



NIHON DENGI CO., LTD.

FY2027 First Quarter Supplementary Material

July 24, 2026



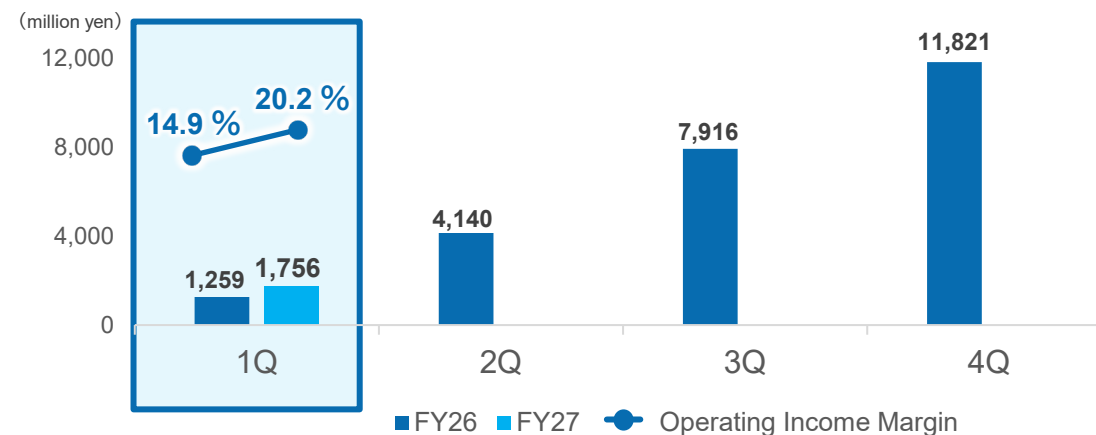


- Net sales increased due to sales growth in both the air conditioning instrumentation-related business and the industrial systems-related business.
- Profits increased significantly year-over-year due to sales growth from robust construction demand and improved profitability through efforts to raise profit margins.

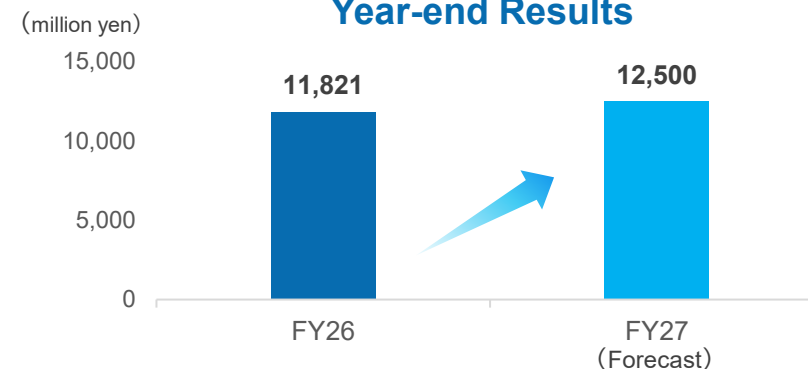
Consolidated Statement of Income

	FY26 1Q	FY27 1Q		
	Results	Results	YoY Change	Percentage Change
(million yen)				
Net Sales	8,424	8,696	272	3.2%
Gross Income	3,551	4,086	535	15.1%
Gross Profit Margin	42.2%	47.0%	4.8%	—
Operating Income	1,259	1,756	496	39.4%
Operating Income Margin	14.9%	20.2%	5.3%	—
Ordinary Income	1,353	1,911	557	41.2%
Net Income	931	1,298	366	39.3%

Operating Income Trend



Year-end Results

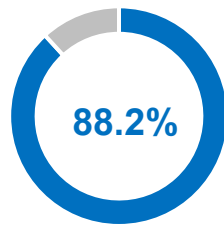




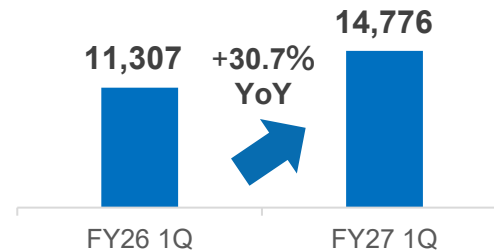
Air Conditioning Instrumentation-Related Business

- ▶ **Orders Received:** New installation work for factories, accommodation facilities, and others increased.
Work for existing facilities for factories, data centers, and others increased.
- ▶ **Net Sales** : New installation work for factories, medical facilities, and others decreased following a strong prior-year performance, while work for existing facilities for factories, office, and others increased.

