15.1%	37.5	1.8	4.9
Net Sales		2,057.8		1,944.3	113.4	5.8
Gross Profit	12.5%	258.0	10.1%	195.4	62.6	32.0
S, G & A Expenses		139.4		124.4	14.9	12.1
Operating Income	5.8%	118.6	3.7%	71.0	47.6	67.1
Net Financial Revenue		1.9		3.5	(1.5)	(44.6)
Others		1.6		(2.9)	4.6	—
Ordinary Income	5.9%	122.3	3.7%	71.6	50.6	70.7
Special Gains (Losses)		71.0		36.6	34.3	93.5
Income Before Taxes		193.3		108.3	84.9	78.4
Income Taxes		64.2		37.9	26.2	69.2
Net Income Attributable to Non-Controlling Interests		2.4		4.3	(1.8)	(43.4)
Net Income Attributable to Shareholders of the Corporation	6.2%	126.6	3.4%	66.0	60.6	91.8

(Consolidated)	Current Fiscal Year		Previous Fiscal Year		Increase(Decrease)	
	〔 Mar 31, 2026 〕		〔 Mar 31, 2025 〕		Rate(%)	
Interest-bearing Debt		567.4		591.3	(23.9)	(4.0)
[Nonrecourse Borrowings]		[35.0]		[59.4]	[(24.3)]	[(40.9)]

Debt/Equity Ratio	0.58 times	0.69 times
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(2) Nonconsolidated

(Billions of Yen)

	Current Fiscal Year		Previous Fiscal Year		Increase (Decrease)	
	〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		〔 From:Apr 1, 2024 To :Mar 31, 2025 〕		Rate(%)	
Construction Contracts		1,489.6		1,381.9	107.6	7.8
[Architectural Construction]		[1,190.8]		[1,099.2]	[91.6]	[8.3]
[Civil Engineering]		[298.7]		[282.6]	[16.0]	[5.7]
Gross Profit	10.6%	157.5	7.9%	109.1	48.4	44.3
[Architectural Construction]	10.8%	[128.8]	7.3%	[79.9]	[48.9]	[61.2]
[Civil Engineering]	9.6%	[28.7]	10.3%	[29.2]	[(0.4)]	[(1.7)]
Real Estate and Other		99.9		119.5	(19.6)	(16.4)
Gross Profit	21.9%	21.9	19.4%	23.2	(1.3)	(5.7)
Net Sales		1,589.5		1,501.5	88.0	5.9
Gross Profit	11.3%	179.5	8.8%	132.4	47.0	35.6
S, G & A Expenses		95.2		88.3	6.8	7.8
Operating Income	5.3%	84.2	2.9%	44.0	40.2	91.4
Net Financial Revenue		10.8		10.2	0.5	5.7
Others		1.3		(2.5)	3.8	—
Ordinary Income	6.1%	96.3	3.4%	51.6	44.7	86.5
Special Gains (Losses)		89.5		39.7	49.8	125.5
Income Before Taxes		185.9		91.3	94.5	103.5
Income Taxes		52.9		29.2	23.7	81.2
Net Income	8.4%	132.9	4.1%	62.1	70.8	114.0

(Nonconsolidated)	Current Fiscal Year		Previous Fiscal Year		Increase(Decrease)	
	〔 Mar 31, 2026 〕		〔 Mar 31, 2025 〕		Rate(%)	
Interest-bearing Debt		478.3		488.4	(10.1)	(2.1)
[Nonrecourse Borrowings]		[—]		[24.1]	[(24.1)]	[—]

PERFORMANCE FORECASTS

(1) Consolidated

(Billions of Yen)

