

# FY2026 1Q FINANCIAL RESULTS

robot home Inc. (TSE: 1435)

robot**home**

In technology, we are changing homes  
and changing the world.

©robot home Inc. all rights reserved.

1. FY2026 1Q Financial Results Overview
2. robot home Group Growth Strategy
3. Appendix

# 1. FY2026 1Q Financial Results Overview

## Company overview

<b>Name</b>	robot home Inc.
<b>Head office</b>	6-10-1 GINZA SIX 9F Ginza, Chuo-ku, Tokyo
<b>Established</b>	January 23, 2006
<b>Representative</b>	Daisaku Furuki, Representative Director/CEO
<b>Capital</b>	7,470 million yen (Including capital surplus)
<b>Employees</b>	249 persons (consolidated basis / full-time employees / as of March 31,2026)

**Businesses** AI / IoT business  
robot home business

**Subsidiaries** rh labo Inc.  
rh investment Inc.  
rh maintenance Inc.  
rh warranty Inc.  
IDC Inc.  
Next Relation, Inc.

## FY2026 1Q Highlights

- Consolidated net sales of ¥3,401 million, up 108.2% year on year
- Consolidated operating profit of ¥60 million, up 986.9% year on year

## Reportable segment

### AI/IoT business

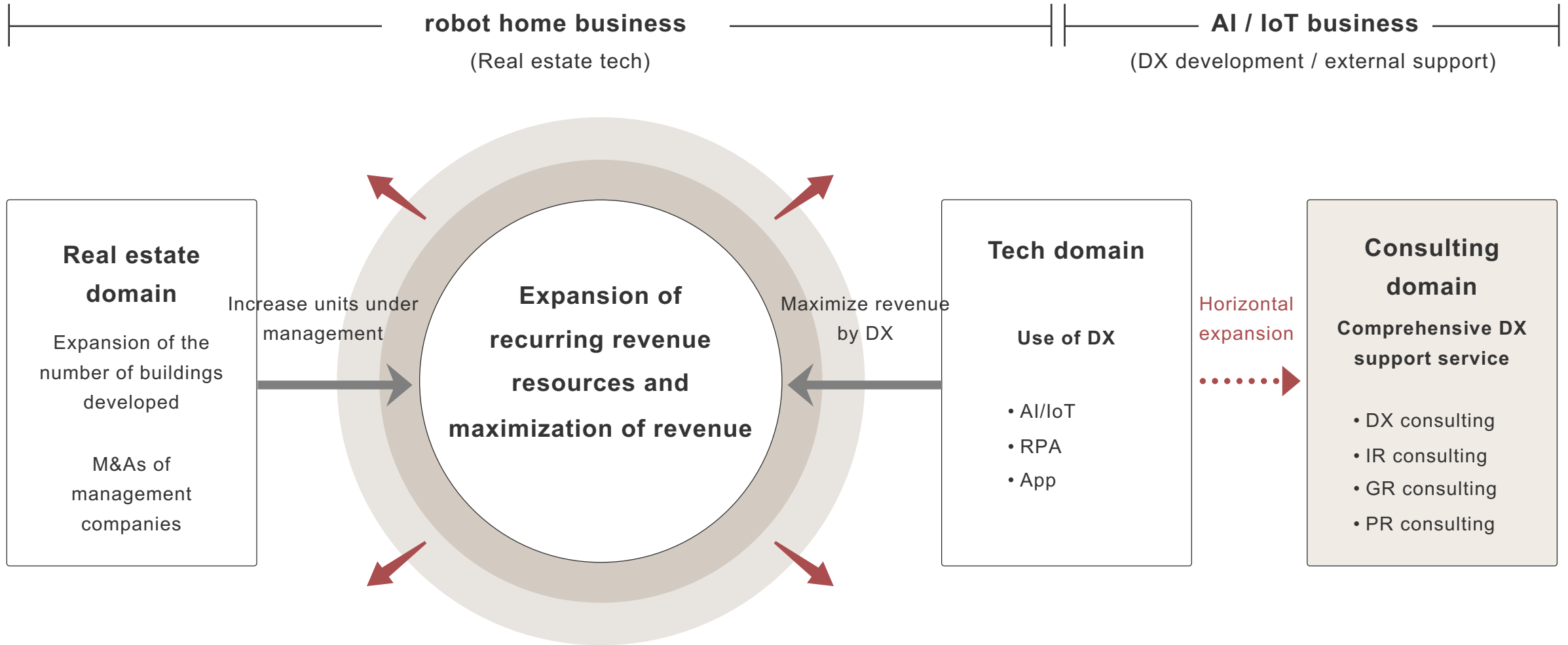
Service to support development, sale, and  
installation of AI and IoT

Comprehensive DX support service

### robot home business

Operation of the “robot home” for apartment  
management starting from land selection

## Expansion of knowledge in the real estate and technology domains to the DX domain

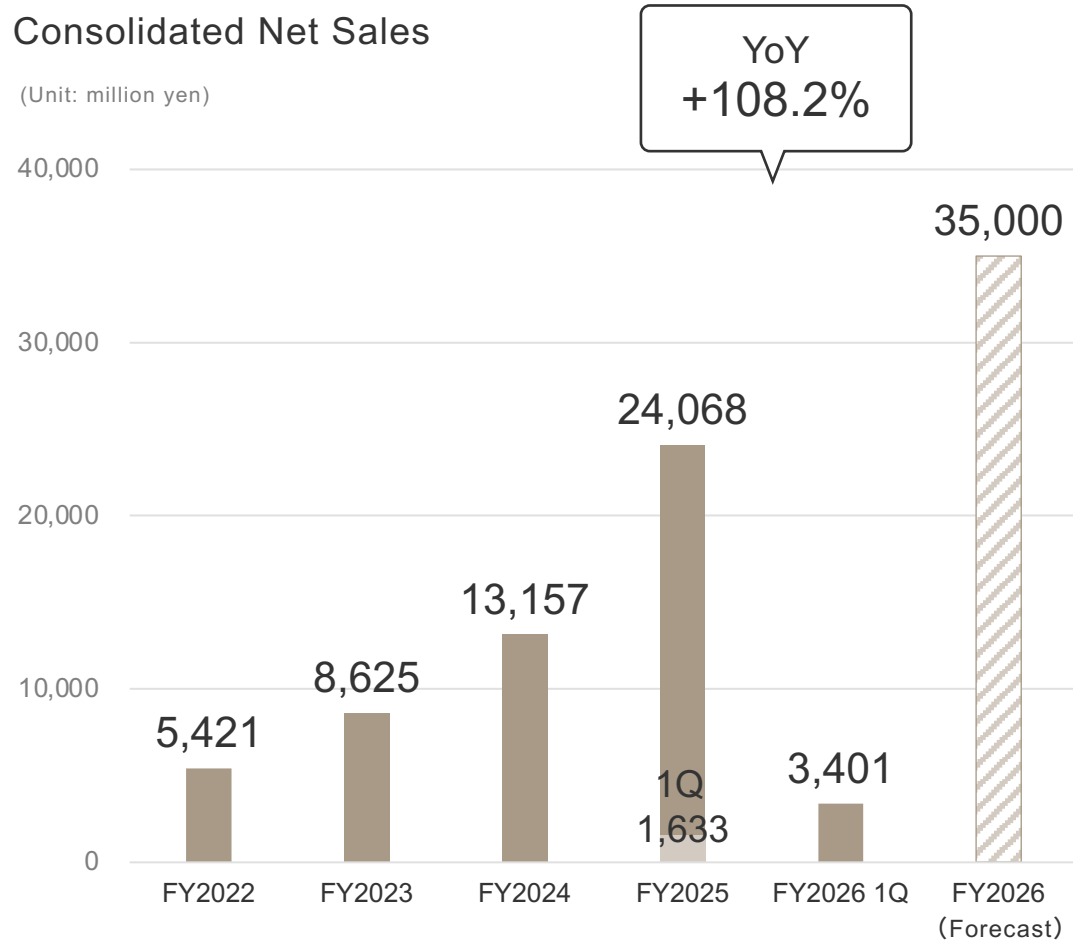


## Trend in Financial Results of the robot home Group

Consolidated net sales and operating profit of the robot home Group for FY2026 1Q were ¥ 3,401 million (up 108.2% year on year), and ¥60 million (up 986.9% year on year), respectively.

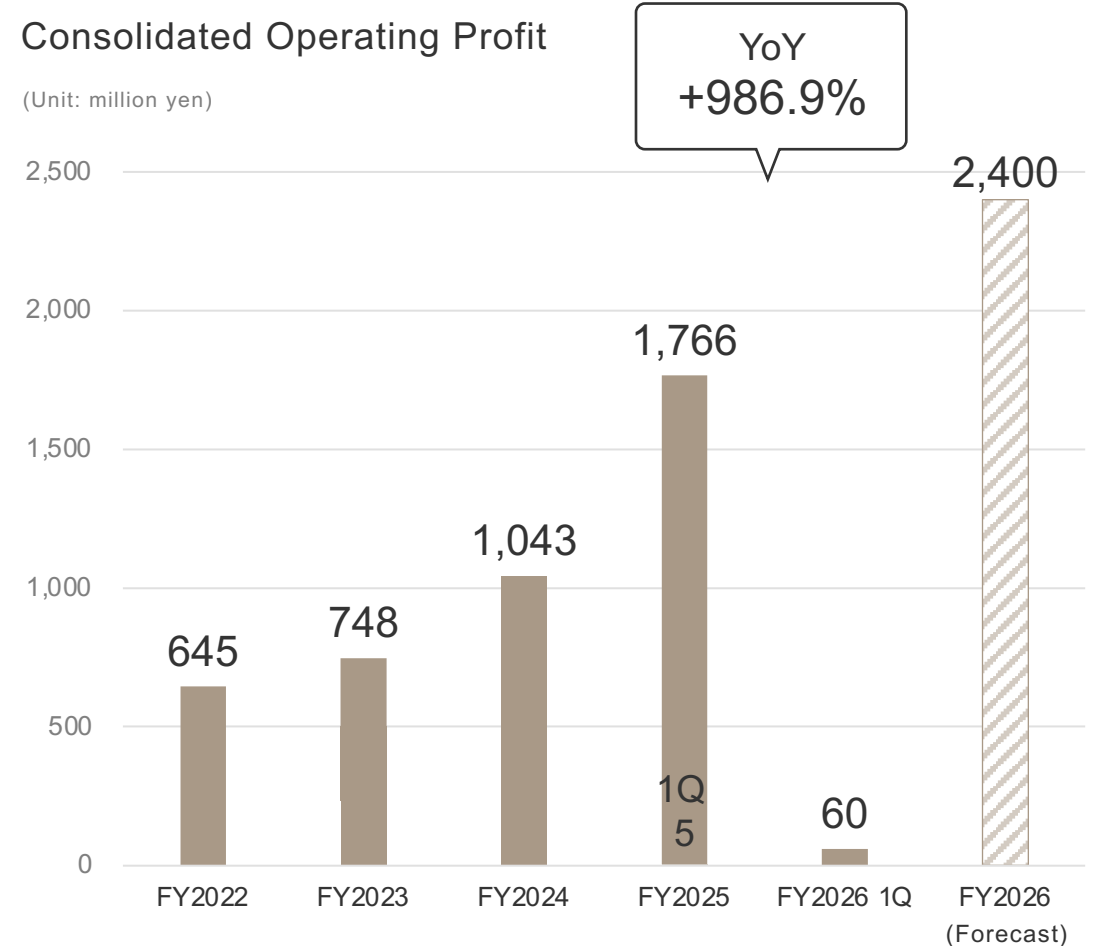
### Consolidated Net Sales

(Unit: million yen)



### Consolidated Operating Profit

(Unit: million yen)



## Consolidated statements of income

Consolidated net sales and operating profit of the robot home Group for FY2026 1Q were ¥ 3,401 million (up 108.2% year on year), and ¥60 million (up 986.9% year on year), respectively.

(Unit: million yen)

	FY2025 1Q	FY2026 1Q	YoY Change
Net sales	1,633	<sup>a</sup> 3,401	108.2%
AI/IoT business	81	188	132.6%
robot home business	1,558	3,223	106.8%
Gross profit	907	1,157	27.7%
AI/IoT business	63	126	97.5%
robot home business	847	1,042	23.0%
Selling, general and administrative expenses	901	1,097	21.8%
Operating profit	5	<sup>b</sup> 60	986.9%
AI/IoT business	11	78	587.1%
robot home business	431	539	25.1%
Ordinary profit	171	51	▲69.8%
Profit attributable to owners of parent	167	37	▲77.7%

<sup>a</sup> **Net sales**

Increased by 108.2% year on year. Growth was driven by the delivery of 10 buildings and advance land settlement in the flow income domain, as well as the accumulation of units under management and an increase in sales per unit in the recurring income domain.

<sup>b</sup> **Operating profit**

Increased substantially by 986.9% year on year. Profit increased through building and land deliveries and higher profit per property in the recurring income domain, while continuing strategic investments in AI, DX, and human resources.

## Consolidated balance sheets

The financial position remains robust while utilizing cash and deposits and interest-bearing debt corresponding to an increase in the number of buildings developed. Effectively debt-free management with an equity ratio of 69.7%.