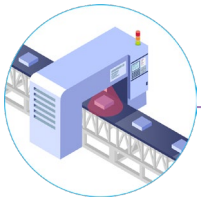
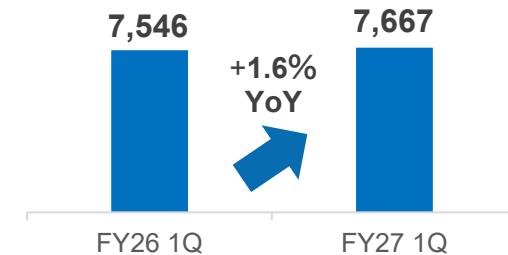
Sales Mix



Orders Received (million yen)



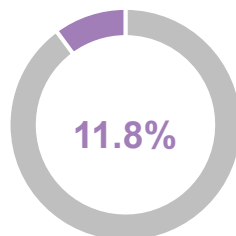
Net Sales (million yen)



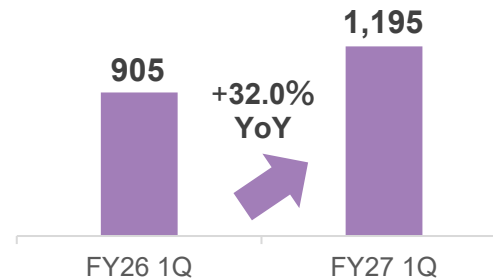
Industrial Systems-Related Business

- ▶ **Orders Received:** Ancillary work for production facilities, electrical work, and others increased.
- ▶ **Net Sales** : Electrical work, software, and others increased.

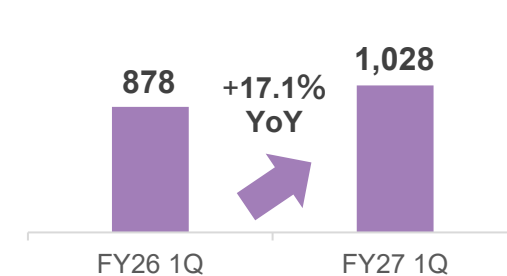
Sales Mix



Orders Received (million yen)



Net Sales (million yen)

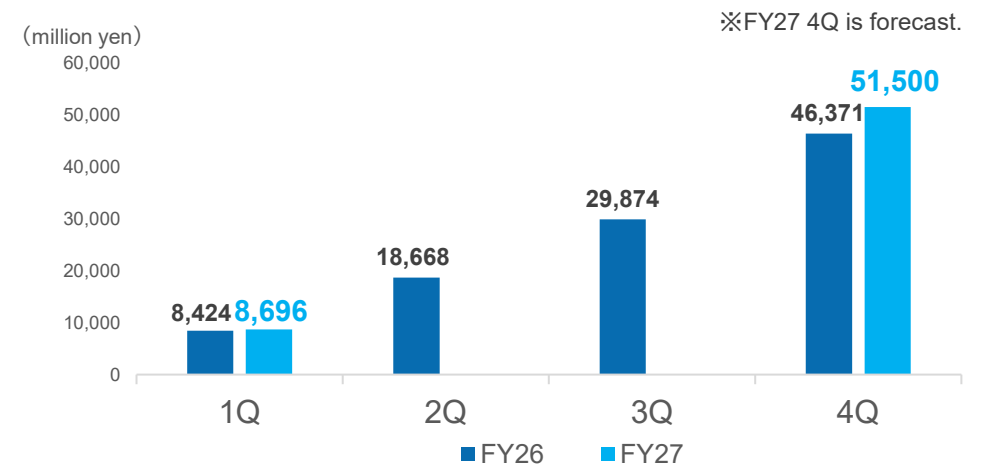


Net sales increased in both segments. New installations in the air conditioning instrumentation-related business decreased following a strong prior-year performance, while existing facilities increased.