	Following Fiscal Year Forecast		Current Fiscal Year Result		Increase (Decrease)	
	〔 From:Apr 1, 2026 To :Mar 31, 2027 〕		〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		Rate(%)	
Construction Contracts		2,065.0		1,845.3	219.6	11.9
Gross Profit	13.1%	270.0	11.8%	218.6	51.3	23.5
Real Estate and Other		245.0		212.5	32.4	15.3
Gross Profit	14.3%	35.0	18.6%	39.4	(4.4)	(11.2)
Net Sales		2,310.0		2,057.8	252.1	12.3
Gross Profit	13.2%	305.0	12.5%	258.0	46.9	18.2
S, G & A Expenses		152.0		139.4	12.5	9.0
Operating Income	6.6%	153.0	5.8%	118.6	34.3	28.9
Net Financial Revenue		(5.0)		1.9	(6.9)	—
Others		0.0		1.6	(1.6)	(100.0)
Ordinary Income	6.4%	148.0	5.9%	122.3	25.6	21.0
Special Gains (Losses)		50.0		71.0	(21.0)	(29.6)
Income Before Taxes		198.0		193.3	4.6	2.4
Income Taxes		67.0		64.2	2.7	4.3
Net Income Attributable to Non-Controlling Interests		1.0		2.4	(1.4)	(59.5)
Net Income Attributable to Shareholders of the Corporation	5.6%	130.0	6.2%	126.6	3.3	2.7
Interest-bearing Debt		Less than 720.0		567.4	152.5	26.9

(2) Nonconsolidated

(Billions of Yen)

	Following Fiscal Year Forecast		Current Fiscal Year Result		Increase (Decrease)	
	〔 From:Apr 1, 2026 To :Mar 31, 2027 〕		〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		Rate(%)	
Construction Contracts		1,660.0		1,489.6	170.3	11.4
[Architectural Construction]		[1,360.0]		[1,190.8]	[169.1]	[14.2]
[Civil Engineering]		[300.0]		[298.7]	[1.2]	[0.4]
Gross Profit	12.7%	210.0	10.6%	157.5	52.4	33.3
[Architectural Construction]	[13.2%	[180.0]	[10.8%	[128.8]	[51.1]	[39.7]
[Civil Engineering]	[10.0%	[30.0]	[9.6%	[28.7]	[1.2]	[4.4]
Real Estate and Other		90.0		99.9	(9.9)	(9.9)
Gross Profit	16.7%	15.0	21.9%	21.9	(6.9)	(31.6)
Net Sales		1,750.0		1,589.5	160.4	10.1
Gross Profit	12.9%	225.0	11.3%	179.5	45.4	25.3
S, G & A Expenses		102.0		95.2	6.7	7.1
Operating Income	7.0%	123.0	5.3%	84.2	38.7	46.0
Net Financial Revenue		6.5		10.8	(4.3)	(39.8)
Others		(0.5)		1.3	(1.8)	—
Ordinary Income	7.4%	129.0	6.1%	96.3	32.6	33.9
Special Gains (Losses)		50.0		89.5	(39.5)	(44.2)
Income Before Taxes		179.0		185.9	(6.9)	(3.7)
Income Taxes		55.0		52.9	2.0	3.8
Net Income	7.1%	124.0	8.4%	132.9	(8.9)	(6.7)
Interest-bearing Debt		Less than 600.0		478.3	121.6	25.4

BREAKDOWN OF SALES AND GROSS PROFIT (NONCONSOLIDATED)

(1) Performance Results

(Billions of Yen)

	Current Fiscal Year Result 〔 From:Apr 1, 2025 To :Mar 31, 2026 〕			Previous Fiscal Year Result 〔 From:Apr 1, 2024 To :Mar 31, 2025 〕			Increase (Decrease)				
	Sales	Gross Profit		Sales	Gross Profit		Sales		Gross Profit		
		Profit Rate (%)			Profit Rate (%)		Rate (%)		Rate (%)		
Construction business											
Architectural Construction											
Domestic	1,139.6	11.6%	131.6	1,058.8	7.6%	80.9	80.8	7.6%	50.6	62.6%	
Overseas	51.2	(5.4)	(2.7)	40.4	(2.5)	(1.0)	10.7	26.7	(1.7)	—	
Sub total	1,190.8	10.8	128.8	1,099.2	7.3	79.9	91.6	8.3	48.9	61.2	
Civil Engineering											
Domestic	259.1	10.0	25.9	240.6	10.8	25.9	18.5	7.7	0.0	0.2	
Overseas	39.5	6.9	2.7	42.0	7.8	3.2	(2.4)	(5.9)	(0.5)	(16.2)	
Sub total	298.7	9.6	28.7	282.6	10.3	29.2	16.0	5.7	(0.4)	(1.7)	
Domestic	1,398.7	11.3	157.6	1,299.4	8.2	106.9	99.3	7.6	50.7	47.4	
Overseas	90.8	(0.0)	(0.0)	82.5	2.7	2.2	8.3	10.1	(2.2)	—	
Total	1,489.6	10.6	157.5	1,381.9	7.9	109.1	107.6	7.8	48.4	44.3	
Real Estate and Other	99.9	21.9	21.9	119.5	19.4	23.2	(19.6)	(16.4)	(1.3)	(5.7)	
Grand Total	1,589.5	11.3	179.5	1,501.5	8.8	132.4	88.0	5.9	47.0	35.6	

