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May 13, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026



(Under Japanese GAAP)

Company name: MITSUI MATSUSHIMA HOLDINGS CO., LTD.

Listing: Tokyo Stock Exchange, Fukuoka Stock Exchange

Securities code: 1518

URL: <https://www.mitsui-matsushima.co.jp/>

Representative: Taishi Yoshioka

Representative Director and President

Inquiries: Satoru Eikawa

Executive Officer, General Manager of Accounting Department

Telephone: +81-92 (771) 2171

Scheduled date of annual general meeting of shareholders: June 19, 2026

Scheduled date to commence dividend payments: June 1, 2026

Scheduled date to file annual securities report: June 17, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	65,468	8.1	9,573	25.7	9,944	17.7	6,716	(22.3)
March 31, 2025	60,574	(21.8)	7,615	(69.7)	8,448	(67.5)	8,645	(42.8)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 10,301 million [12.5%]
For the fiscal year ended March 31, 2025: ¥ 9,154 million [(45.8)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	148.30	-	11.1	8.1	14.6
March 31, 2025	150.03	-	13.4	7.8	12.6

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ 16 million

For the fiscal year ended March 31, 2025: ¥ (9) million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	127,921	55,800	43.5	1,453.23
March 31, 2025	117,627	65,481	55.5	1,165.10

Reference: Equity

As of March 31, 2026: ¥ 55,652 million

As of March 31, 2025: ¥ 65,336 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	5,753	(6,840)	(2,267)	5,701
March 31, 2025	4,574	(11,917)	(10,206)	8,973

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter	Second quarter	Third quarter	year end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025 [Before considering the stock split]	-	10.00 [50.00]	-	16.00 [80.00]	26.00 [130.00]	1,500	17.3	2.3
Fiscal year ended March 31, 2026 [Before considering the stock split]	-	23.00 [115.00]	-	41.00 [205.00]	64.00 [320.00]	2,530	43.2	4.9
Fiscal year ending March 31, 2027	-	37.00	-	37.00	74.00		40.9	

Note: On October 1, 2025, the Company effected a five for one split of its common stock on the record date of September 30, 2025. Dividends per share amounts without considering the stock split are indicated in square brackets [] in the tables.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	68,000	3.9	9,700	1.3	10,000	0.6	7,100	5.7	185.40

* Notes

- (1) Significant changes in the scope of consolidation during the period: Yes
- Newly included: - companies -
- Excluded: 3 companies MITSUI MATSUSHIMA INTERNATIONAL PTY.LTD.
MITSUI MATSUSHIMA AUSTRALIA PTY.LTD.
MMI Indonesia Investments PTY LTD.

- (2) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

- (3) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	65,322,000 shares
As of March 31, 2025	65,322,000 shares

- (ii) Number of treasury shares at the end of the period

As of March 31, 2026	27,026,340 shares
As of March 31, 2025	9,243,505 shares

- (iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	45,289,824 shares
Fiscal Year ended March 31, 2025	57,628,075 shares

Note: The number of treasury stocks to be deducted for calculating the number of treasury stocks at the end of the period includes the Company's stocks held by the Board Benefit Trust (BBT) (FY2025: 983,000 shares; FY2024: 990,000 shares).

The number of treasury stocks to be deducted for calculating the average number of shares during the period (cumulative total) includes the Company's stocks held by the BBT (FY2025: 985,154 shares; FY2024: 886,693 shares)

Note: On October 1, 2025, the Company effected a five for one split of its common stock on the record date of September 30, 2025. The total number of issued shares at the end of the period (including treasury shares), the number of treasury shares at the end of the period and the average number of shares outstanding during the period are calculated, assuming that the stock split was conducted at the beginning of the fiscal year ended March 31, 2025.

[Reference] Overview of non-consolidated financial results**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)****(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	2,635	(73.5)	994	(87.7)	655	(92.2)	2,020	(75.5)
March 31, 2025	9,950	(60.2)	8,095	(64.1)	8,399	(62.6)	8,241	(63.7)

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	44.61	-
March 31, 2025	143.01	-

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	83,856	39,892	47.6	1,041.70
March 31, 2025	87,293	57,599	66.0	1,027.11

Reference: Equity

As of March 31, 2026: ¥ 39,892 million

As of March 31, 2025: ¥ 57,599 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The forward-looking statements concerning future performance included in this report are based on the information available at the time of this report and certain assumptions we deemed reasonable. Therefore, actual results may differ significantly from these forward-looking statements due to various factors. For notes regarding the conditions that serve as assumptions for the earnings forecast and the use of the earnings forecast, please refer to “(4) Explanation Regarding the Consolidated Earnings Forecast and Other Information on Future Projections” on page 5 of the appended material.