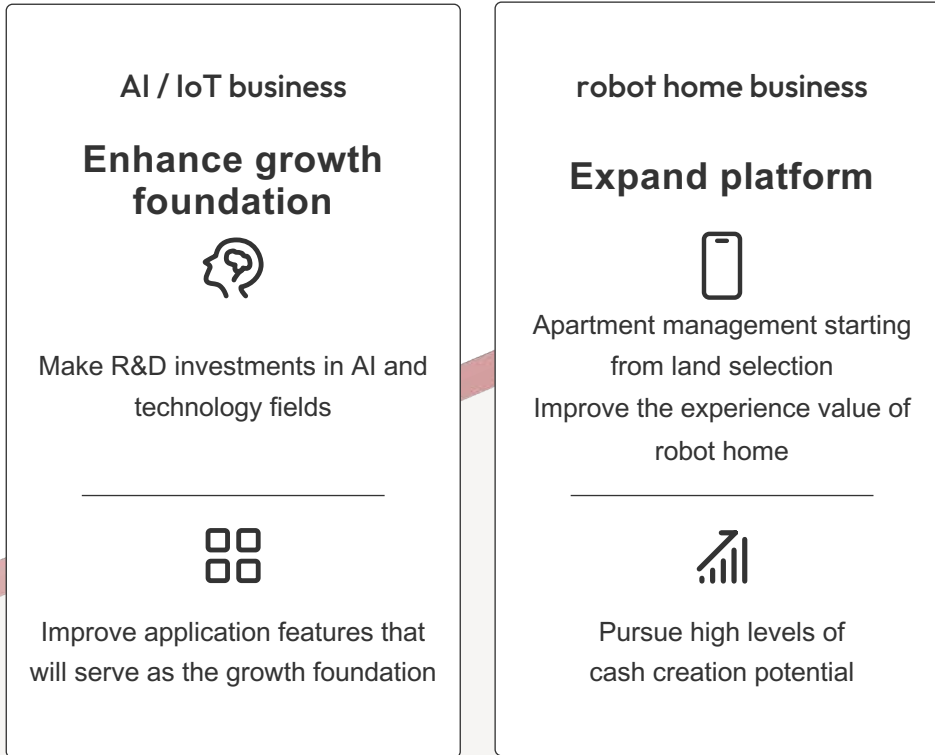
(Unit: million yen)	FY2025	FY2026	YoY Change
Current assets	11,519	11,046	▲473
Cash and deposits	7,505	3,648	▲3,856
Inventories	1,667	3,647	1,980
Non-current assets	4,405	4,601	196
Total assets	15,925	15,647	▲277
Liabilities	4,758	4,736	▲21
Interest-bearing debt	1,322	1,753	431
Net assets	11,167	10,910	▲256
Total liabilities and net assets	15,925	15,647	▲277

## FY2028 Medium-Term Management Plan

Formulated the Medium-Term Management Plan on February 12, 2026. Enhance the business foundation and create market value in real estate management of an AI era.



### Enhance lean financial and organizational foundations and promote active M&A



### Targets for FY2028

Consolidated net sales	<b>¥60,000 million</b>	CAGR +35.5%
Consolidated operating profit	<b>¥4,100 million</b>	CAGR +32.4%
Number of buildings developed	<b>310</b>	+194
Number of units under management	<b>35,300</b>	+6,989

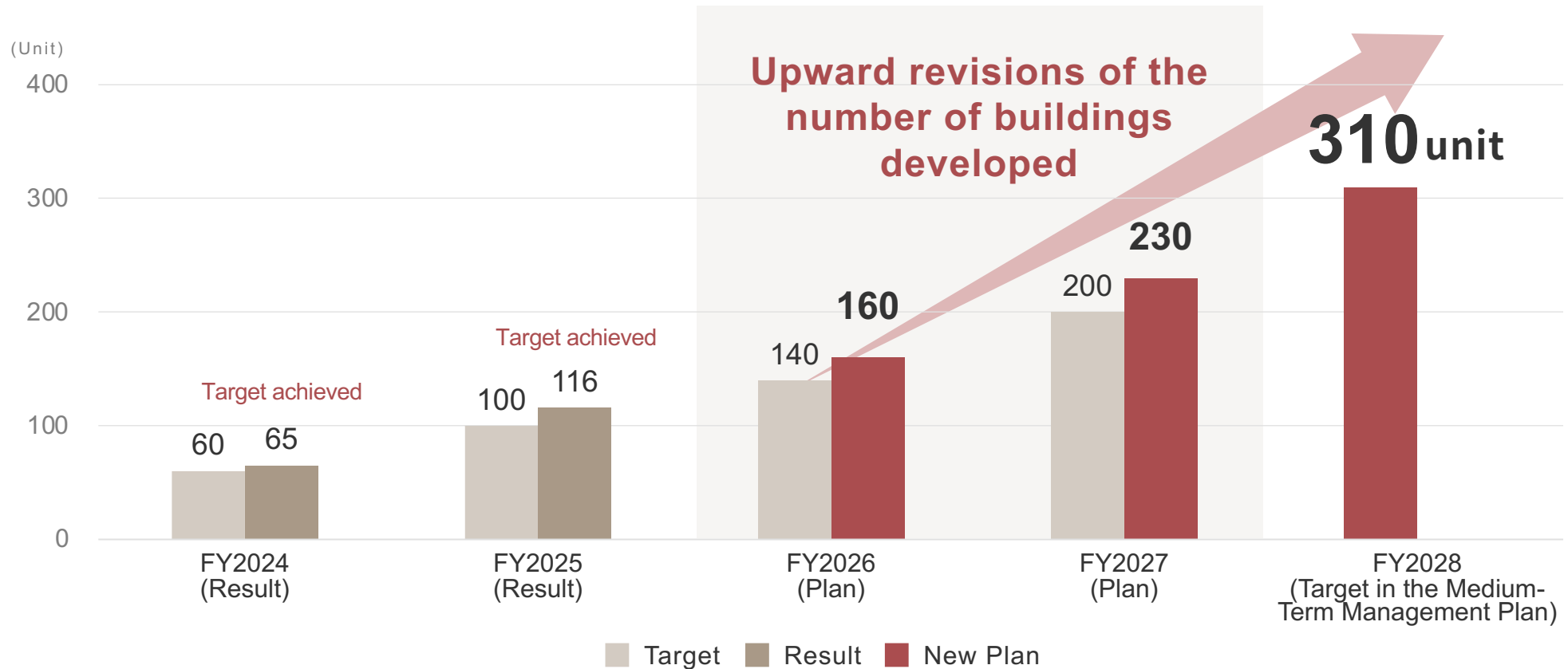
\*CAGR refers to the annual average growth rate from FY2025 through FY2028

Reference : [Notice Concerning Formulation of Medium-Term Management Plan 2028](#)

## Medium-Term Management Policy - results and upward revisions

We are making steady progress under the Medium-Term Management Policy announced on February 14, 2024. Targets for the number of buildings developed have been revised for FY2026 onward, with the target set at 310 for FY2028.

Number of buildings developed under the Medium-Term Management Plan



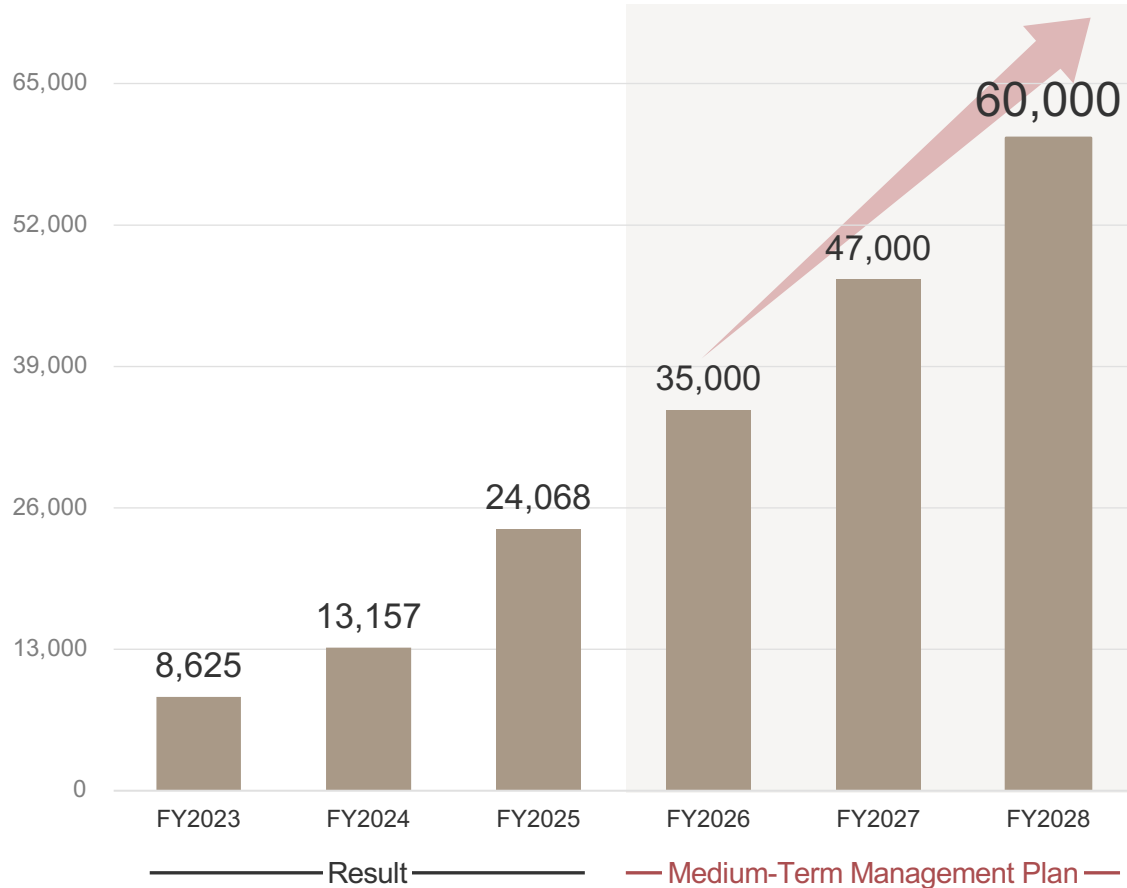
Reference: "Notice Regarding the Formulation of a Medium-Term Management Policy" disclosed on February 14, 2024.

## FY2028 Medium-Term Management Plan

Aim for further growth with the expansion of the platform.

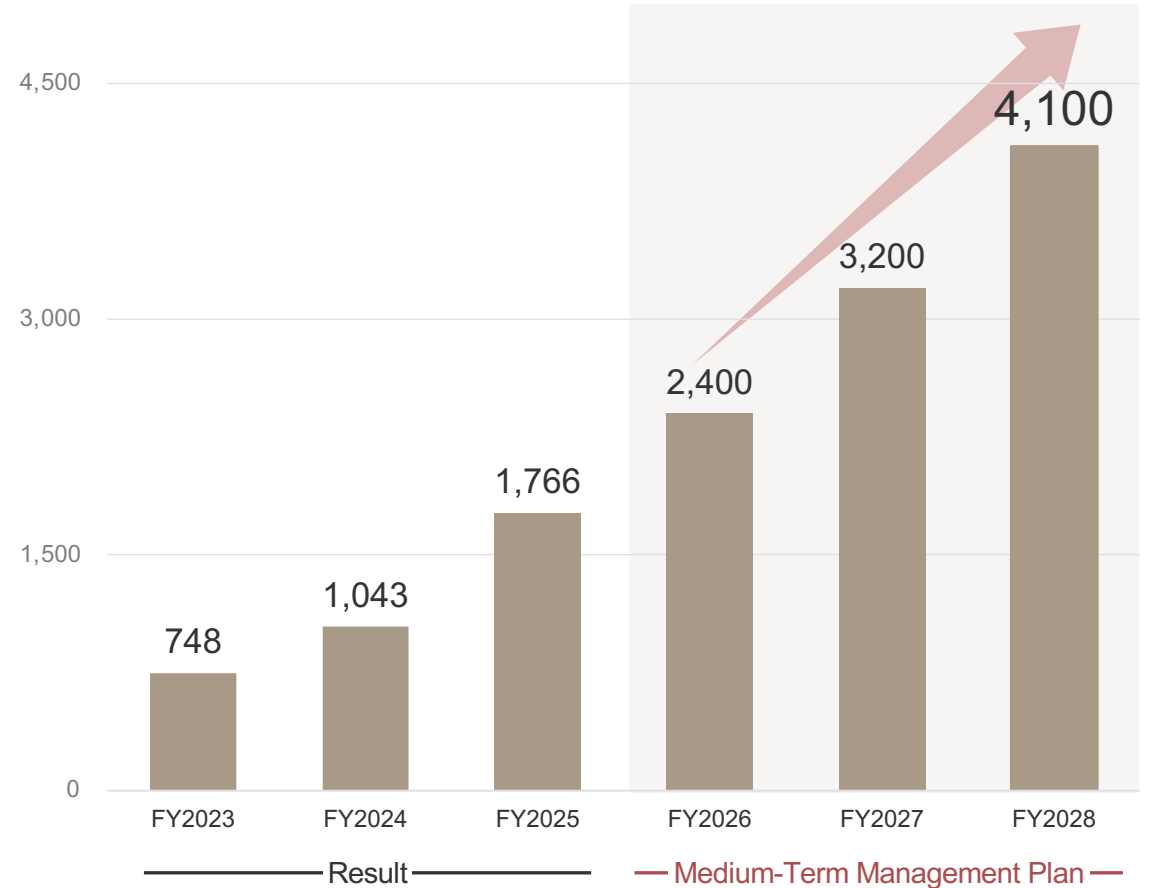
### Consolidated Net Sales

(Unit: million yen)



### Consolidated Operating Profit

(Unit: million yen)



## FY2026 Financial Results Forecast

(Unit: million yen)

	FY2025 (Result)	FY2026			
		Forecast		Result	
		Full-year	YoY Change	1Q	Progress
Net sales	24,068	35,000	45.4%	3,401	9.7%
Operating profit	1,766	2,400	35.9%	60	2.5%
Ordinary profit	1,787	2,200	23.1%	51	2.4%
Profit attributable to owners of parent	1,989	2,000	0.5%	37	1.9%

## 2. robot home Group Growth Strategy



# AI / IoT Business

## Overview of the AI / IoT Business

Develop and operate IoT that turns rental housing into smart homes, and provide consulting services.



### IoT smart home service

We develop AI and IoT that turn rental housing into smart homes. The dedicated app not only enables remote operation of IoT devices but also includes a tool to communicate with rental management companies, offering features achievable only by a real estate development company. We also engage in R&D with the aim of using AI in business.

Number of units with IoT **13,413**



### Comprehensive DX support service

We provide a comprehensive DX support service through corporate consulting, drawing on our track record and know-how of developing and running various in-house products combining AI / IoT and real estate. Solutions are provided from various angles to improve corporate value. The service adoption is expanding steadily, with a cumulative total of over 60 client companies.