(2) Performance Forecasts

(Billions of Yen)

	Following Fiscal Year Forecast 〔 From:Apr 1, 2026 To :Mar 31, 2027 〕			Current Fiscal Year Result 〔 From:Apr 1, 2025 To :Mar 31, 2026 〕			Increase (Decrease)				
	Sales	Gross Profit		Sales	Gross Profit		Sales		Gross Profit		
		Profit Rate (%)			Profit Rate (%)		Rate (%)		Rate (%)		
Construction business											
Architectural Construction											
Domestic	1,270.0	13.9%	176.0	1,139.6	11.6%	131.6	130.3	11.4%	44.3	33.7%	
Overseas	90.0	4.4	4.0	51.2	(5.4)	(2.7)	38.7	75.7	6.7	—	
Sub total	1,360.0	13.2	180.0	1,190.8	10.8	128.8	169.1	14.2	51.1	39.7	
Civil Engineering											
Domestic	265.0	10.6	28.0	259.1	10.0	25.9	5.8	2.3	2.0	7.8	
Overseas	35.0	5.7	2.0	39.5	6.9	2.7	(4.5)	(11.6)	(0.7)	(27.3)	
Sub total	300.0	10.0	30.0	298.7	9.6	28.7	1.2	0.4	1.2	4.4	
Domestic	1,535.0	13.3	204.0	1,398.7	11.3	157.6	136.2	9.7	46.3	29.4	
Overseas	125.0	4.8	6.0	90.8	(0.0)	(0.0)	34.1	37.6	6.0	—	
Total	1,660.0	12.7	210.0	1,489.6	10.6	157.5	170.3	11.4	52.4	33.3	
Real Estate and Other	90.0	16.7	15.0	99.9	21.9	21.9	(9.9)	(9.9)	(6.9)	(31.6)	
Grand Total	1,750.0	12.9	225.0	1,589.5	11.3	179.5	160.4	10.1	45.4	25.3	

CONSOLIDATED BALANCE SHEETS

(Millions of Yen)

	Current Fiscal Year [Mar 31, 2026]	Previous Fiscal Year [Mar 31, 2025]
(ASSETS)		
Current Assets:		
Cash	237,992	294,162
Notes and accounts receivable-trade	953,196	810,473
Electronically recorded monetary claims	31,865	21,570
Marketable securities	118,000	144,000
Real estate for sale	7,145	9,149
Costs on uncompleted construction contracts	40,342	41,405
Costs on uncompleted real estate development projects	49,018	31,875
Other inventories	4,494	3,819
Other current assets	171,428	162,877
Less: Allowance for doubtful accounts	(1,478)	(2,275)
Total current assets	1,612,004	1,517,057
Non-Current Assets:		
Tangible fixed assets:		
Buildings and structures	399,740	415,698
Machinery, vehicles, tools, furniture and fixtures	221,015	202,521
Land	322,378	284,728
Construction in progress	21,350	13,175
Less: Accumulated depreciaton	(305,687)	(286,906)
Total tangible fixed assets	658,797	629,217
Intangible fixed assets	42,020	33,974
Investments and other assets:		
Investment securities	303,343	299,507
Deffered tax assets	5,311	22,427
Net defined benefit asset	2,403	842
Other investments	32,487	23,153
Less: Allowance for doubtful accounts	(1,985)	(1,961)
Total investments and other assets	341,559	343,969
Total non-current assets	1,042,378	1,007,161
Total assets	2,654,382	2,524,219

(Millions of Yen)

