



June 29, 2026

Company name: Umios Corporation
Stock exchange listing: Tokyo Stock Exchange, Prime Market
Stock code: 1333 URL: <https://www.umios.com/en>
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Strengthening and Expanding the Pet Food Business through Acquisition of Pet World International Sdn. Bhd. Shares and Consolidation

Umios Corporation (hereinafter, “the Company”) hereby announces that its Board of Directors resolved today to acquire a 51% equity stake in Pet World International Sdn. Bhd. (“PWI”) through a newly established holding company. Upon completion of the transaction, PWI will become a specified subsidiary of the Company.

The acquisition is intended to strengthen the Company's pet food business, which has been positioned as one of its core businesses, and accelerate its expansion in the rapidly growing Asian pet food market.

1. Purpose of the Acquisition

(1) Background and Purpose of the Acquisition

The Company has built its core competitive advantage on the sustainable sourcing and processing of marine-based raw materials, supported by an integrated global platform for food production, quality assurance, and distribution. Leveraging this foundation, the Group has expanded its pet food business across North America, Europe, and Japan.

The global pet food market continues to expand at 5-7% CAGR through 2032, with Asia representing the fastest-growing region at approximately 8% CAGR, driven by rising middle-class income levels, urbanization, and increasing pet humanization trends.

Against this backdrop, the Company has decided to acquire shares in PWI, which holds a strong brand position in the Malaysian market, in order to further expand its pet food business and accelerate its global strategy across Asia.

(2) Growth Strategy Following the Acquisition

PWI holds the No. 2 market share in the dog and cat pet food market in Malaysia and operates across Southeast Asia, with Malaysia as its core market. The company possesses strong processing capabilities that enable a broad product range from value-oriented to high-nutrition and functional products, with particular strength in dry pet food. Through this acquisition, the Group, which has traditionally focused on wet pet food, will build a more comprehensive platform covering both dry and wet pet food segments, thereby enabling more efficient utilization of sales networks, optimization of the product portfolio, collaboration in research and development, and improved capital allocation.

As a result of the acquisition, the Group's pet food business is expected to achieve operating income of approximately 10 billion yen and ROIC of approximately 18% in the final fiscal year of the Mid-Term Management Plan ending March 2028, delivering enhanced profitability and capital efficiency. In addition, by leveraging marine-based resources from the Group's Marine Resources Business Segment as upstream raw materials, the Company aims to establish a fully integrated value chain from upstream to downstream, thereby further improving Group-wide profitability.

The pet food business, which contributes to the well-being of pets and pet owners, will be positioned as a core growth driver, and the Group will continue to pursue disciplined growth investments to maximize corporate value.

2. Overview of the Subsidiary to be Acquired (PWI)

(1) Name	Pet World International Sdn. Bhd.	
(2) Location	No. 6, Jalan Pahat 16/8A Section 16 Shah Alam Selangor, 40200, Malaysia	
(3) Title and name of representative	Choy Peng Yew, CEO	
(4) Business Description	A holding company of PWI Group (primarily engaged in the manufacturing and sales of pet care products, as well as other trading businesses).	
(5) Capital	80.87 million Malaysian Ringgit (approx. 3,242 million JPY)	
(6) Date of establishment	October 8, 2018	
(7) Major shareholders and shareholding ratio (as of May 31, 2026)	Wah Kong Corporation Sdn. Bhd.: 51%	
(8) Relationship with the Company	Capital relationship	N/A
	Personnel relationship	N/A
	Transactional relationship	N/A

	Status as related party	N/A	
(9) Consolidated financial performance and consolidated financial position over the past three years			
Fiscal year ended	September 30, 2025	September 30, 2024	September 30, 2023
Consolidated Net assets	3,874 million yen	3,093 million yen	2,736 million yen
Consolidated Total assets	7,202 million yen	6,318 million yen	5,560 million yen
Consolidated Net assets per share	248.99 yen	198.80 yen	175.88 yen
Consolidated Net sales	12,377 million yen	10,360 million yen	9,987 million yen
Consolidated Operating Income	1,186 million yen	679 million yen	912 million yen
Consolidated Ordinary Income	1,131 million yen	615 million yen	842 million yen
Profit attributable to owners of the parent	956 million yen	518 million yen	559 million yen
Consolidated Basic earnings per share	61.43 yen	33.29yen	35.95 yen

(Note) Converted at the exchange rate as of end of February 2026.