Number of client companies **61**

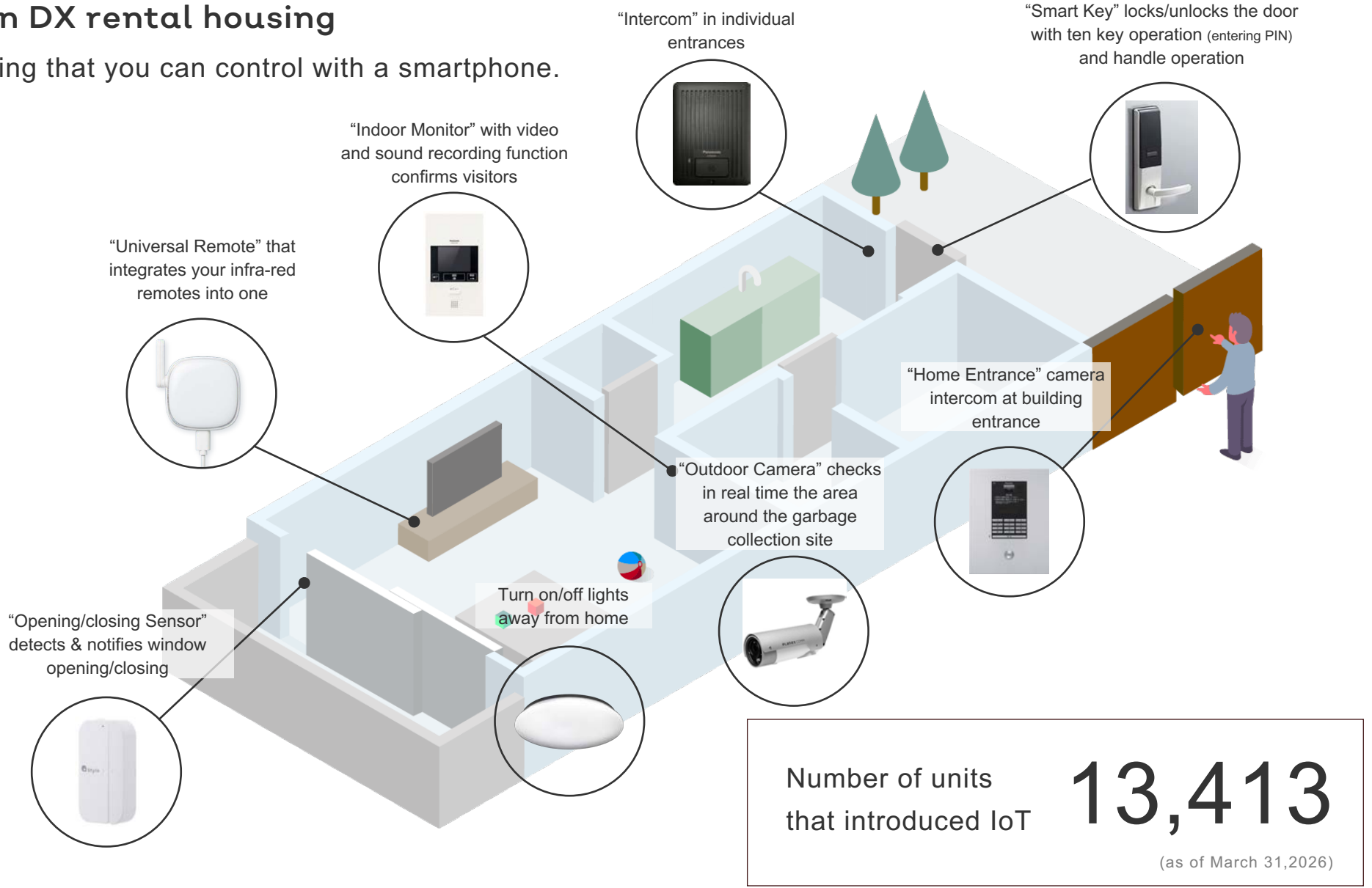
# Provide next-generation DX rental housing

Smart life in an IoT rental housing that you can control with a smartphone.

## robot home kit



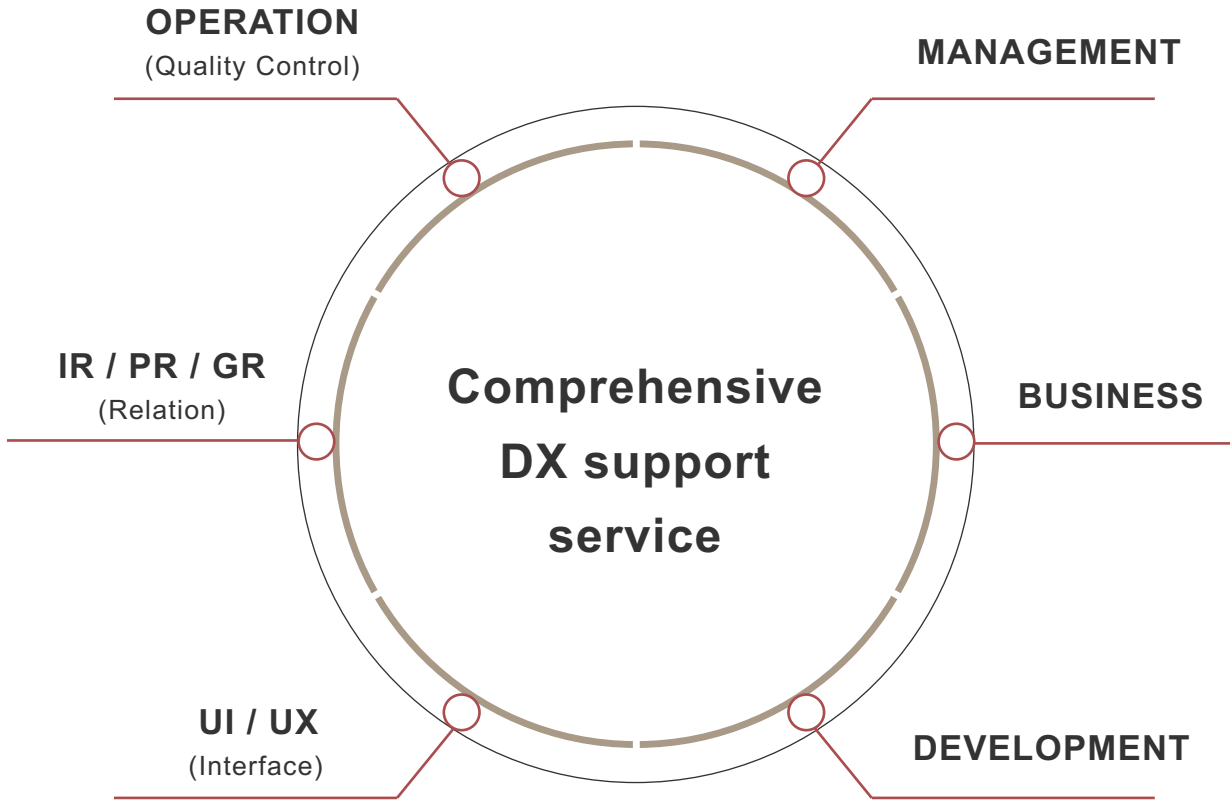
\*The apartment layout is a sample.



Number of units that introduced IoT **13,413**  
(as of March 31,2026)

## Overview of comprehensive DX support service

Launched a comprehensive DX support service drawing on our experience of developing and running various in-house products combining AI / IoT and real estate.



### Providing services across a wide range of industries beyond real estate

- Condominiums
- Detached housing
- Building maintenance
- Promotion
- Energy services
- BPO services
- Crowdfunding
- Marketing
- Real estate tech
- Event planning

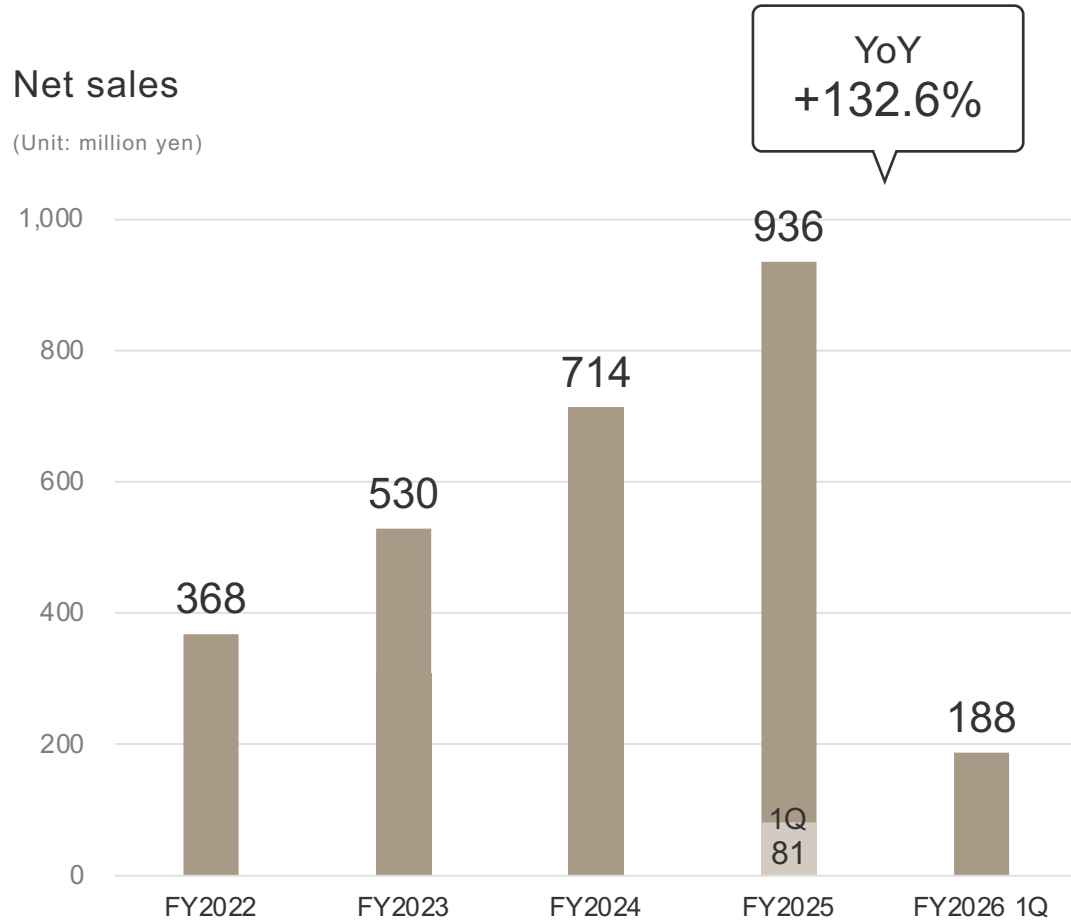
Number of client companies of the services **61**  
(as of March 31,2026)

## Trend in Financial Results of the AI / IoT Business

Net sales and operating profit of the AI/IoT Business for FY2026 1Q were ¥188 million (up 132.6% year on year), and ¥78 million (up 587.1% year on year), respectively.

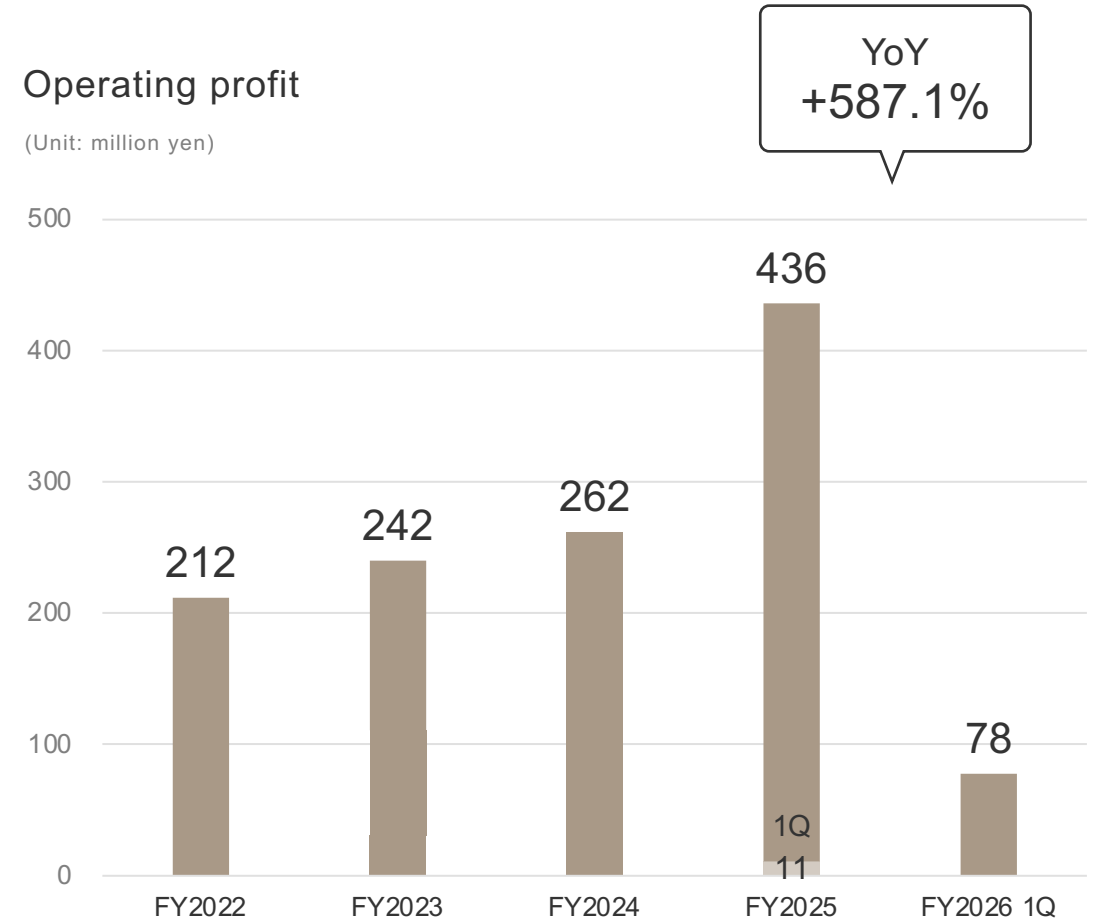
### Net sales

(Unit: million yen)



### Operating profit

(Unit: million yen)