	Current Fiscal Year [Mar 31, 2026]	Previous Fiscal Year [Mar 31, 2025]
(LIABILITIES)		
Current Liabilities:		
Notes and accounts payable-trade	352,949	328,999
Electronically recorded obligations	74,243	70,883
Short-term borrowings	237,383	243,576
Current portion of non-recourse borrowings	3,619	28,815
Current portion of bonds payable	10,000	30,000
Income taxes payable	45,493	17,423
Advances received on uncompleted construction contracts	183,710	165,457
Deposits received	183,527	148,586
Warranty reserve	5,153	4,140
Reserve for expected losses on construction contracts in process	64,536	103,999
Other current liabilities	79,658	66,500
Total current liabilities	1,240,276	1,208,382
Non-Current Liabilities:		
Bonds payable	156,000	126,000
Non-recourse bonds payable	450	—
Long-term borrowings	128,930	132,362
Non-recourse borrowings	31,028	30,597
Deferred tax liabilities	3,520	2,361
Deferred tax liabilities for revaluation reserve for land	16,604	17,011
Net defined benefit liability	21,552	42,424
Other non-current liabilities	54,843	41,156
Total non-current liabilities	412,930	391,914
Total liabilities	1,653,206	1,600,296
(NET ASSETS)		
Shareholders' Equity:		
Common stock, no par value	74,365	74,365
Additional paid-in capital	42,491	43,586
Retained earnings	710,527	612,186
Less: Treasury stock, at cost	(43,821)	(36,903)
Total shareholders' equity	783,563	693,234
Accumulated Other Comprehensive Income:		
Net unrealized gain (loss) on other securities, net of taxes	129,657	119,404
Deferred gain (loss) on hedging, net of taxes	(24)	67
Revaluation reserve for land, net of taxes	22,283	22,868
Foreign currency translation adjustments	11,378	10,077
Remeasurements of defined benefit plans	31,118	14,423
Total accumulated other comprehensive income	194,414	166,842
Non-controlling Interests	23,198	63,844
Total net assets	1,001,175	923,922
Total liabilities and net assets	2,654,382	2,524,219

CONSOLIDATED STATEMENTS OF INCOME

(Millions of Yen)

	Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕		Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕	
Net Sales:				
Construction contracts		1,845,300		1,696,021
Real estate development and other		212,501		248,339
Total net sales		2,057,802		1,944,360
Cost of Sales:				
Construction contracts		1,626,639		1,538,157
Real estate development and other		173,070		210,749
Total cost of sales		1,799,710		1,748,906
Gross profit:				
Construction contracts	[11.8%]	218,660	[9.3%]	157,864
Real estate development and other	[18.6%]	39,431	[15.1%]	37,590
Total gross profit	12.5%	258,091	10.1%	195,454
Selling, General and Administrative Expenses		139,422		124,423
Operating income	5.8%	118,669	3.7%	71,030
Non-Operating Income:				
Interest income		3,869		3,507
Dividend income		5,666		6,057
Foreign exchange gain		2,732		—
Other non-operating income		2,216		2,147
Total non-operating income		14,485		11,712
Non-Operating Expenses:				
Interest expenses		7,569		6,016
Foreign exchange loss		—		2,664
Other non-operating expenses		3,259		2,397
Total non-operating expenses		10,829		11,079
Ordinary income	5.9%	122,324	3.7%	71,664
Special Gains:				
Gain on sales of fixed assets		2,299		1,153
Gain on sales of investment securities		88,174		39,382
Gain on negative goodwill		5,927		—
Total special gains		96,401		40,535
Special Losses:				
Loss on sales of fixed assets		107		208
Loss on sales of investment securities		—		98
Loss on devaluation of investment securities		828		327
Impairment loss on fixed assets		24,453		3,208
Total special losses		25,389		3,843
Income before income taxes		193,336		108,356
Income taxes current		59,830		31,274
Income taxes deferred		4,416		6,696
Total income taxes		64,247		37,971
Net income		129,089		70,385
Net income attributable to non-controlling interests		2,471		4,370
Net income attributable to shareholders of the Corporation	6.2%	126,617	3.4%	66,015

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Millions of Yen)

	Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕
Net income	129,089	70,385
Other comprehensive income:		
Net unrealized gain (loss) on other securities, net of taxes	10,235	(44,651)
Deferred gain (loss) on hedging, net of taxes	(40)	246
Revaluation reserve for land, net of taxes	10	(486)
Foreign currency translation adjustments	1,439	4,644
Remeasurements of defined benefit plans	16,878	(2,125)
Share of other comprehensive income of associates accounted for using equity method	8	15
Total other comprehensive income	28,532	(42,357)
Comprehensive income	157,621	28,028
Comprehensive income attributable to:		
Shareholders of the Corporation	154,784	22,916
Non-controlling interests	2,837	5,111

CONSOLIDATED STATEMENTS OF CASH FLOWS

(Millions of Yen)

	Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕
Cash Flows from Operating Activities:		
Income before income taxes	193,336	108,356
Adjustments for:		
Depreciation and amortization	33,511	33,478
Impairment loss on fixed assets	24,453	3,208
Gain on negative goodwill	(5,927)	—
Increase (decrease) in allowance for doubtful accounts	(765)	315
Increase (decrease) in reserve for expected losses on construction contracts in process	(39,464)	(21,792)
Increase (decrease) in net defined benefit liability	632	(164)
Loss (gain) on sales of fixed assets	(2,192)	(945)
Loss (gain) on valuation of investment securities	828	327
Loss (gain) on sales of investment securities	(88,174)	(39,283)
Interest and dividend income	(9,535)	(9,565)
Interest expenses	7,569	6,016
(Increase) decrease in notes and accounts receivable-trade	(130,734)	79,031
(Increase) decrease in real estate for sale	25,735	18,946
(Increase) decrease in costs on uncompleted construction contracts	3,290	1,752
(Increase) decrease in uncompleted real estate development projects	(15,927)	(3,626)
(Increase) decrease in other inventories	(1,452)	250
Increase (decrease) in notes and accounts payable-trade	23,541	15,604
Increase (decrease) in advances received on uncompleted construction contracts	14,222	11,803
Other, net	40,324	(12,107)
Subtotal	73,272	191,606
Interest and dividends received	9,338	9,680
Interest paid	(7,399)	(6,056)
Income taxes paid	(33,571)	(36,135)
Net cash provided by (used in) operating activities	41,639	159,094

(Millions of Yen)

	Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕
Cash Flows from Investing Activities:		
Acquisition of tangible fixed assets	(98,654)	(34,076)
Proceeds from sales of tangible fixed assets	5,269	3,055
Acquisition of marketable securities and investment securities	(8,709)	(7,686)
Proceeds from sales of marketable securities and investment securities	109,544	59,917
Acquisition of shares of subsidiaries resulting in change in scope of consolidation	(8,163)	(10,360)
Other, net	(6,144)	(3,036)
Net cash provided by (used in) investing activities	(6,858)	7,813
Cash Flows from Financing Activities:		
Net increase (decrease) in short-term borrowings	16,022	(33,921)
Proceeds from long-term borrowings	40,033	56,000
Repayments of long-term borrowings	(66,718)	(23,731)
Proceeds from non-recourse borrowings	4,050	6,435
Repayments of non-recourse borrowings	(28,815)	(33,640)
Proceeds from issuance of bonds	40,000	31,000
Redemption of bonds	(30,000)	(20,000)
Proceeds from issuance of non-recourse bonds	450	—
Purchase of treasury stock	(10,014)	(34,520)
Dividends	(28,872)	(16,856)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(55,439)	—
Other, net	(1,287)	(1,867)
Net cash provided by (used in) financing activities	(120,591)	(71,102)
Effect of exchange rate changes on Cash and Cash Equivalents	2,158	3,097
Net increase (decrease) in Cash and Cash Equivalents	(83,651)	98,903
Cash and Cash Equivalents at beginning of year	438,144	339,240
Cash and Cash Equivalents at end of year	354,492	438,144

NONCONSOLIDATED BALANCE SHEETS

(Millions of Yen)