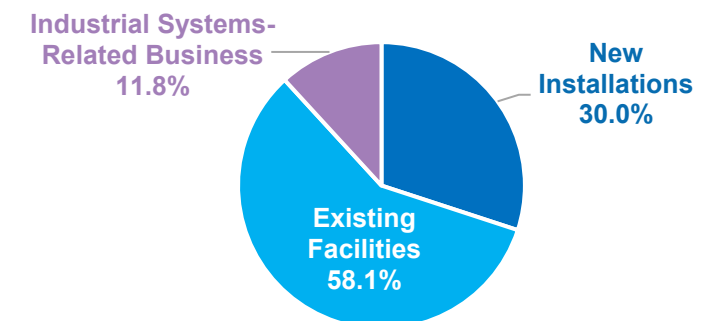
Net Sales by Segment

	FY26 1Q	FY27 1Q		
(million yen)	Results	Results	YoY Change	Percentage Change
Air Conditioning Instrumentation-Related Business	7,546	7,667	121	1.6%
New Installations	3,684	2,612	▲1,072	▲29.1%
Existing Facilities	3,861	5,055	1,194	30.9%
(Segment Income)	2,483	2,829	(345)	(13.9%)
Industrial Systems-Related Business	878	1,028	150	17.1%
(Segment Income)	106	209	(102)	(96.4%)
Total	8,424	8,696	272	3.2%

Sales Trend



Sales Mix (FY27 1Q)

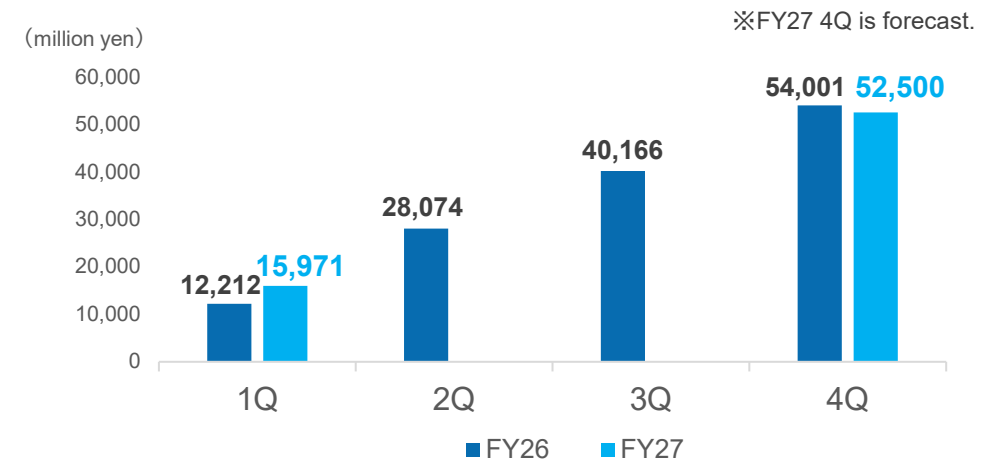


- Orders received increased amid a robust business environment, despite conducting sales activities with consideration for construction capacity.

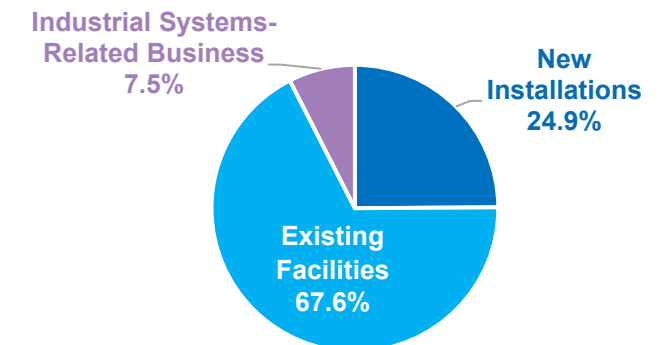
Orders Received by Segment

	FY26 1Q	FY27 1Q		
	Results	Results	YoY Change	Percentage Change
(million yen)				
Air Conditioning Instrumentation-Related Business	11,307	14,776	3,468	30.7%
New Installations	2,719	3,978	1,259	46.3%
Existing Facilities	8,588	10,797	2,209	25.7%
Industrial Systems-Related Business	905	1,195	290	32.0%
Total	12,212	15,971	3,758	30.8%