## Financial Results of the AI / IoT Business

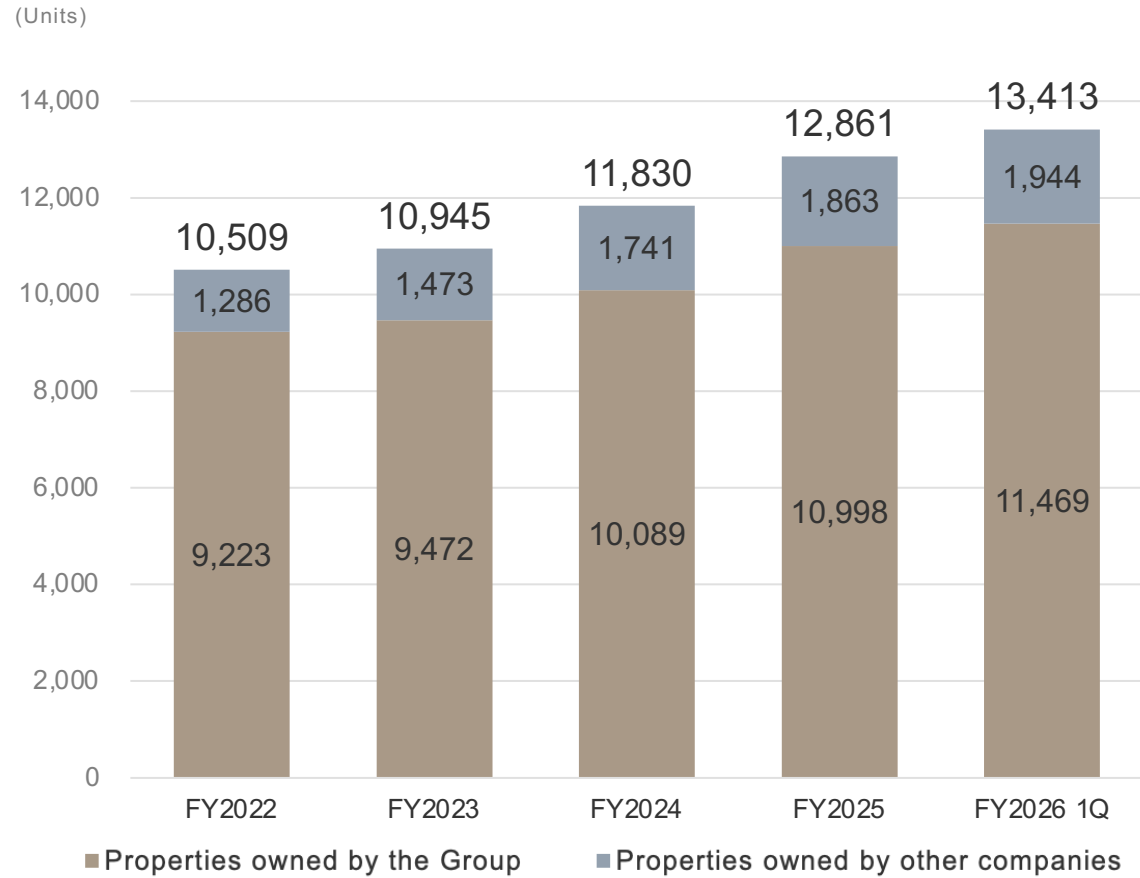
Net sales and operating profit of the AI/IoT Business for FY2026 1Q were ¥188 million (up 132.6% year on year), and ¥78 million (up 587.1% year on year), respectively. Operating profit margin of 41.4%, contributing to improved profitability for the entire group.

(Unit: million yen)

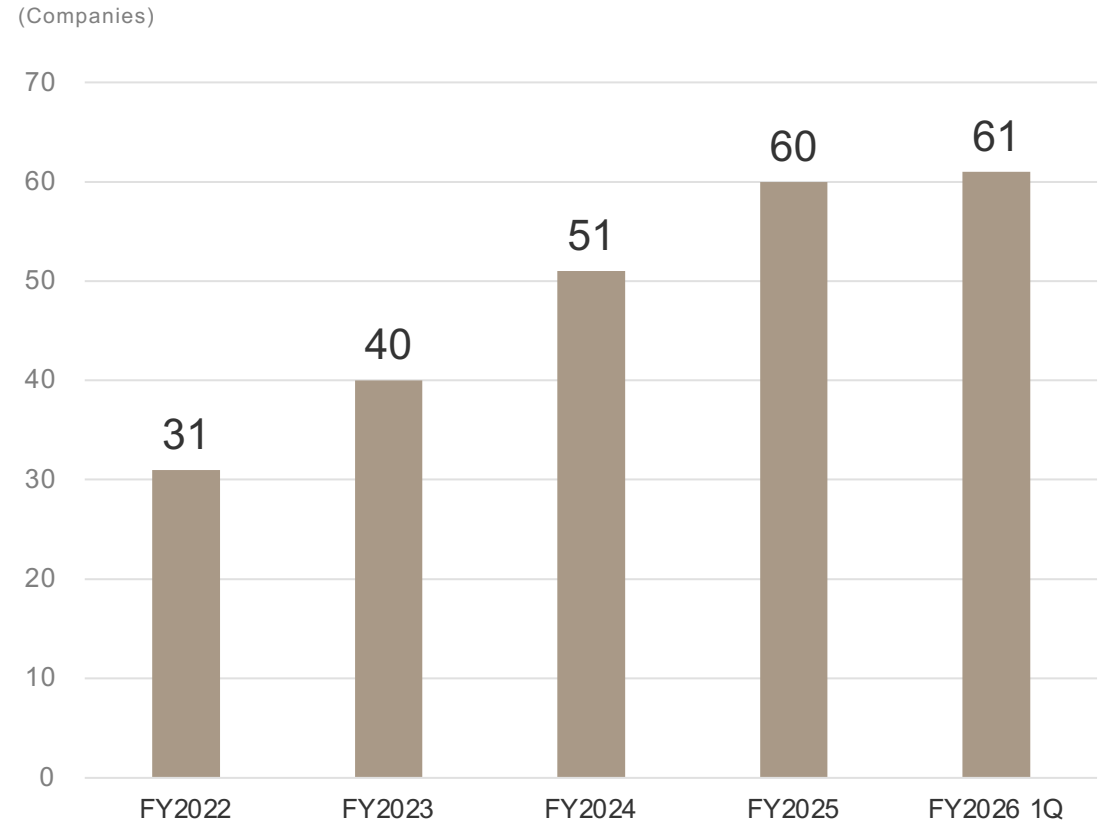
	FY2025 1Q	FY2026 1Q	YoY Change
Net sales	81	188	132.6%
Gross profit	63	126	97.5%
Selling, general and administrative expenses	52	48	▲8.4%
Operating profit	11	78	587.1%

## KPIs for AI / IoT Business

Trend in the Number Properties to Which IoT Has Been Introduced



Number of client companies of the services (cumulative)




# robot home Business


## Provide the “robot home” for apartment management starting from land selection

Support smooth real estate business for owners, while enabling centralized management of owned properties regardless of management companies or asset types.

# robot home

 Provide one-stop service from land selection to management and sale

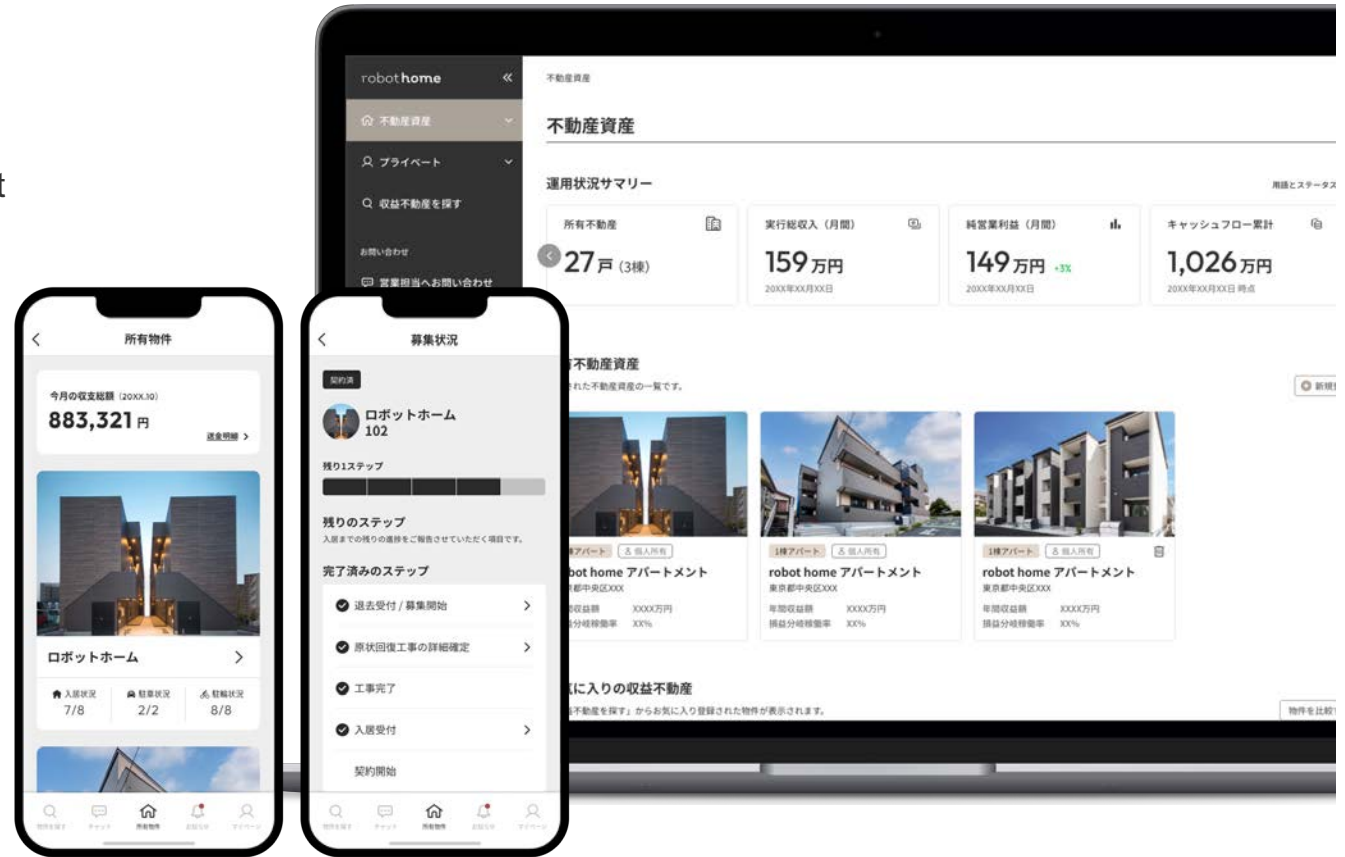
Support the entire process seamlessly from land and design selection to construction check after purchase, rental management, and sale.

 Manage real estate business smartly with app and web

Consolidate all features needed for real estate business, including document cloud management, preview status checks, and chat functions, in the app and web.

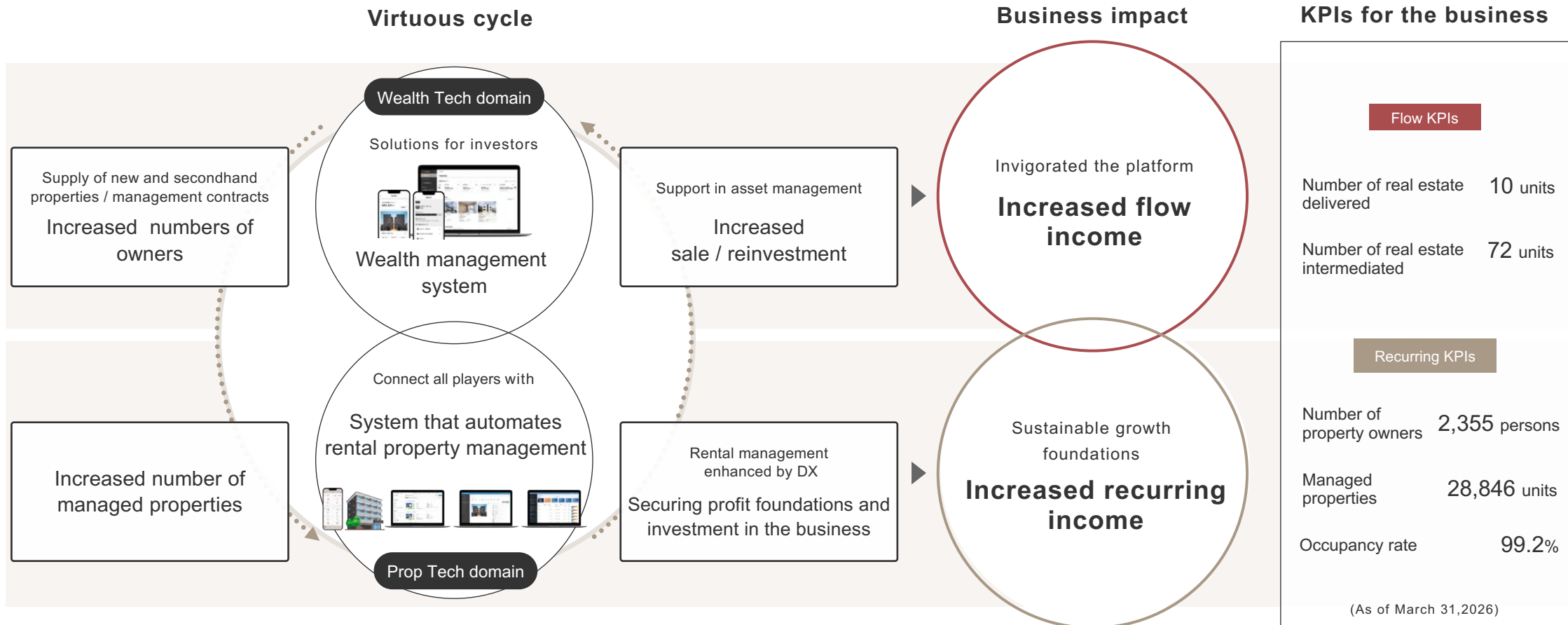
 Propose AI-powered personalized investment strategies

Combine our extensive data with AI to deliver strategies tailored to each investor, from real estate purchase and management to sale.



## Diagram to Summarize the robot home Business

The Company's growth cycle is a virtuous one that involves increased recurring income through providing asset building solutions for investors, sale and reinvestment (or additional purchase), and further growth of the circulation on the platform.