	Current Fiscal Year [Mar 31, 2026]	Previous Fiscal Year [Mar 31, 2025]
(ASSETS)		
Current Assets:		
Cash	123,208	181,722
Notes receivable	5	257
Electronically recorded monetary claims	28,098	17,272
Accounts receivable from completed construction contracts	774,154	655,188
Marketable securities	118,000	144,000
Real estate for sale	206	4,124
Costs on uncompleted construction contracts	35,615	39,945
Costs on uncompleted real estate development projects	10,301	1,853
Raw materials and supplies	893	909
Prepaid expenses	151	185
Other current assets	152,714	143,277
Less: Allowance for doubtful accounts	(895)	(1,730)
Total current assets	1,242,454	1,187,006
Non-Current Assets:		
Tangible fixed assets:		
Buildings	296,429	290,656
Less: Accumulated depreciation	(123,011)	(117,657)
Buildings, net	173,417	172,999
Structures	12,119	12,046
Less: Accumulated depreciation	(5,770)	(5,463)
Structures, net	6,349	6,582
Machinery and equipment	34,425	26,916
Less: Accumulated depreciation	(16,622)	(14,589)
Machinery and equipment, net	17,803	12,327
Vessels	40,907	40,886
Less: Accumulated depreciation	(8,424)	(5,684)
Vessels, net	32,482	35,201
Vehicles	1,207	1,285
Less: Accumulated depreciation	(607)	(723)
Vehicles, net	599	562
Tools, furniture and fixtures	15,857	16,338
Less: Accumulated depreciation	(11,084)	(11,112)
Tools, furniture and fixtures, net	4,772	5,225
Land	242,038	210,158
Construction in progress	19,025	11,684
Total tangible fixed assets	496,489	454,742

(Millions of Yen)

	Current Fiscal Year [Mar 31, 2026]	Previous Fiscal Year [Mar 31, 2025]
Intangible fixed assets:		
Leasehold interests in land	6,377	6,346
Software	8,110	5,992
Other intangible fixed assets	2,898	2,853
Total intangible fixed assets	17,386	15,193
Investments and other assets:		
Investment securities	260,860	265,417
Investments in subsidiaries and affiliates	178,370	97,232
Investments in other securities of subsidiaries and affiliates	16,070	12,011
Investments in capital	1,023	675
Long-term loans receivable from subsidiaries and associates	1,871	1,914
Claims in bankruptcy or reorganization proceedings	158	147
Long-term prepaid expenses	6,164	349
Deffered tax assets	14,633	24,928
Other investments	16,995	16,420
Less: Allowance for doubtful accounts	(1,892)	(1,865)
Total investments and other assets	494,254	417,232
Total non-current assets	1,008,131	887,168
Total assets	2,250,585	2,074,174

(Millions of Yen)

	Current Fiscal Year [Mar 31, 2026]	Previous Fiscal Year [Mar 31, 2025]
(LIABILITIES)		
Current Liabilities:		
Notes payable	—	2,979
Electronically recorded obligations	72,599	68,484
Accounts payable for construction contracts	268,112	259,873
Short-term borrowings	198,113	206,083
Current portion of non-recourse borrowings	—	24,150
Current portion of bonds payable	10,000	30,000
Lease liabilities	1,049	884
Accounts payable-other	26,931	26,884
Accrued expenses	28,093	19,111
Income taxes payable	37,996	10,794
Advances received on uncompleted construction contracts	163,261	146,920
Deposits received	187,811	144,529
Warranty reserve	4,617	3,869
Reserve for expected losses on construction contracts in process	63,135	102,682
Asset retirement obligations	80	80
Other current liabilities	439	415
Total current liabilities	1,062,242	1,047,742
Non-Current Liabilities:		
Bonds payable	156,000	126,000
Long-term borrowings	114,202	102,227
Lease liabilities	8,629	1,036
Deferred tax liabilities for revaluation reserve for land	16,604	17,011
Reserve for employees' retirement benefits	53,272	52,894
Reserve for expected losses on affiliates' businesses	1,956	1,956
Asset retirement obligations	437	437
Other non-current liabilities	36,234	34,239
Total non-current liabilities	387,336	335,801
Total liabilities	1,449,579	1,383,544
(NET ASSETS)		
Shareholders' Equity:		
Common stock, no par value	74,365	74,365
Additional paid-in capital:		
Capital reserve	43,143	43,143
Other additional paid-in capital	2,774	—
Total additional paid-in capital	45,918	43,143
Retained earnings:		
Legal reserve	18,394	18,394
Other retained earnings:		
Reserve for advanced depreciation of non-current assets	4,360	4,457
Contingent Reserve	405,100	405,100
Retained earnings brought forward	145,759	40,991
Total retained earnings	573,614	468,943
Less: Treasury stock, at cost	(43,821)	(36,903)
Total shareholders' equity	650,076	549,548
Valuation and Translation Adjustments:		
Net unrealized gain (loss) on other securities, net of taxes	128,618	118,144
Deferred gain (loss) on hedging, net of taxes	27	67
Revaluation reserve for land, net of taxes	22,283	22,868
Total valuation and translation adjustments	150,929	141,081
Total net assets	801,006	690,629
Total liabilities and net assets	2,250,585	2,074,174