3. Overview of the Share Seller

(1) Name	Wah Kong Corporation Sdn. Bhd.	
(2) Location	No. 6, Jalan Pahat 16/8A Section 16 Shah Alam Selangor, 40200, Malaysia	
(3) Title and name of representative	Choy Peng Yew, Director	
(4) Business Description	Manufacturing, sales, and distribution of products, including in the pet care sector	
(5) Date of Incorporation	January 22, 1987	
(6) Relationship with the Company	Capital relationship	N/A
	Personnel relationship	N/A
	Transactional relationship	N/A
	Status as related party	N/A

4. Number of Shares to be Acquired, Acquisition Price, and Ownership Status Before and After the Acquisition

(1) Number of shares held before the change	0 shares (Number of voting rights: 0) (Ratio of voting rights held: 0.00%)
(2) Number of shares to be acquired	7,934,675 shares (Number of voting rights: 7,934,675)
(3) Acquisition price	Approx. 11,400 million yen
(4) Number of shares held after the change	7,934,675 shares (Number of voting rights: 7,934,675) (Ratio of voting rights held: 51.00%)

5. Schedule

(1) Date of resolution at the meeting of the Board of Directors	June 29, 2026
(2) Date of conclusion of the Agreement	July 16, 2026 (scheduled)
(3) Date of share acquisition	September 2026 (scheduled)

6. Outlook

PWI is expected to become a consolidated subsidiary of the Company from the second quarter of the fiscal year ending March 2027. The financial impact of this transaction is currently under assessment; however, the impact is expected to be minimal.

(Reference Material)
Future Growth Strategy for the Pet Food Business

June 29, 2026

Umios Corporation



Accelerating Growth Through Our Pet Food Business

Creating Better Lives for Pets and Their Families

Competitive Advantages Supporting Sustainable Growth



- Our long-established capabilities have become structural competitive advantages in the premium pet food market.

Evolution of the Pet Food Business

Global procurement capabilities

for marine products, DHA and other raw materials

146 Years of Accumulated Expertise in

Processing Technology

1970 Launch of domestic operations



Op. Income

1990 Capital investment in overseas operations
(initial focus: canned food production for human consumption)

Net sales

2007

(Japan) Expansion of health-positioned products



2014~
(Overseas)

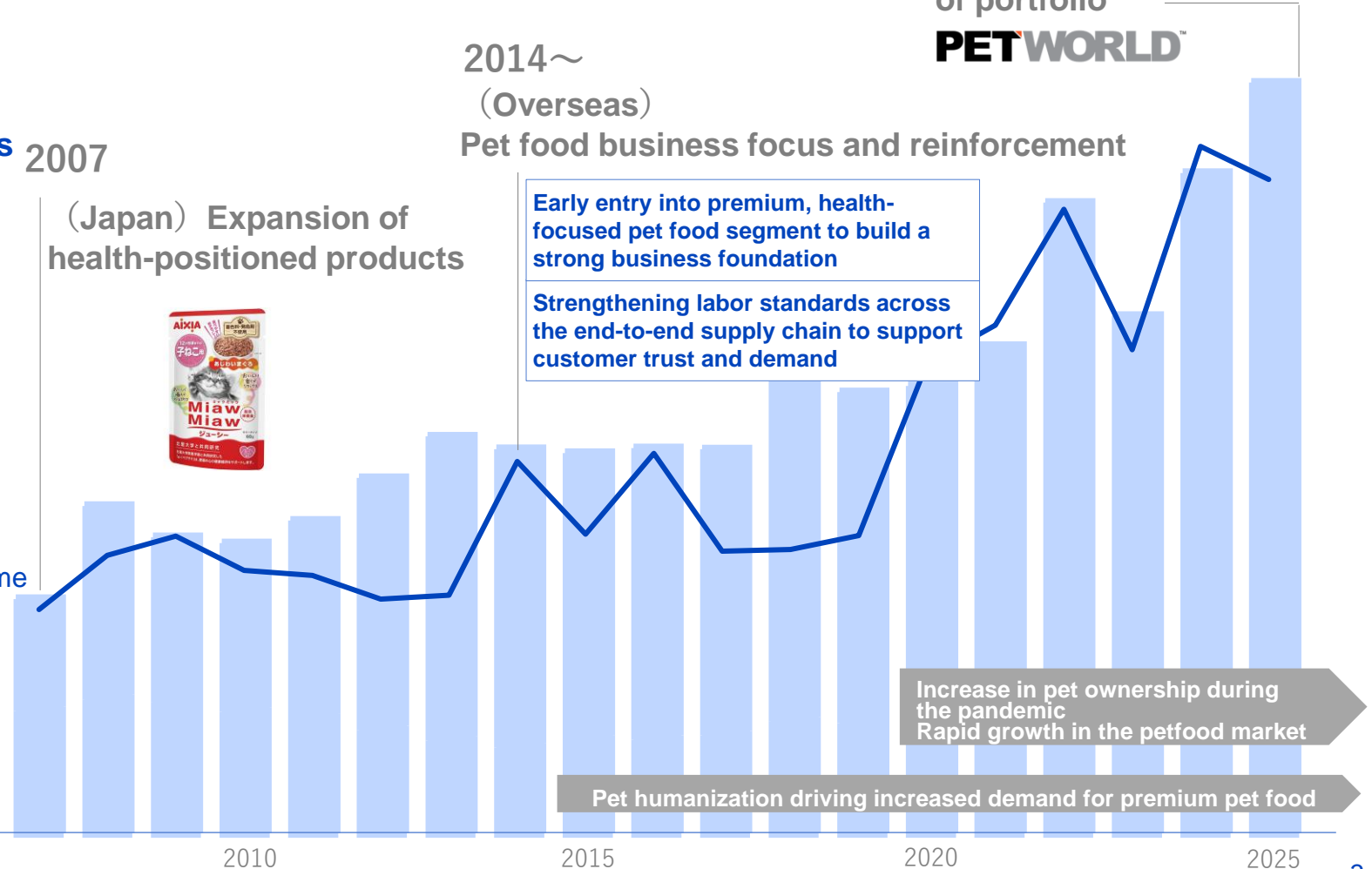
Pet food business focus and reinforcement