## Our 3 competitive advantages leading to investment experiences in the AI era

**robot home delivers a new investment experience**

**by combining its real estate data and asset-building expertise with AI**

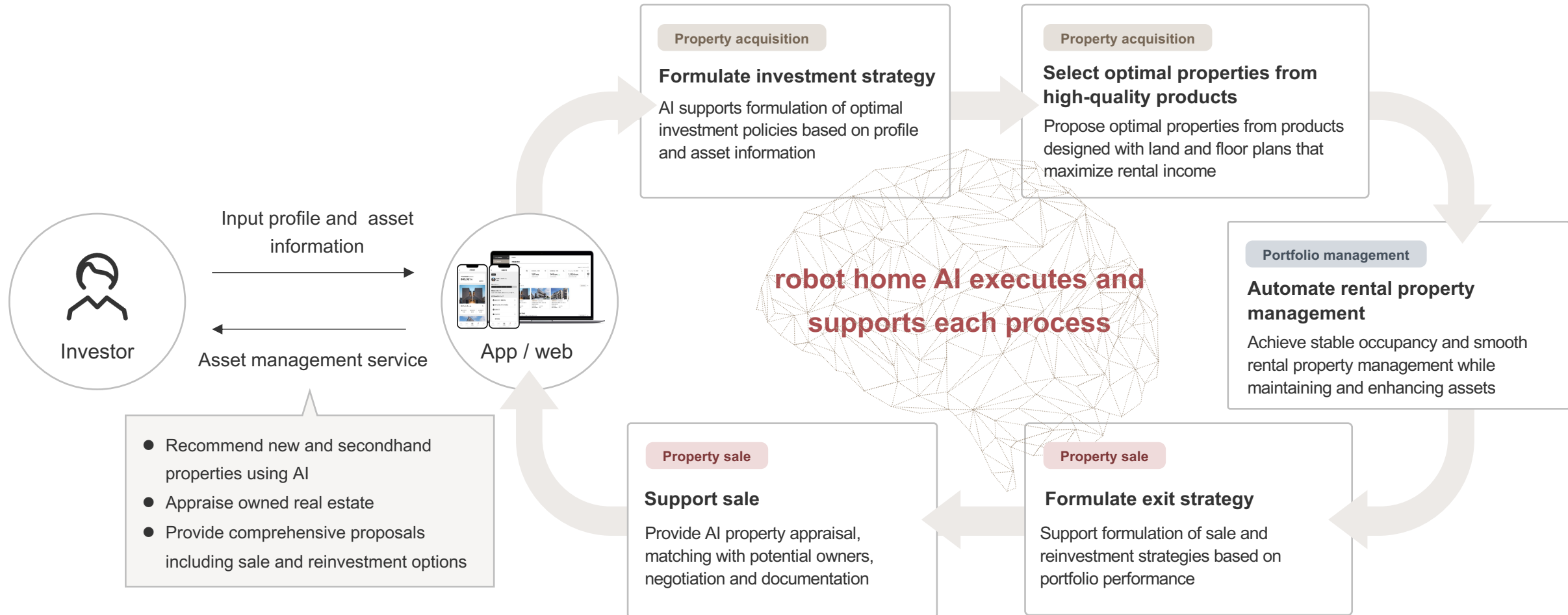


## Our 3 competitive advantages leading to investment experiences in the AI era



## AI × asset management for individual investors

### Deliver AI-powered asset management services tailored to each investor



## Provide asset-building solutions through real estate management

### Build assets

- ✓ **Provide optimal proposals using AI**  
Deliver investment proposals tailored to each investor's circumstances using extensive real estate data and AI
- ✓ **Formulate multi-property ownership scenarios to maximize assets**  
Provide long-term support for asset growth through portfolio restructuring and additional purchases

### Protect assets

- ✓ **Tax consultations with partner tax accountants**  
Hold tax and inheritance consultations with partner tax accountants specializing in real estate management
- ✓ **Support asset succession using real estate**  
Support planning and execution of real estate-based strategies to pass assets to the next generation

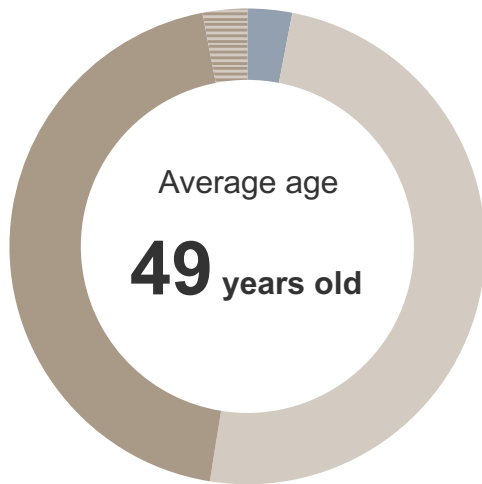
Support individual asset building from both offensive and defensive perspectives through professionals and AI

## A strong customer base supporting platform growth

robot home has built a high-quality customer base with strong asset backgrounds, achieving stable growth resilient to external factors such as financial risks, while pursuing sustainable platform development through diverse value creation for owners.

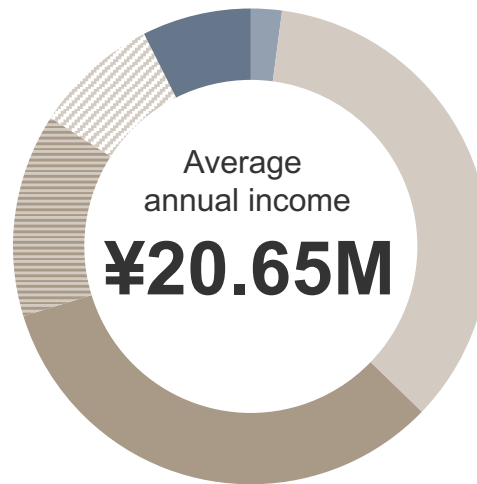
### Customer profile of new property buyers in FY2025

Age distribution



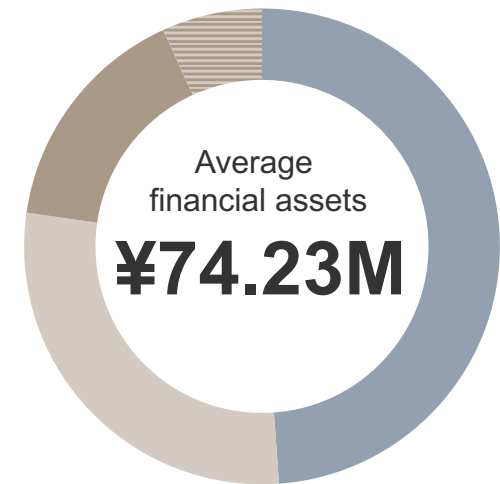
- Under 40: 3.0%
- 40-49: 49.5%
- 50-59: 44.4%
- 60 and above: 3.0%

Annual income distribution



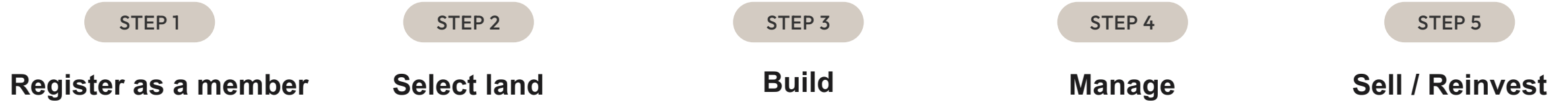
- Under ¥10M: 2.1%
- ¥10M-¥14.99M: 35.1%
- ¥15M-¥19.99M: 33.0%
- ¥20M-¥29.99M: 13.8%
- ¥30M-¥39.99M: 8.5%
- ¥40M and above: 7.4%

Net financial asset distribution



- Under ¥50M: 48.9%
- ¥50M-¥99.99M: 28.4%
- ¥100M-¥199.99M: 15.9%
- ¥200M and above: 6.8%

# Complete real estate management through one owner-exclusive app



Inflow into the platform with member registration through various marketing measures.



Land and design selection and revenue simulation



Construction progress tracking until the completion of the apartment, with photos provided at each step



Visualization of the status of occupancy / notification and confirmation of move-in and move-out / repair work order management / credit management



Asset management concierge service / sale simulation / purchase of a new property

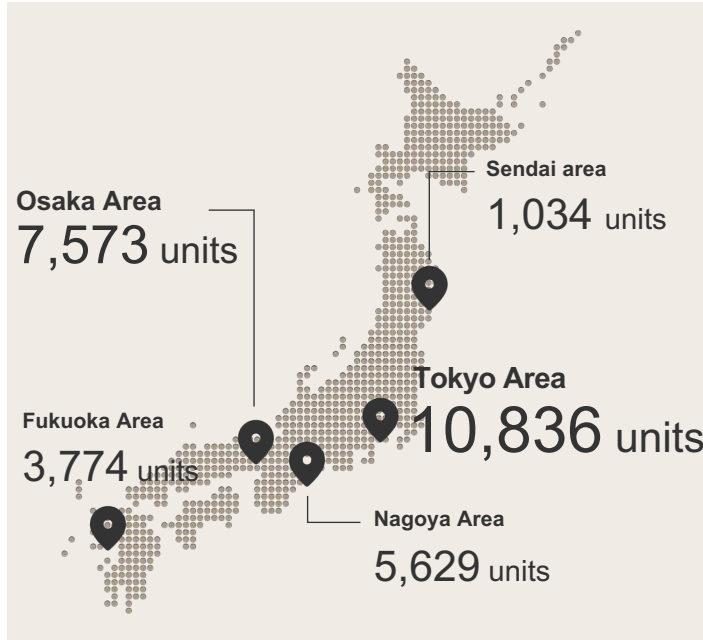
## Our 3 competitive advantages leading to investment experiences in the AI era





## Deployment on a nationwide scale, careful selection of areas in high demand

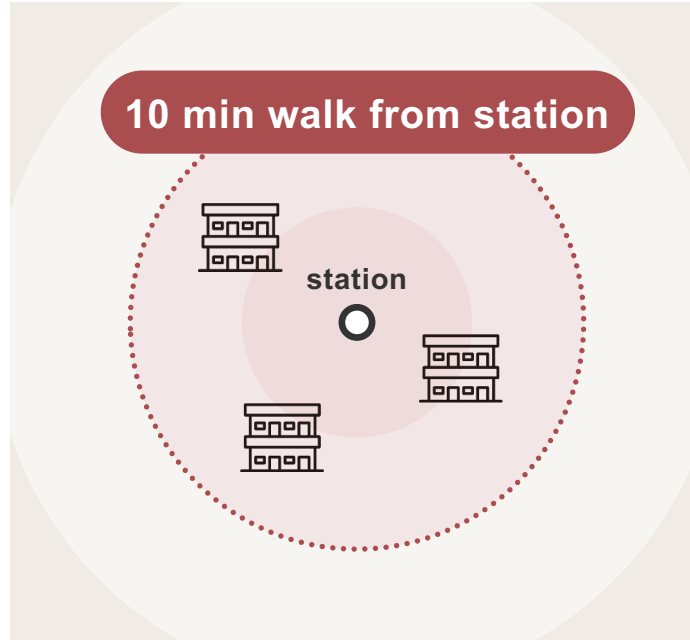
Leveraging technology to develop high-quality rental housing.



### Many properties managed nationwide

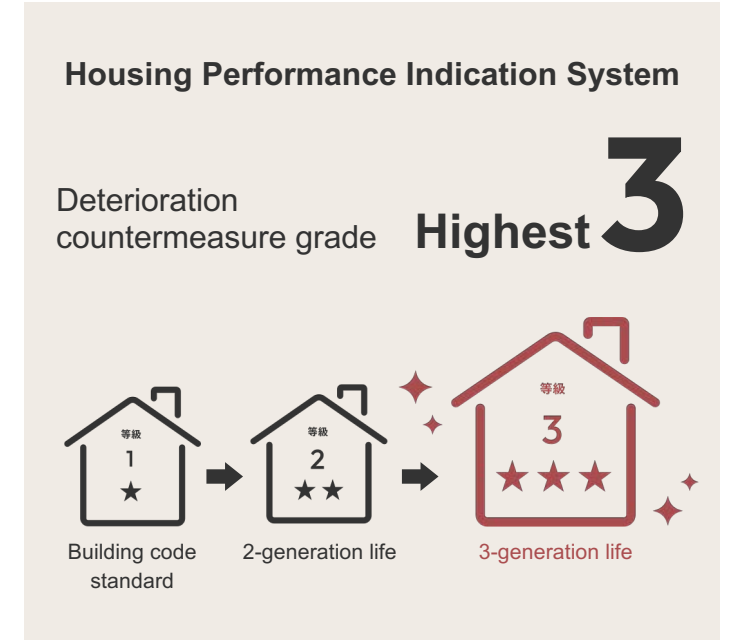
28,846 units are managed mainly in five major cities, with a high occupancy rate of 99.2%.

(as of March 31, 2026)



### Committed to prime locations for development

Select locations within a 10-minute walk from the nearest station that offer both convenience and profitability.

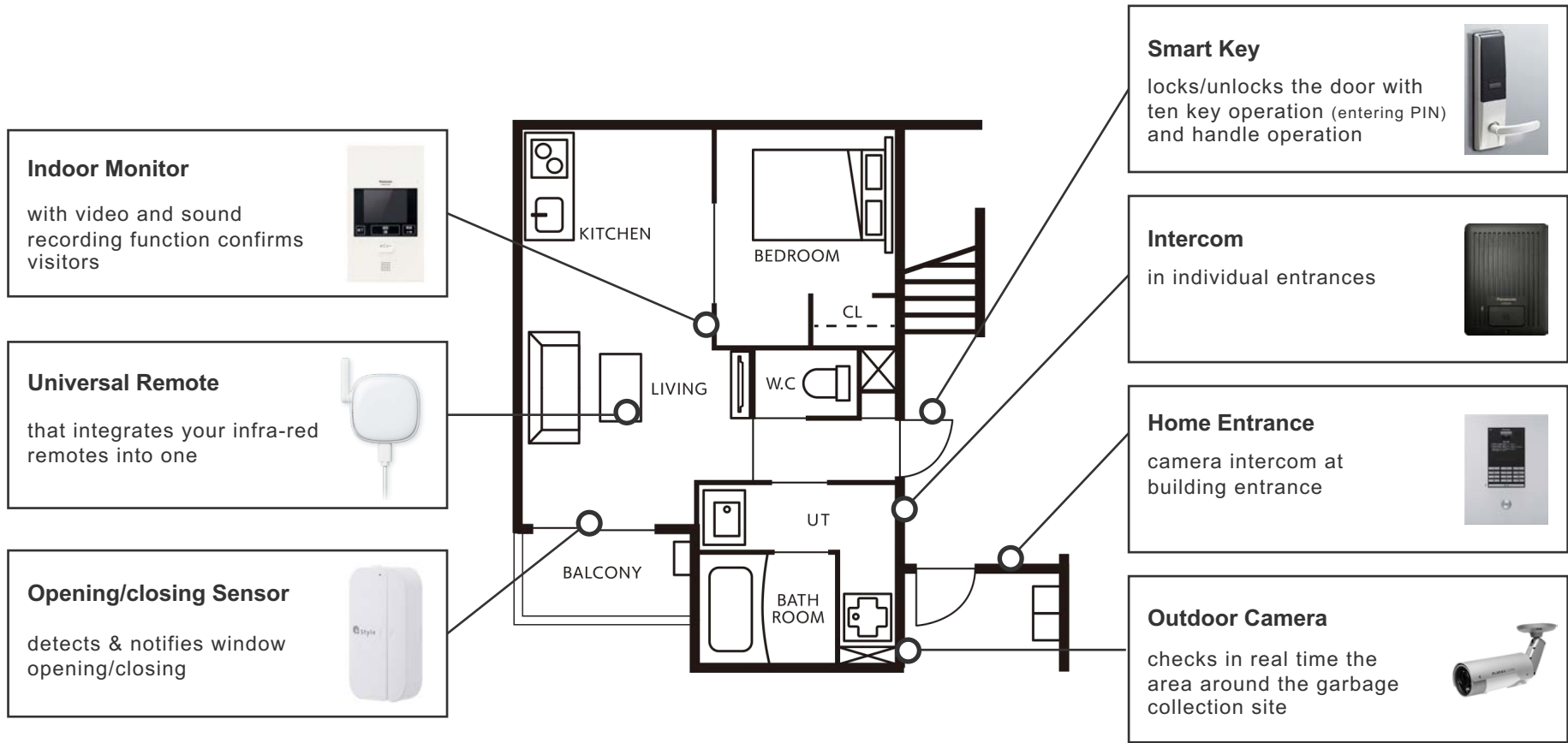


### Certified with deterioration countermeasure grade 3

Designed to eliminate the need for major renovation work for up to three generations (approximately 75–90 years) under normal expected conditions.

