

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



September 22, 2025

To shareholders,

Company name:	BESTERRA CO., LTD
Representative name:	Yutaka Honda President and Representative Director
Code No.:	1433, TSE Prime Market
Contact:	Shin-ya Ikeda Executive Officer and Administrative Department Manager
Phone number:	+81-3-3630-5555

**Notice Regarding the Medium-term Management Plan**

On September 9, 2025, we hereby announced the Notice Regarding the Medium-term Management Plan. For details, we kindly ask you to refer to the Japanese version. The English version will be disclosed later.