Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

September 19, 2025

To all parties concerned

Company name: Br.Holdings Corporation

Name of representative: Kimiyasu Fujita
President and Representative Director
(Securities code: 1726, Tokyo Stock Exchange Prime Market)

Contact: Yutaka Urabe
Director, General Manager of Administration Division
(Phone: +81-82-261-2860)

Notice Regarding Completion of Payment for Disposal of Treasury Stock as Restricted Stock Incentive for the Employee Shareholding Association and Partial Forfeiture

Br.Holdings Corporation. (The “Company”) hereby announces that the payment procedures regarding the disposal of treasury stock as a Restricted Stock Incentive Plan for the Employee Shareholding Association were completed today, which was resolved at the Board of Directors’ meeting held on June 20, 2025.The details of the treasury stock is as follows. The company announces that there have been changes to the number of shares to be disposed of and the total value of the disposal originally planned, due to partial forfeiture as described below. For details concerning this matter, please refer to the “Notice Regarding Disposal of Treasury Stock as Restricted Stock Incentive for the Employee Shareholding Association” dated June 20, 2025.

1. Outline of the Disposal (Changed parts are underlined.)

	After the change	Before the change
(1) Disposal date	September 19, 2025	September 19, 2025
(2) Type and number of shares to be disposed of	78,300 shares of common stock of the Company	168,000 shares of common stock of the Company
(3) Disposal price	327 yen per share	327 yen per share
(4) Total disposal amount	25,604,100 yen	54,936,000 yen
(5) Method of allotment (scheduled allottees)	By way of third-party allotment (Br.Holdings Group Employee Shareholding Association: 78,300 shares)	By way of third-party allotment (Br.Holdings Group Employee Shareholding Association: 168,000 shares)

2. Reason for the Change

The changes in the number of shares to be disposed of and the total value of disposal are due to the finalization of the number of members who agreed to the restricted stock incentive system for the employee shareholding association.

END