## Rental housing differentiated through IoT

Real properties are equipped with, as standard features, various IoT devices that improve residents' convenience. They can be easily operated with a single app.



# High-design rental housing differentiated through IoT



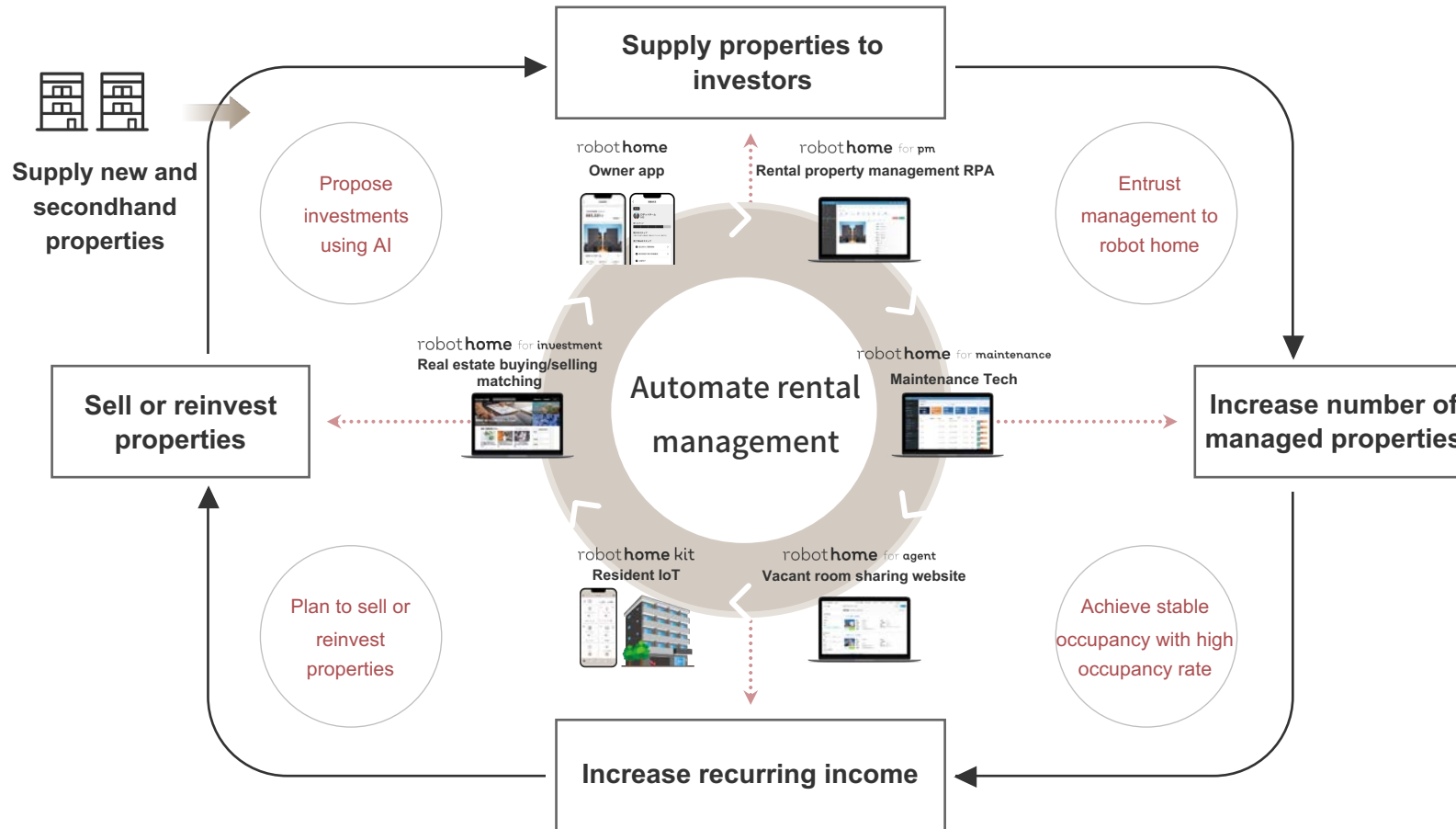
## Our 3 competitive advantages leading to investment experiences in the AI era

AI × asset  
management for  
individual investors

Asset-light, high-quality  
product development

**Recurring income  
platform**

## A recurring income platform generating stable returns through property supply



Steadily increase number of managed units through property supply  
 +  
 Realize high profitability through automation of rental management



Managed properties  
**28,846** units

Operating profit margin for recurring income  
**55.9 %**

(As of March 31, 2026)

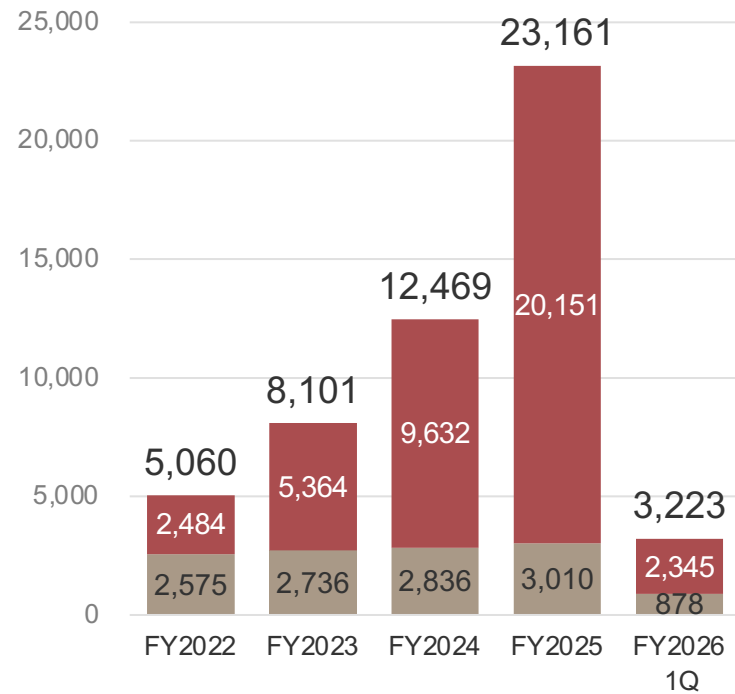
## Trend in Financial Results of the robot home Business

Net sales and operating profit of the robot home Business for FY2026 1Q were ¥ 3,223 million (up 106.8% year on year), and ¥539 million (up 25.1% year on year), respectively.

### Net sales

(Unit: million yen)

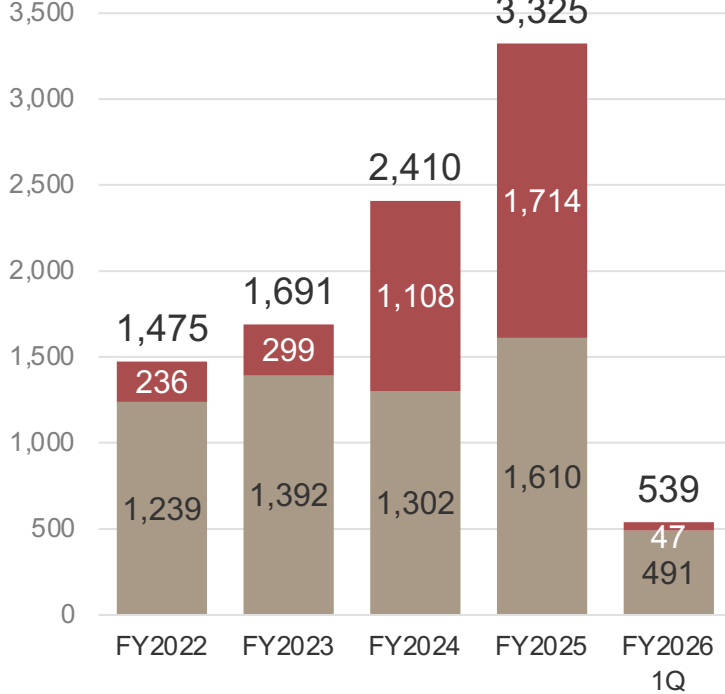
■ Recurring income ■ Flow income



### Operating profit

(Unit: million yen)

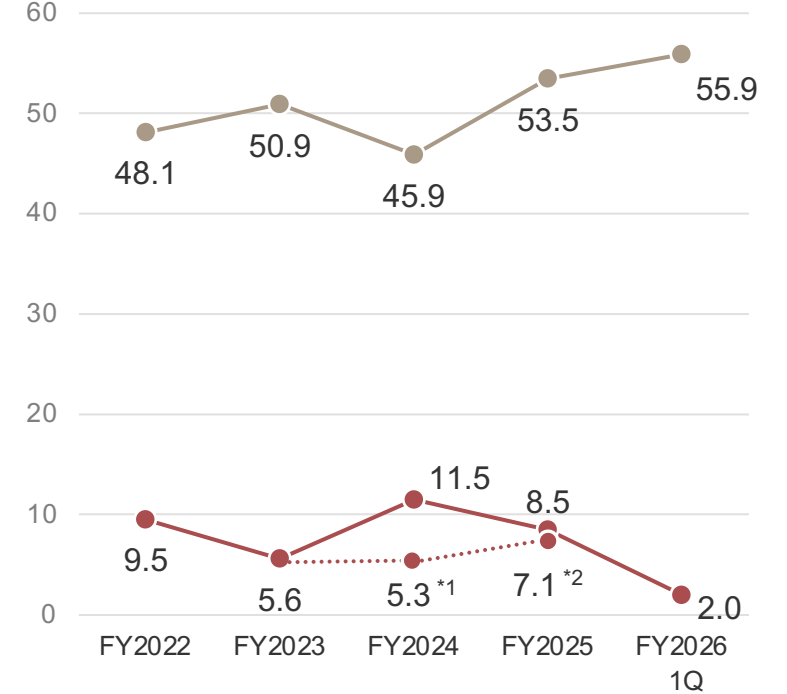
■ Recurring income ■ Flow income



### Operating profit margin

(%)

● Recurring income ● Flow income



\*1 Normal figure excluding effects due to sales of large-scale inventories

\*2 Normal figure excluding effects due to reversal of provision for loss on guarantees

## Financial Results of the robot home Business

Net sales and operating profit of the robot home Business for FY2026 1Q were ¥ 3,223 million (up 106.8% year on year), and ¥539 million (up 25.1% year on year), respectively.

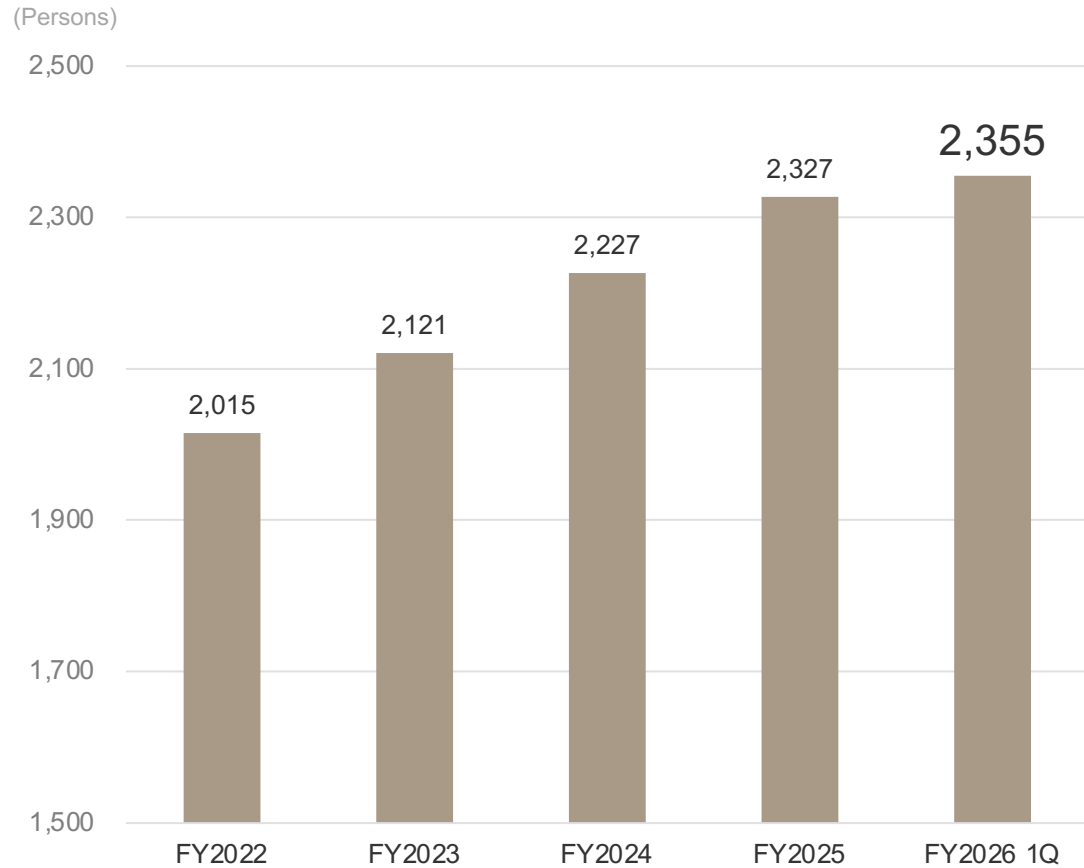
(Unit: million yen)