NONCONSOLIDATED STATEMENTS OF INCOME

(Millions of Yen)

	Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕		Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕	
Net Sales:				
Construction contracts		1,489,615		1,381,963
Real estate development and other		99,928		119,556
Total net sales		1,589,544		1,501,519
Cost of Sales:				
Construction contracts		1,332,022		1,272,786
Real estate development and other		78,010		96,316
Total cost of sales		1,410,033		1,369,103
Gross profit:				
Construction contracts	[10.6%]	157,592	[7.9%]	109,176
Real estate development and other	[21.9%]	21,918	[19.4%]	23,239
Total gross profit	11.3%	179,510	8.8%	132,416
Selling, General and Administrative Expenses		95,241		88,386
Operating income	5.3%	84,269	2.9%	44,029
Non-Operating Income:				
Interest income		1,996		2,454
Interest on securities		643		83
Dividend income		13,293		10,941
Foreign exchange gain		2,629		—
Other non-operating income		1,175		1,288
Total non-operating income		19,738		14,768
Non-Operating Expenses:				
Interest expenses		4,046		2,632
Interest on bonds		1,085		626
Foreign exchange loss		—		2,703
Other non-operating expenses		2,501		1,160
Total non-operating expenses		7,633		7,123
Ordinary income	6.1%	96,374	3.4%	51,674
Special Gains:				
Gain on sales of fixed assets		2,244		1,109
Gain on sales of investment securities		87,920		39,251
Total special gains		90,164		40,360
Special Losses:				
Loss on sales of fixed assets		105		3
Loss on sales of investment securities		—		96
Loss on devaluation of investment securities		500		319
Impairment loss on fixed assets		—		228
Total special losses		605		648
Income before income taxes		185,934		91,386
Income taxes current		48,087		21,904
Income taxes deferred		4,899		7,343
Total income taxes		52,986		29,247
Net income	8.4%	132,947	4.1%	62,139

BREAKDOWN OF ORDERS (NONCONSOLIDATED)

(Millions of Yen)

	Current Fiscal Year Result 〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		Previous Fiscal Year Result 〔 From:Apr 1, 2024 To :Mar 31, 2025 〕		Increase (Decrease)	
		Proportion (%)		Proportion (%)		Rate (%)
Construction business (orders)						
Architectural Construction						
Domestic	1,351,374	74.9	989,287	77.5	362,087	36.6
Overseas	99,218	5.5	59,027	4.6	40,190	68.1
Sub total	1,450,592	80.4	1,048,314	82.1	402,278	38.4
Civil Engineering						
Domestic	320,793	17.8	209,906	16.4	110,887	52.8
Overseas	33,171	1.8	18,783	1.5	14,388	76.6
Sub total	353,965	19.6	228,689	17.9	125,275	54.8
Domestic	1,672,168	92.7	1,199,193	93.9	472,974	39.4
Overseas	132,390	7.3	77,811	6.1	54,579	70.1
Total	1,804,558	100	1,277,004	100	527,553	41.3
Real Estate and Other	93,617		127,215		(33,597)	(26.4)
Grand Total	1,898,176		1,404,220		493,956	35.2

(Reference: Overseas Construction Orders)

(Millions of Yen)

	Current Fiscal Year Result 〔 From:Apr 1, 2025 To :Mar 31, 2026 〕		Previous Fiscal Year Result 〔 From:Apr 1, 2024 To :Mar 31, 2025 〕		Increase (Decrease)	
						Rate (%)
Shimizu Corporation	132,390		77,811		54,579	70.1
Subsidiaries	110,474		55,954		54,520	97.4
Total	242,864		133,765		109,099	81.6