Trend in Orders Received



Orders Received Mix(FY27 1Q)



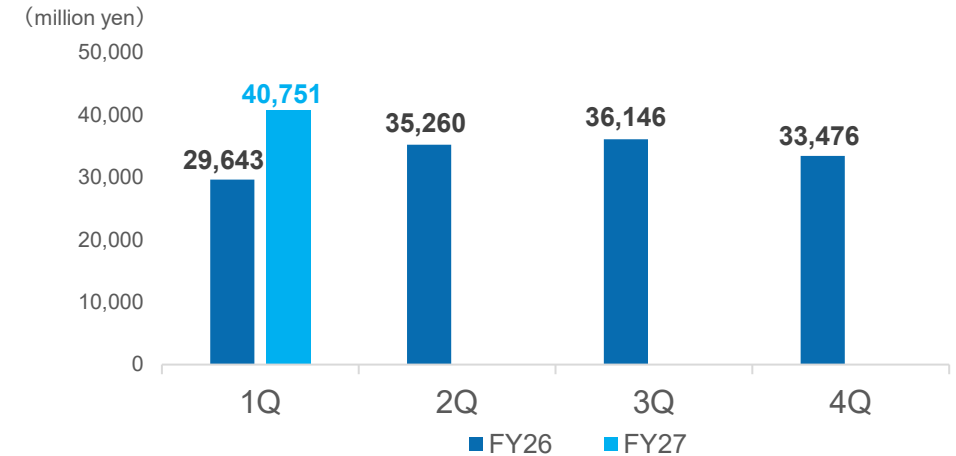


▶ The amount of order backlog remained high.

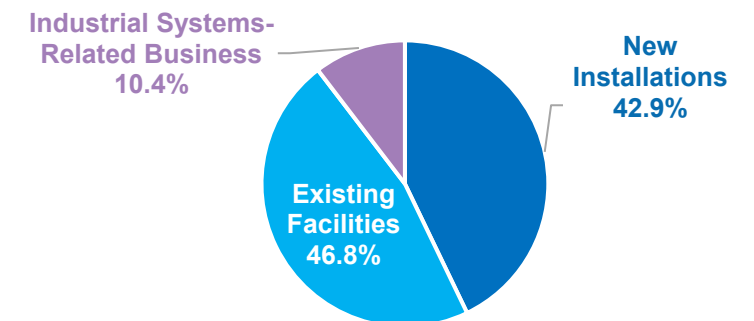
Order Backlog by Segment

	FY26 1Q	FY27 1Q		
(million yen)	Results	Results	YoY Change	Percentage Change
Air Conditioning Instrumentation-Related Business	26,648	36,529	9,881	37.1%
New Installations	12,123	17,474	5,351	44.1%
Existing Facilities	14,525	19,055	4,529	31.2%
Industrial Systems-Related Business	2,994	4,221	1,226	41.0%
Total	29,643	40,751	11,107	37.5%

Order Backlog Trend



Order Backlog Mix (FY27 1Q)





If you have any questions about this presentation or other matters pertaining to investor relations, please contact the Management Planning Department of NIHON DENGHI CO., LTD.

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This document describes current plans, forecasts, strategies and similar for Nihon Dengi. With the exception of references to historical facts, these are outlooks for our future business performance, and have been created at the discretion of Nihon Dengi's management based on information that is available to us at this time. Please be aware that our actual business performance may differ significantly from these outlooks due to a wide range of critical factors.