	FY2025 1Q	FY2026 1Q	YoY Change
Net sales	1,558	3,223	106.8%
Flow income	748	2,345	213.5%
Recurring income	810	878	8.4%
Gross profit	847	1,042	23.0%
Flow income	162	293	80.4%
Recurring income	684	748	9.3%
Selling, general and administrative expenses	416	502	20.8%
Flow income	172	245	42.1%
Recurring income	243	257	5.7%
Operating profit	431	539	25.1%
Flow income	▲10	47	-
Recurring income	441	491	11.4%

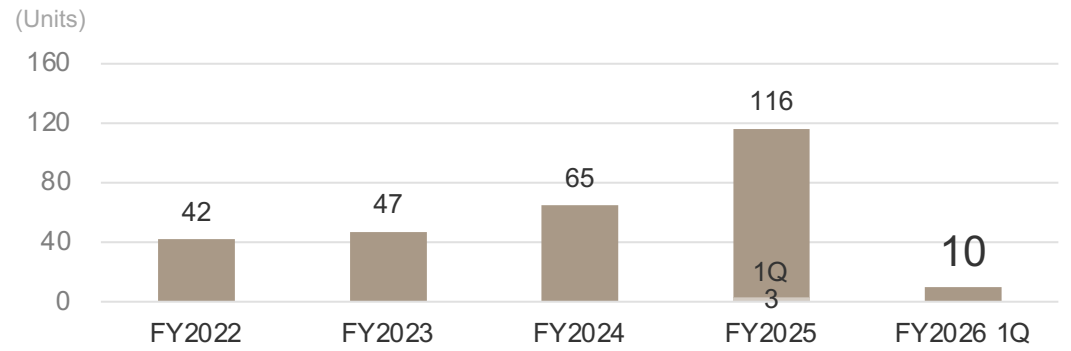
## KPIs Related to Flow Income

Boosting the circulation on the platform through the steady rise in the number of property owners

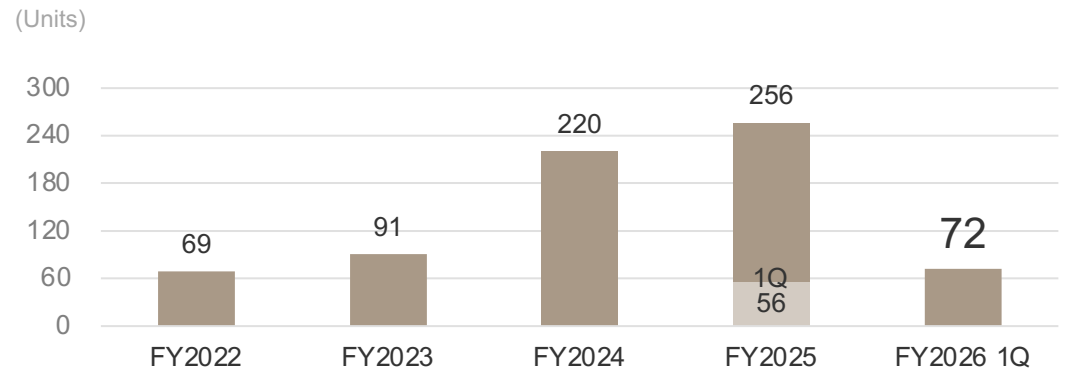
### Number of property owners



### Number of real estate delivered



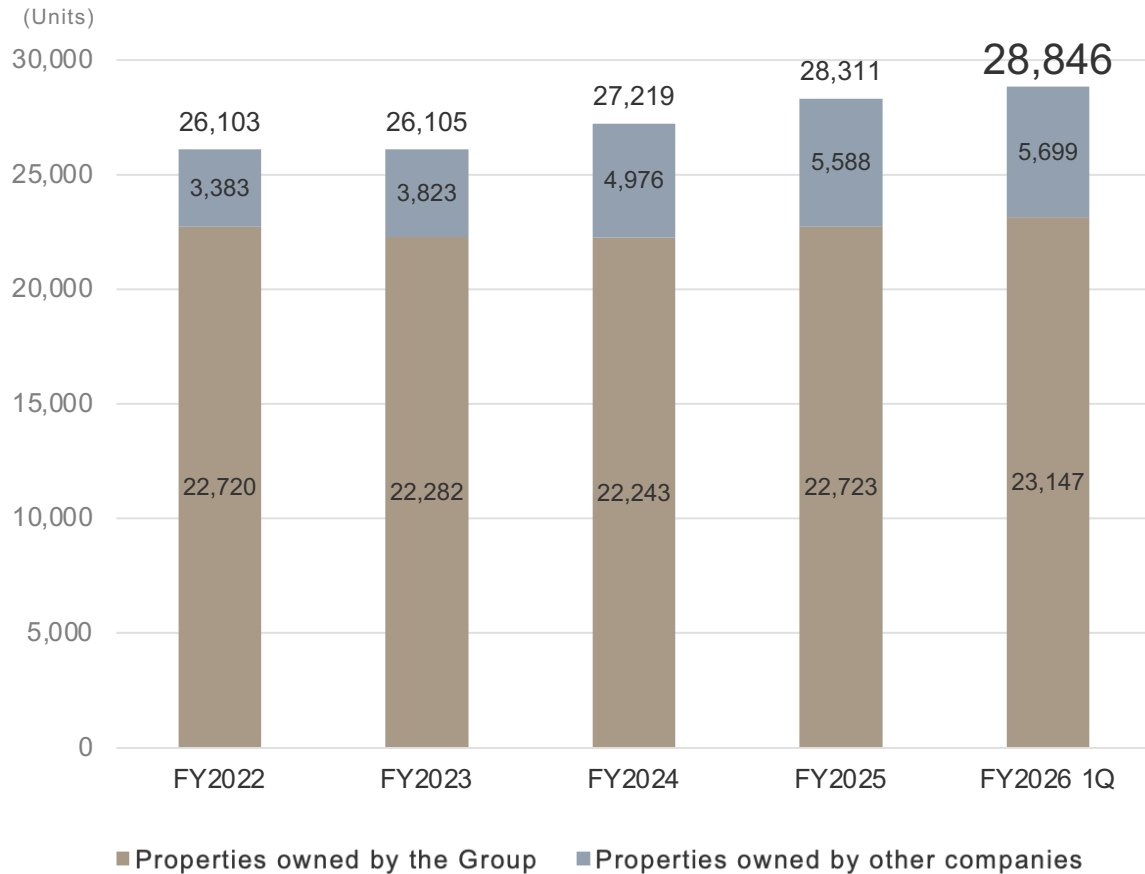
### Number of real estate intermediated



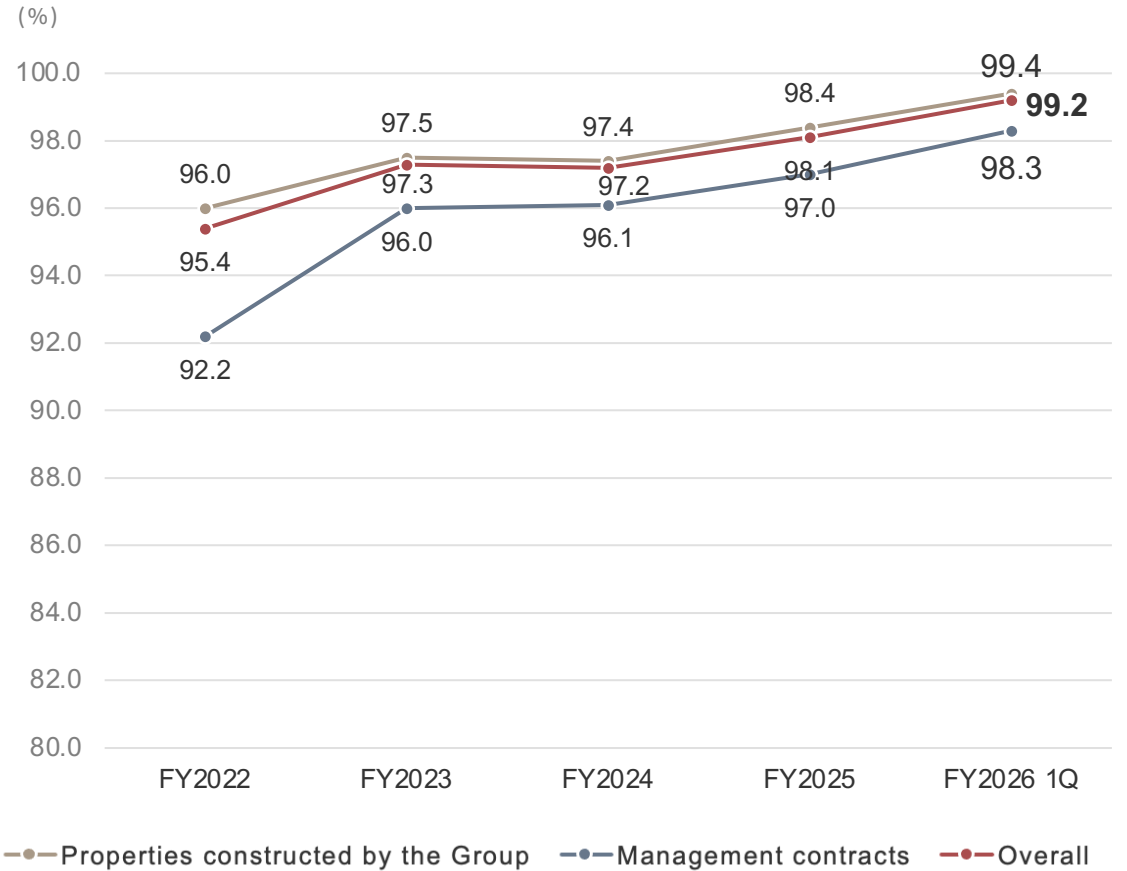
## KPIs Related to Recurring Income

The occupancy rate for properties under management contracts has been trending upward. The platform is functioning effectively, maintaining a high occupancy rate.

### Managed properties



### Occupancy rate



## 3. Appendix

3.

## Trend in Financial Indicators (Quarterly Basis)

(unit: million yen)	FY2024				FY2025				FY2026			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net sales	2,758	2,000	3,196	5,201	1,633	3,380	5,912	13,141	3,401	-	-	-
AI/loT business	128	161	173	251	81	143	282	429	188	-	-	-
robot home business	2,637	1,846	3,028	4,957	1,558	3,243	5,637	12,721	3,223	-	-	-
Flow income	1,899	1,165	2,329	4,238	748	2,483	4,932	11,987	2,345	-	-	-
Recurring income	738	681	698	718	810	760	704	734	878	-	-	-
Gross profit	1,466	812	993	1,159	907	978	1,200	2,561	1,157	-	-	-
AI/loT business	104	108	125	162	63	104	189	276	126	-	-	-
robot home business	1,366	707	871	996	847	877	1,021	2,295	1,042	-	-	-
Selling, general and administrative expenses	867	847	851	822	901	910	964	1,104	1,097	-	-	-
Operating profit	599	▲34	142	337	5	67	236	1,456	60	-	-	-
AI/loT business	54	52	56	98	11	54	143	227	78	-	-	-
robot home business	967	316	473	652	431	463	577	1,852	539	-	-	-
Flow income	613	4	181	309	▲10	35	224	1,464	47	-	-	-
Recurring income	354	311	292	343	441	427	353	388	491	-	-	-
Ordinary profit	594	▲33	129	328	171	34	162	1,418	51	-	-	-
Profit attributable to owners of parent	563	▲33	130	251	167	10	149	1,661	37	-	-	-

## Trend in Financial Indicators (Cumulative Basis)

(unit: million yen)	FY2024				FY2025				FY2026			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Net sales	2,758	4,759	7,956	13,157	1,633	5,014	10,926	24,068	3,401	-	-	-
AI/loT business	128	289	463	714	81	224	506	936	188	-	-	-
robot home business	2,637	4,483	7,511	12,469	1,558	4,802	10,439	23,161	3,223	-	-	-
Flow income	1,899	3,064	5,393	9,632	748	3,231	8,164	20,151	2,345	-	-	-
Recurring income	738	1,419	2,117	2,836	810	1,570	2,275	3,010	878	-	-	-
Gross profit	1,466	2,278	3,272	4,432	907	1,885	3,085	5,646	1,157	-	-	-
AI/loT business	104	213	338	500	63	168	357	634	126	-	-	-
robot home business	1,366	2,074	2,946	3,943	847	1,724	2,746	5,042	1,042	-	-	-
Selling, general and administrative expenses	867	1,714	2,565	3,388	901	1,811	2,776	3,880	1,097	-	-	-
Operating profit	599	564	706	1,043	5	73	309	1,766	60	-	-	-
AI/loT business	54	107	164	262	11	66	209	436	78	-	-	-
robot home business	967	1,284	1,758	2,410	431	894	1,472	3,325	539	-	-	-
Flow income	613	618	799	1,108	▲10	25	250	1,714	47	-	-	-
Recurring income	354	666	958	1,302	441	869	1,222	1,610	491	-	-	-
Ordinary profit	594	560	689	1,018	171	206	368	1,787	51	-	-	-
Profit attributable to owners of parent	563	530	661	912	167	177	327	1,989	37	-	-	-