Early entry into premium, health-focused pet food segment to build a strong business foundation

Strengthening labor standards across the end-to-end supply chain to support customer trust and demand

2026 Strengthening of portfolio

PET WORLD™



Increase in pet ownership during the pandemic
Rapid growth in the petfood market

Pet humanization driving increased demand for premium pet food

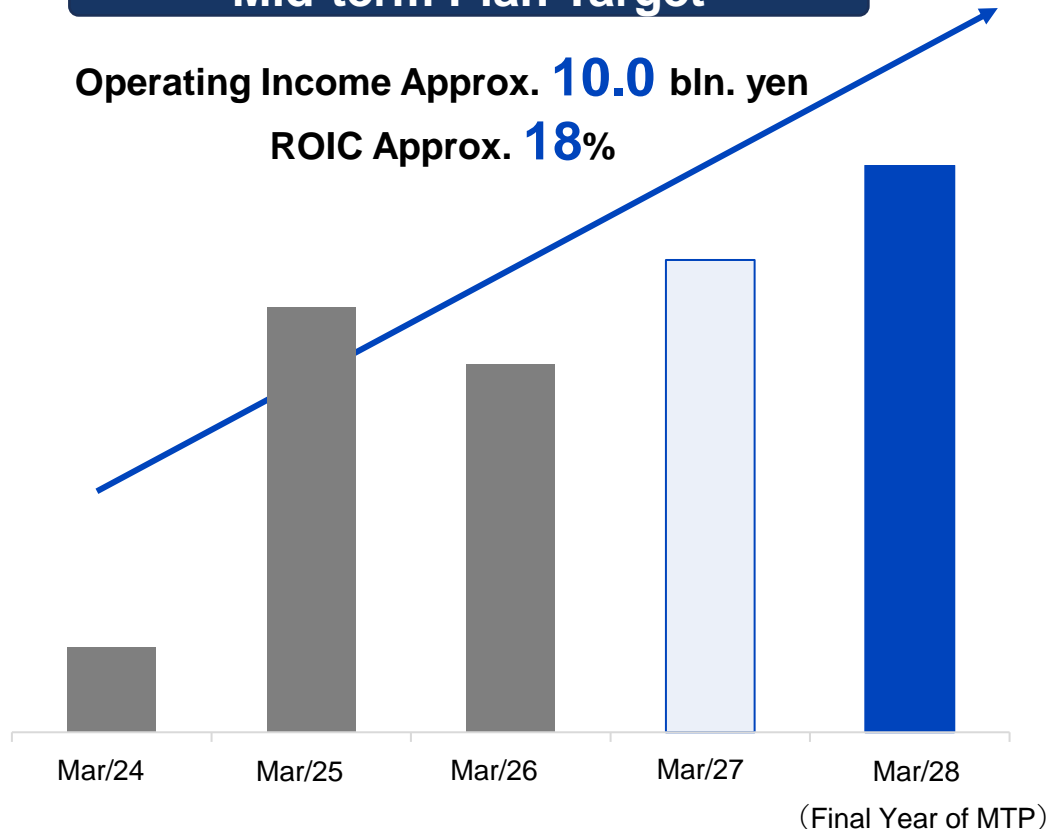
- We are leveraging our competitive advantages to accelerate profitable growth across Asia

