



October 6, 2026

For immediate release

Company name: K&O Energy Group Inc.
Representative: Akio Midorikawa
Representative Director, President and Chief
Executive Officer
(Securities code: 1663; TSE Prime Market)
Inquiries: Hironari Ishida
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(Tel. +81-(0)475-27-1011)

**Notice Concerning the Passing of a Representative Director and
Change in Representative Director (Obituary)**

K&O Energy Group Inc. (the “Company”) hereby announces that Takeshi Mori, Representative Director and Senior Managing Executive Officer of the Company, passed away on September 29, 2026. Accordingly, he ceased to serve as Representative Director as of the same date.

The Company hereby expresses its sincere gratitude for the kindness and support extended to him during his lifetime and respectfully makes this announcement.

1. Name: Takeshi Mori
2. Date of birth: September 28, 1959
3. Career summary:

April 1983	Joined Otaki Gas Co., Ltd.
March 2012	Director, Kanto Natural Gas Development Co., Ltd.
January 2014	Director and Executive Officer, the Company
March 2018	Managing Director and Managing Executive Officer, the Company
	Representative Director and President, Kanto Natural Gas Development Co., Ltd.
March 2020	Representative Director and Senior Managing Director, Senior Managing Executive Officer, the Company
	Representative Director and President, K&O Iodine Co., Ltd.
March 2025	Representative Director and Senior Managing Executive Officer, the Company
	Representative Director and Chairman, Kanto Natural Gas Development Co., Ltd.
4. Other: Following Mr. Mori’s passing and retirement from office, the number of the Company’s Directors has decreased by one; however, the Company continues to satisfy the statutory requirement for the number of Directors.

In accordance with the wishes of the bereaved family, the wake, funeral and farewell service were held privately with only close relatives in attendance.

The bereaved family respectfully requests that condolence flowers, condolence money, telegrams, visits, and other expressions of sympathy not be sent or made.

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