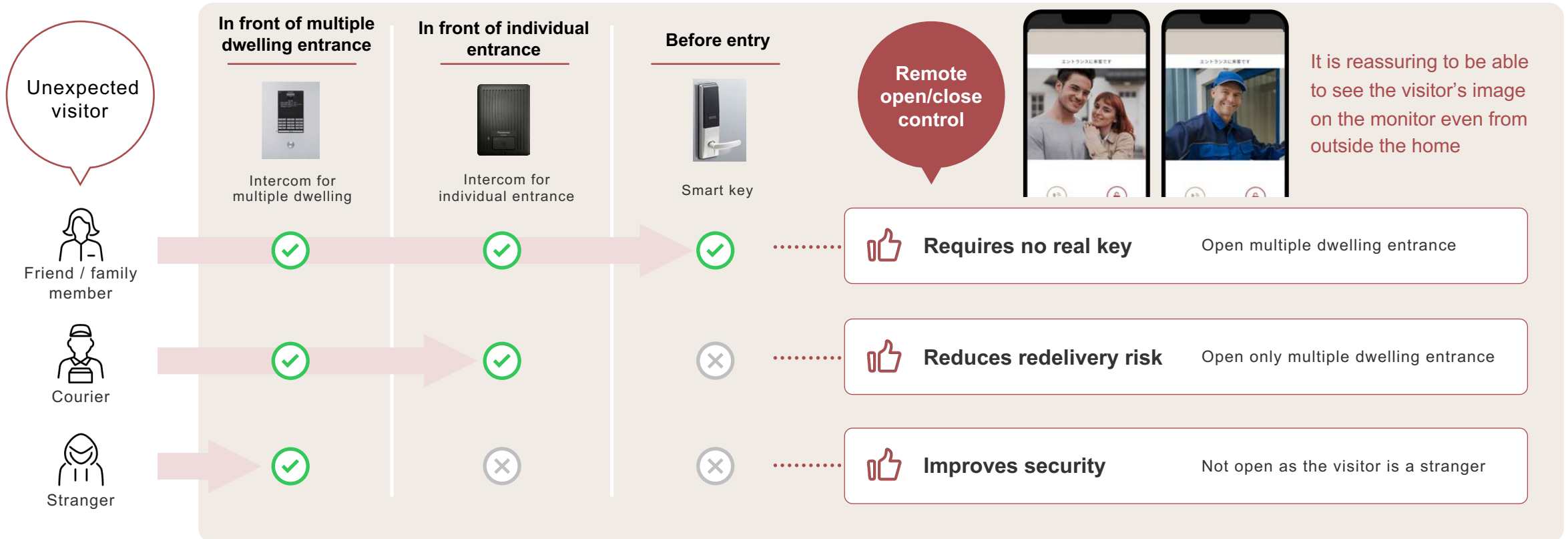
## Trend in Business KPIs

	FY2024				FY2025				FY2026			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
<b>AI • IoT business</b>												
Number of properties provided with IoT (Total)	11,244	11,311	11,550	11,830	12,022	12,183	12,462	12,861	13,413	-	-	-
Properties owned by the Group	9,691	9,692	9,849	10,089	10,232	10,356	10,623	10,998	11,469	-	-	-
Properties owned by other companies	1,553	1,619	1,701	1,741	1,790	1,827	1,839	1,863	1,944	-	-	-
Number of client companies of our DX services	43	46	48	51	52	56	59	60	61	-	-	-
<b>robot home business</b>												
Number of property owners	2,148	2,172	2,205	2,227	2,263	2,270	2,280	2,327	2,355	-	-	-
Number of real estate delivered (Cumulative period)	8	17	33	65	3	16	53	116	10	-	-	-
Number of real estate intermediated (Cumulative period)	36	91	164	220	56	110	180	256	72	-	-	-
Managed properties (Total)	26,319	26,504	26,883	27,219	27,298	27,515	27,627	28,311	28,846	-	-	-
Properties owned by the Group	22,290	22,172	22,216	22,243	22,239	22,252	22,451	22,723	23,147	-	-	-
Properties owned by other companies	4,029	4,332	4,667	4,976	5,059	5,263	5,176	5,588	5,699	-	-	-
Occupancy rate (Overall)	98.0%	97.4%	97.1%	97.2%	98.4%	98.0%	97.8%	98.1%	99.2%	-	-	-
Properties constructed by the Group	98.3%	97.8%	97.4%	97.4%	98.6%	98.3%	98.0%	98.4%	99.4%	-	-	-
Management contract	96.4%	96.0%	95.6%	96.1%	97.4%	96.8%	97.1%	97.0%	98.3%	-	-	-

# Providing next-generation DX rental housing

## CASE 01 | HOME ENTRANCE

Allows users to confirm a visitor and unlock the door with the smartphone even from outside the home



## Providing next-generation DX rental housing

### CASE 02 | OPEN / CLOSE SENSOR

Install security measures at windows, a major route of intrusion → Instant notification to the app improves security

Enables an instant response, including notifying the police

Someone is entering the house from the window



Open or close the window

Sensor detects opening or closing of the window



Send notification to the app



#### Supplemental information

The most common burglars' entry points at apartment houses (third and lower floors) in FY2024 were “front entrances at 47.6%, followed by windows at 38.4%.”

\* Source: Data published by the Metropolitan Police Department

## Providing next-generation DX rental housing

### CASE 03 | OUTDOOR CAMERA

#### Outdoor security camera effective for crime prevention

- **Deterrent effect on criminal acts**

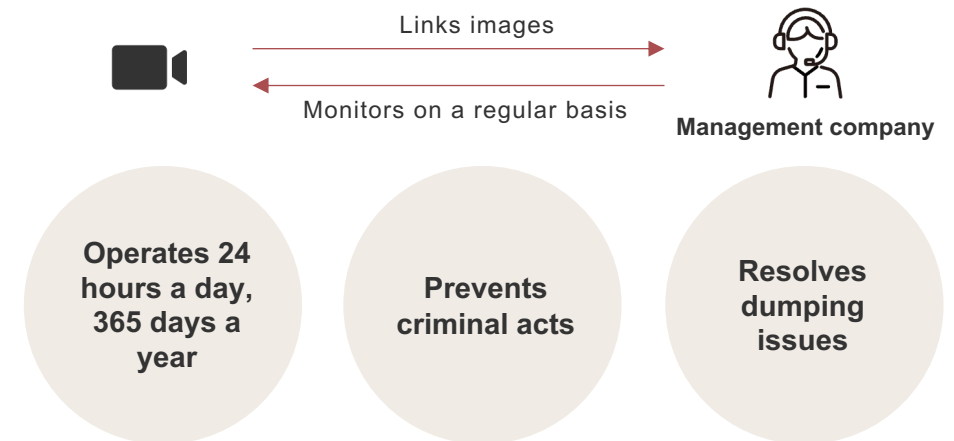
The installation of a security camera scares away potential intruders, which is expected to prevent criminal acts from occurring.

- **Identifying suspicious persons and recording evidence videos**

In the event that a suspicious person or intruder is detected within the premises, recorded images and videos can be submitted to the police as evidence.

- **Monitoring the garbage collection site, which is likely to lead to a complaint**

Action can be taken before issues, such as violation of garbage collection rules and dumping of garbage by non-residents, develop into a claim.



\* Whether a security camera is installed or not varies depending on the development timing.

## Providing next-generation DX rental housing

### CASE 04 | UNIVERSAL REMOTE

Allows users to operate various appliances with a single app



#### Operation of lights

Not only operations in the room, turning on lights on the way home will prevent the identification of the room, serving as a deterrent to intrusion.



#### Operation of TV

Users can operate TV while watching the smartphone. In addition to switching channels and adjusting the volume, checking channel guides is also possible.

#### Enables operations with the app

Integrates nature sensor remotes in the house into one



#### Operation of a robot cleaner

Enables operation of a robot cleaner equipped with a nature sensor remote, without starting multiple apps.



#### Operation of an air conditioner

The app enables users to check room temperature and humidity and make the room comfortable before arriving at home.

## Providing next-generation DX rental housing

### CASE 05 | CHAT

Making inquiries to the management company becomes stress-free



- **Even busy people can make inquiries using the chat**

Even those who work in the daytime and cannot make a phone call can use the chat to make inquiries to the management company.

- **Image sharing that better reports the situation**

It also allows image transmission and is more convenient than the phone when reporting the situation.

- **Paperless communication**

The management company can also send messages to residents using the chat instead of conventional printed matter.



# Providing next-generation DX rental housing

## CASE 06 | BENEFITS TO RESIDENTS

### Benefits make daily life more comfortable

As lifestyle contents for residents, we provide services with privileges that make daily life more comfortable.

#### Lifestyle contents helpful for daily life



#### Medical consultation with a doctor

A medical consultation service that residents can receive easily using the chat any time.



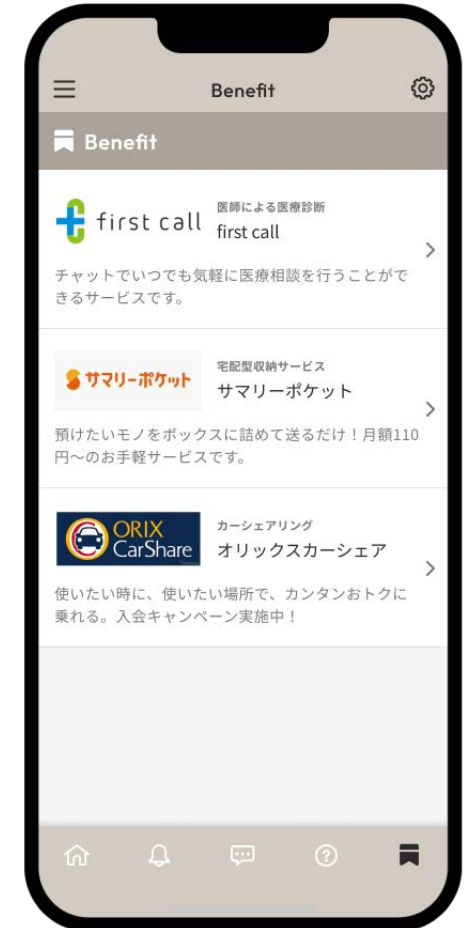
#### Delivery type storage service

Residents just pack stuff they want to deposit in a box and send it! An easy storage service starting at 110 yen per month.



#### Car sharing

Residents can easily and economically use a car at the place and time they want. A sign-up campaign is underway!



## Providing next-generation DX rental housing

### Toward DX rental housing that is not only convenient but also chosen

In addition to providing new life experiences through DX rental housing, robot home has many facilities conducive to finding tenants. We will strive to develop real properties, which allow owners to conduct real property business without anxiety, by offering services that meet universal demand like security and fit a new lifestyle using technology.



Rankings of popular facilities for real properties designed for single persons

Ranking (ranking in the previous survey)	Facility	robot home property specifications
1(4)	High-speed internet	○
2(3)	Entrance that locks automatically	○
3(1)	Free internet connection	○
4(2)	Delivery box	○
5(7)	Independent washstand	○
6(5)	Bathroom ventilating and drying device	○
7(8)	Garage	△
8(-)	24-hour waste disposal area	—
9(-)	City gas	○
10(-)	Air conditioner	○

\* Source: Zenkoku Chintai Jutaku Shinbun (Nationwide Rental Housing Newspaper) (Oct. 2025)  
 \* Some properties do not have all of the above facilities.

## Providing next-generation DX rental housing

Pursuant to Article 31 of the Act on Facilitation of Information Processing, robot home Inc. has been selected by the Minister of Economy, Trade and Industry as a **DX-certified operator under the DX Certification Initiative**

• **DX Certification Initiative** (From the information released by IPA: Information-technology Promotion Agency, Japan)

The DX Certification Initiative is based on the Act on the Partial Revision of the Act on Facilitation of Information Processing that came into effect on May 15, 2020. The initiative certifies operators that undertake excellent DX initiatives, based on the application by the operator, in light of guidelines established by the Japanese government (\*1).

(\*1) The guidelines present a vision for the strategic use of systems in company management. These guidelines were established based on the Act on Facilitation of Information Processing. For details, visit the website of IPA: Information-technology Promotion Agency, Japan.

<https://www.ipa.go.jp/ikc/info/dxcp.html> (in Japanese)



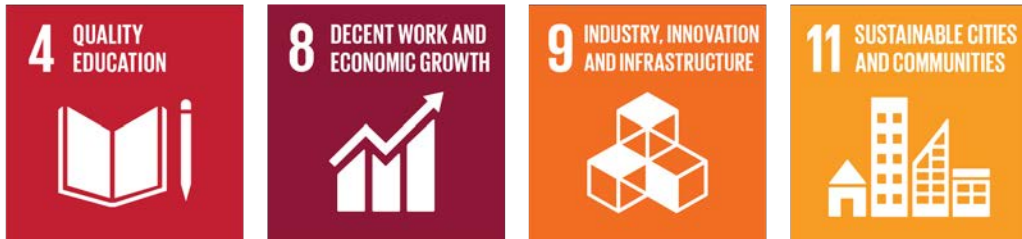
robot home

**List of DX-certified operators (in Japanese)**

<https://www.ipa.go.jp/ikc/info/dxcp-list-202103.html>

## Our SDGs initiatives

**Contribute to building comfortable cities through rental housing management services that take advantage of RPA and human resources**



Contribute to building comfortable cities by streamlining operations with RPA and providing high-quality services. Take a tenant-first approach to enhance readiness for responding to requests by further expanding the rental housing management domain and developing a total support structure for rental management.



## Our SDGs initiatives

Development of environment-friendly properties, including those certified under an energy-efficiency labeling system and built to Nearly ZEH-M standards



The Company is also engaged in the development of environmentally conscious properties, including those that meet high standards in the Building-Housing Energy-efficiency Labeling System (BELS) under which a third-party organization evaluates the energy-efficiency performance of buildings in accordance with evaluation standards provided by the MLIT, as well as properties built to Nearly ZEH-M standards.

BELS is a public certification system that evaluates buildings' energy-efficiency performance on a five-scale rating (in cases where renewable energy equipment is not installed) that real estate agents and certain other parties are required to make efforts to label under the Act on the Improvement of Energy Consumption Performance of Buildings (Building Energy Efficiency Act) enforced in April 2016.



## Our SDGs initiatives

### Promote diversity management that values diversity and creativity



Maintains sound diversity management: 47.0% female employees ratio, 100% parental leave taken by female employees, and 84.3% paid leave taken (as of December 31, 2025). We have employees with other jobs and those who are from other countries. We value diversity and creativity of our employees and promote the creation of workplaces where employees can work at ease while respecting their individual life plans.



## Disclaimer regarding forward-looking statements

The materials and information presented in this release include “forward-looking statements.” These statements are based on expectations, forecasts, and assumptions that are subject to risks at the time of release, and include uncertainties that may cause outcomes to differ in substance from these statements.

These risks and uncertainties include industries in general, market conditions, and general domestic and international economic conditions such as interest rate and foreign exchange fluctuations.

robot home undertakes no obligation to update or revise the “forward-looking statements” included in this release, even in the event of new information, future events, or other circumstances.