Growth Strategy

Mid-term Plan Target

Operating Income Approx. **10.0** bln. yen

ROIC Approx. **18%**



Accelerating Glocal Strategy in Asia

- The addition of Pet World International (PWI), strong in dry dog and cat food, to our Group- together with our existing wet cat food business- enables a fully integrated offering across cats and dogs, and wet and dry sectors.

Strengthening Collaboration within the Umios Group

- Strengthening the value chain by leveraging procurement capabilities in the Marine Resources Business Segment.
- Support healthier and longer pet lifespans through advanced applied research, including DHA-based kidney-support food products.

Proactive Growth Investment

- In addition to strengthening the Asia portfolio, we plan to expand our existing businesses and facilities.

Before Acquisition

- Core focus on wet cat food
- Serving North American, European, and East Asian markets



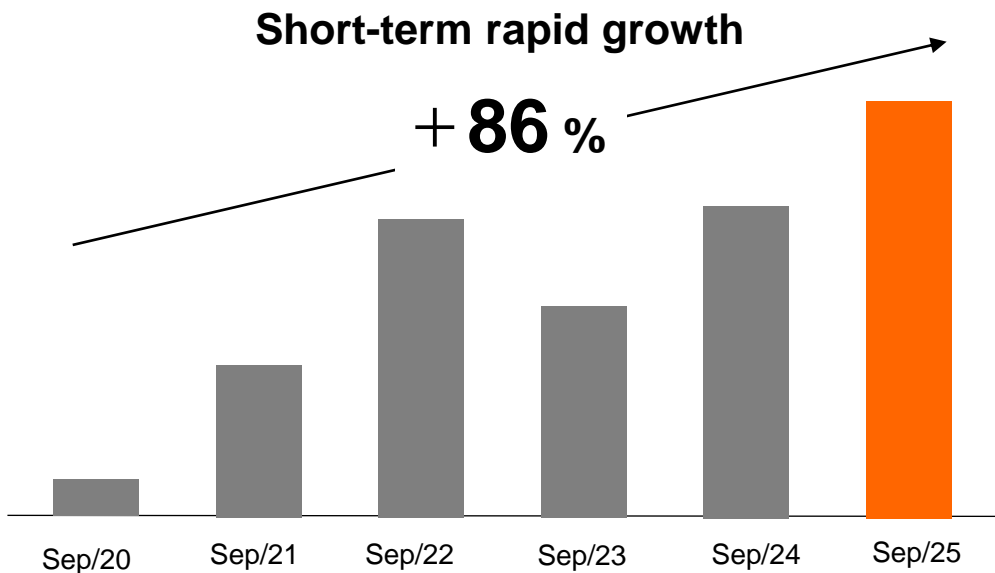
After Acquisition (Accelerating our glocal strategy in Asia)

- Entered Southeast Asia, expanding into Asia's fastest-growing pet food market
- Broadened the product portfolio with dog dry food, creating new growth opportunities across the pet food business



PETWORLD™

Historical Net Sales Trend



PWI Highlights

Strengths that drive market share

- The only BRC-certified (EU standards) pet food manufacturer in Malaysia
- Ranked 2nd in Malaysia's pet food market share* (1st among local companies). Achieving high profit margins through brand superiority

Sales network expanding across Southeast Asia

- Established a sales network in Malaysia covering over 10,000 physical retail stores (supermarkets, pet shops, convenience stores, etc.) as well as in-house e-commerce channels
- Expanding business operations across Southeast Asia, with ongoing efforts to further scale the business

Diverse Product Portfolio

- Covering the full range from value-priced to premium products across all categories

Strong Management Leadership

Established in-house production capabilities during the pandemic, logistics disruptions, enabling strong growth. Actively advancing R&D to enhance pet nutrition and health. Certified Public Accountant. Dog lover.