ORDERS, SALES AND BACKLOG (NONCONSOLIDATED)
for the fiscal year ended March 31, 2025 and 2026

(1) Construction orders awarded and contracts

(Millions of Yen)

		Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕	Increase (Decrease)	
					Rate(%)
Architectural Construction	Domestic	1,351,374	989,287	362,087	36.6
	Overseas	99,218	59,027	40,190	68.1
	Sub total	1,450,592	1,048,314	402,278	38.4
Civil Engineering	Domestic	320,793	209,906	110,887	52.8
	Overseas	33,171	18,783	14,388	76.6
	Sub total	353,965	228,689	125,275	54.8
Construction business (orders)		1,804,558	1,277,004	527,553	41.3
Real estate development and other (contracts)		93,617	127,215	(33,597)	(26.4)
Total		1,898,176	1,404,220	493,956	35.2

(2) Net sales

(Millions of Yen)

		Current Fiscal Year 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Previous Fiscal Year 〔From:Apr 1, 2024〕 〔To :Mar 31, 2025〕	Increase (Decrease)	
					Rate(%)
Architectural Construction	Domestic	1,139,654	1,058,834	80,819	7.6
	Overseas	51,238	40,455	10,782	26.7
	Sub total	1,190,892	1,099,290	91,602	8.3
Civil Engineering	Domestic	259,125	240,611	18,514	7.7
	Overseas	39,597	42,061	(2,463)	(5.9)
	Sub total	298,723	282,673	16,050	5.7
Construction business		1,489,615	1,381,963	107,652	7.8
Real estate development and other		99,928	119,556	(19,628)	(16.4)
Total		1,589,544	1,501,519	88,024	5.9

(3) Backlog

(Millions of Yen)

		Current Fiscal Year 〔 Mar 31, 2026 〕	Previous Fiscal Year 〔 Mar 31, 2025 〕	Increase (Decrease)	
					Rate(%)
Architectural Construction	Domestic	1,758,465	1,546,745	211,720	13.7
	Overseas	134,848	86,868	47,980	55.2
	Sub total	1,893,314	1,633,614	259,700	15.9
Civil Engineering	Domestic	554,821	493,153	61,667	12.5
	Overseas	120,621	127,046	(6,425)	(5.1)
	Sub total	675,442	620,200	55,242	8.9
Construction business		2,568,757	2,253,814	314,942	14.0
Real estate development and other		68,212	74,523	(6,310)	(8.5)
Total		2,636,969	2,328,337	308,632	13.3

ORDERS AND CONTRACTS FORECAST (NONCONSOLIDATED)
for the fiscal year ending March 2027

(Millions of Yen)

		Following Fiscal Year Forecast 〔From:Apr 1, 2026〕 〔To :Mar 31, 2027〕	Current Fiscal Year Result 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Increase (Decrease)	
					Rate(%)
Architectural Construction	Domestic	1,090,000	1,351,374	(261,374)	(19.3)
	Overseas	60,000	99,218	(39,218)	(39.5)
	Sub total	1,150,000	1,450,592	(300,592)	(20.7)
Civil Engineering	Domestic	250,000	320,793	(70,793)	(22.1)
	Overseas	50,000	33,171	16,828	50.7
	Sub total	300,000	353,965	(53,965)	(15.2)
Construction business (orders)		1,450,000	1,804,558	(354,558)	(19.6)
Real estate development and other (contracts)		100,000	93,617	6,382	6.8
Total		1,550,000	1,898,176	(348,176)	(18.3)

(Reference: Overseas Construction Orders)

(Millions of Yen)

		Following Fiscal Year Forecast 〔From:Apr 1, 2026〕 〔To :Mar 31, 2027〕	Current Fiscal Year Result 〔From:Apr 1, 2025〕 〔To :Mar 31, 2026〕	Increase (Decrease)	
					Rate(%)
Shimizu Corporation		110,000	132,390	(22,390)	(16.9)
Subsidiaries		190,000	110,474	79,525	72.0
Total		300,000	242,864	57,135	23.5