Choy Peng Yew



- A strategic investment in a high-growth market at a valuation in line with industry peers.

Overview of the Subsidiary to be Acquired

Company Name	Pet World International Sdn. Bhd. (PWI)
Head Office Location	Shah Alam, Selangor, Malaysia
Representative	Choy Peng Yew, CEO
Date of Establishment	October 8, 2018 (The pet food business was established in 2004 through its subsidiary, Pet World Nutritions Sdn. Bhd.)
Number of Employees	350 (as of December 2025)
Shareholder Structure	Wah Kong Corporation Sdn. Bhd. 51%
Consolidated Net Sales ^{※1}	12.4 billion yen (FY Ended September 2025)
Net Sales CAGR ^{※2}	11.3%

Acquisition Summary

Acquisition Ratio	51%
Acquisition Price ^{※1}	Approx. 11.4 billion yen
Expected closing date:	September 2026 (Scheduled)

Overview of the Share Seller

Company Name	Wah Kong Corporation Sdn. Bhd.
Representative	Choy Peng Yew, Director
Date of Establishment	January 22, 1987
Business Activities	Manufacturing, sales, and distribution of products, including in the pet care sector

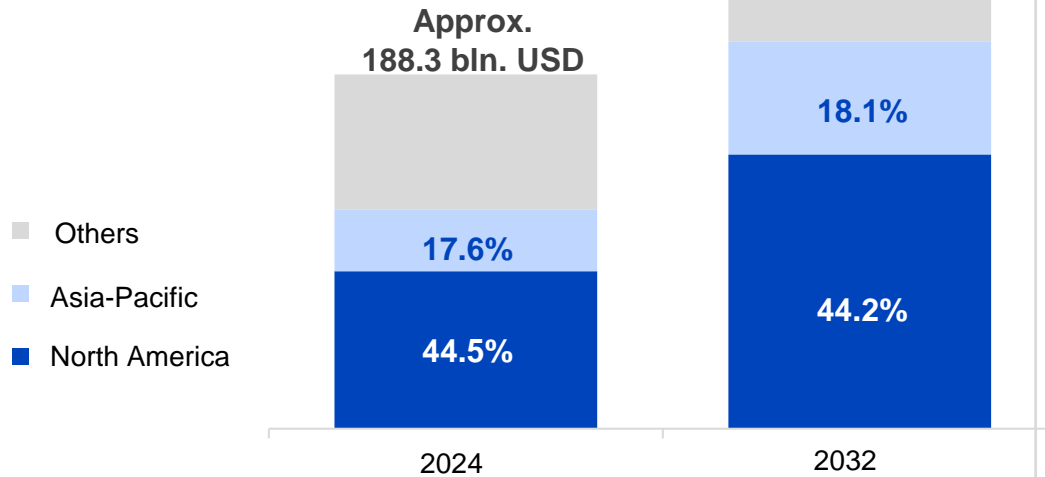
(Reference) Mid- to Long-Term Growth Potential of Pet Food Business



The pet food market in Asia is entering a period of strong and sustainable growth driven by rising pet ownership, premiumization and increasing health awareness

Pet Food Market Size (Global)

**Global market:
CAGR Approx. 5-7%
(Asia market:
CAGR Approx. 8%)**



Growth Drivers in Asia

Rising Pet Ownership

Growing number of pet households supported by improving incomes and changing lifestyles.

Humanization of Pets

Pets are increasingly regarded as family members, driving higher spending on premium products.

Growth in Pet Healthcare

Rising awareness of pet health drives demand for nutritional supplements and functional products.

Premiumization

Average selling prices in Asia-Pacific expected to increase by approximately 68% by 2032 (CAGR: approx. 6.7%).

Southeast Asia: High-Growth Markets

High-growth markets such as the Philippines (CAGR: 9.96%) and Thailand (CAGR: 10.27%) are supported by rising income levels and the expansion of middle-class populations.

Thailand: Emerging Regional Manufacturing and Export Hub

Thailand is well positioned as a cost-competitive manufacturing base with favorable trade agreements and high production quality and is expected to strengthen its role as a regional export hub supplying fast-growing Asian markets.

Asia is expected to remain the fastest-growing region, offering significant opportunities for sustainable growth

*Source: Mordor Intelligence (Global Pet Food Market 6)

Thank You

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